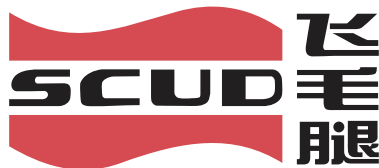


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SCUD GROUP LIMITED

飛毛腿集團有限公司*

(incorporated in the Cayman Islands with limited liability)

(Stock Code: 01399)

2011 ANNUAL RESULTS ANNOUNCEMENT

The board (the “Board”) of directors (“Directors”) of SCUD Group Limited (the “Company”) is pleased to announce the audited results of the Company and its subsidiaries (together referred to as the “Group”) for the year ended 31 December 2011. This announcement, containing the full text of the 2011 annual report of the Company (“2011 Annual Report”), complies with the relevant requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited in relation to information to accompany preliminary announcements of annual results. This annual results announcement and the 2011 Annual Report will be available for viewing on the websites of Hong Kong Exchanges and Clearing Limited at www.hkexnews.hk and of the Company at www.scudcn.com. The printed version of the 2011 Annual Report will be delivered to the shareholders of the Company (“Shareholders”).

* For identification purpose only

FINANCIAL HIGHLIGHTS

For the year ended 31 December 2011

(RMB thousand except where otherwise stated)

	2011	2010	% Change
Turnover	1,653,011	1,527,445	8.2
Profit from Operations	77,404	70,252	10.2
Profit Attributable to Equity Holders of the Company	59,492	54,350	9.5
Total Assets	1,998,181	1,771,730	12.8
EBITDA	159,432	158,540	0.6
Basic Earnings Per Share (<i>RMB cents</i>)	5.76	5.27	9.3
Diluted Earnings Per Share (<i>RMB cents</i>)	5.76	5.22	10.3
Current Ratio (<i>Times</i>)	2.4	2.8	(14.3)
Quick Ratio (<i>Times</i>)	1.8	2.3	(21.7)
Total Debt to Equity Ratio (%)	11.0	6.7	4.3 pts
Cash Position	498,965	414,210	20.5
Proposed Final Dividend Per Share (<i>HKD cents</i>)	2.0	—	—



SCUD GROUP LIMITED
飛毛腿集團有限公司*
(incorporated in the Cayman Islands with limited liability)
(於開曼群島註冊成立的有限公司)
(Stock Code 股份代號: 01399)

* for identification purpose only 僅供識別

2011 年報

ANNUAL REPORT



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CORPORATE PROFILE

公司簡介

SCUD Group Limited (HKSE Stock Code: 01399) (the “Company”, together with its subsidiaries, the “Group”) is a leading manufacturer of rechargeable battery packs and related accessories for mobile phones, notebook computers and digital cameras in the People’s Republic of China (“PRC” or “China”). The Group also engaged in manufacture and sale of lithium bare battery cells for mobile phones and portable power supply kits suitable for various portable electronic products since 2010.

The principal operating businesses of the Group include the Group’s own “SCUD飛毛腿” brand and “Chaoliton超力通” brand business, original equipment manufacturing (“OEM”) business and upstream bare battery cell business.

The Group has been focusing on business expansion over the years. Through two of its own-brand “SCUD飛毛腿” and “Chaoliton超力通”, the Group expanded its businesses of production and sales of rechargeable battery packs, chargers and related accessories for mobile phones, notebook computers and digital cameras. Our two own-brands, “SCUD飛毛腿” and “Chaoliton超力通”, are specifically targeted at high-end market and second to third-tier cities. The Group launched a wide range of products in response to market demand catering for the needs of different groups of consumers. Currently, the Group’s market share in the PRC accounts for approximately 23.1% (2010: 20.8%) which secured its leading position.

Apart from its own-brand business, the Group also sells battery products by way of OEM, which has gained the trust of well-known customers such as Huawei, ZTE, Panasonic, Foxconn and BBK Electronics. In addition, the Group strived to expand the upstream battery cell business since 2010 to protect the Group’s brand advantage in the industry, with an aim to facilitate the stable growth of sales and profit in the future.

飛毛腿集團有限公司(香港聯交所股票代號：01399) (「本公司」，連同其附屬公司為「本集團」)是一家在中華人民共和國(「中國」)從事移動電話、筆記本電腦及數碼相機二次充電電池組及相關配件的領先生產商。本集團自二零一零年起亦從事製造及銷售適用於移動電話的鋰電芯以及適用於各式便攜式電子產品的移動電源。

本集團主營業務主要包括兩個自有品牌「SCUD飛毛腿」和「Chaoliton超力通」業務、原廠專業代工(「OEM」)業務及上游電芯生產業務。

多年來，本集團一直致力拓展業務，通過兩個自有品牌「SCUD飛毛腿」和「Chaoliton超力通」多方面拓展其在移動電話、筆記本電腦及數碼相機所用之二次充電電池組、充電器及相關配件之生產及銷售業務。「SCUD飛毛腿」和「Chaoliton超力通」這兩個品牌擁有明確的目標市場，分別鎖定高端市場和二、三線城市市場。針對市場需求推出多系列產品，務求迎合不同消費階層的需要。目前本集團中國市場佔有率約23.1%(二零一零年：20.8%)，穩佔行業龍頭地位。

除了自有品牌業務外，本集團亦以OEM形式出售電池產品，一直深受華為、中興、日本松下、富士康及步步高電子等著名客戶的信賴。此外，本集團從二零一零年起致力擴充其上游電芯業務從而保障了本集團品牌在行業中的優勢，務求促進未來銷售和盈利的穩固增長。

FINANCIAL HIGHLIGHTS

財務概要

FOR THE YEAR ENDED 31 DECEMBER 2011

(RMB thousand except where otherwise stated)

截至二零一一年十二月三十一日止年度

(除另有註明外，以千元人民幣列示)

		2011 二零一一年	2010 二零一零年	% Change 變動百分比
Turnover	營業額	1,653,011	1,527,445	8.2
Profit from Operations	經營溢利	77,404	70,252	10.2
Profit Attributable to Equity Holders of the Company	本公司權益持有人 應佔溢利	59,492	54,350	9.5
Total Assets	資產總值	1,998,181	1,771,730	12.8
EBITDA	未計利息、稅項、折舊及 攤銷前之盈利	159,432	158,540	0.6
Basic Earnings Per Share (RMB cents)	每股基本盈利（人民幣分）	5.76	5.27	9.3
Diluted Earnings Per Share (RMB cents)	每股攤薄盈利（人民幣分）	5.76	5.22	10.3
Current Ratio (Times)	流動比率（倍）	2.4	2.8	(14.3)
Quick Ratio (Times)	速動比率（倍）	1.8	2.3	(21.7)
Total Debt to Equity Ratio (%)	債務總額相對權益之比率(%)	11.0	6.7	4.3 pts/百分點
Cash Position	現金狀況	498,965	414,210	20.5
Proposed Final Dividend Per Share (HKD cents)	擬派每股末期股息（港仙）	2.0	—	—

CORPORATE INFORMATION

公司資料

REGISTERED OFFICE

Codan Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O. Box 2681 GT
Grand Cayman KY1-1111
Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN THE PRC

No. 39, Kuaian Technology Zone
Mawei Economic and Technology Development Zone
Mawei District, Fuzhou
Fujian Province, PRC

PLACE OF BUSINESS IN HONG KONG

Room 5505, 55/F Central Plaza
18 Harbour Road
Wanchai, Hong Kong

BOARD OF DIRECTORS

Executive Directors

Fang Jin (Chairman)
Guo Quan Zeng (Chief Executive Officer)
Huang Yan
Zhang Li

Independent Non-Executive Directors

Loke Yu
Wang Jing Zhong
Wang Jian Zhang

COMPANY SECRETARY

Yeung Mun Tai (FCCA, CPA)

AUTHORIZED REPRESENTATIVES

Fang Jin
Yeung Mun Tai

註冊辦事處

Codan Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O.Box 2681 GT
Grand Cayman KY1-1111
Cayman Islands

中國主要營業地點

中國福建省
福州市馬尾區
馬尾經濟技術開發區
快安科技園區第39號

香港營業地點

香港灣仔
港灣道18號中環廣場55樓5505室

董事會

執行董事

方金(主席)
郭泉增(行政總裁)
黃燕
張黎

獨立非執行董事

陸海林
王敬忠
王建章

公司秘書

楊滿泰(FCCA, CPA)

獲授權代表

方金
楊滿泰

CORPORATE INFORMATION

公司資料

LEGAL ADVISER

Reed Smith Richards Butler

INDEPENDENT AUDITORS

Moore Stephens Certified Public Accountants

AUDIT COMMITTEE

Loke Yu (Chairman)

Wang Jing Zhong

Wang Jian Zhang

REMUNERATION COMMITTEE AND NOMINATION COMMITTEE

Loke Yu (Chairman)

Fang Jin

Wang Jing Zhong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Butterfield Fulcrum Group (Cayman) Limited

Butterfield House

68 Fort Street

P.O. Box 705

George Town

Grand Cayman

Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited

26/F Tesbury Centre

28 Queen's Road East

Wanchai, Hong Kong

PRINCIPAL BANKERS

Fujian Haixia Bank

China Merchants Bank

China Construction Bank

WEBSITE

<http://www.scudcn.com>

法律顧問

禮德齊伯禮律師行

獨立核數師

馬施雲會計師事務所

審核委員會

陸海林(主席)

王敬忠

王建章

薪酬委員會及提名委員會

陸海林(主席)

方金

王敬忠

股份過戶登記總處

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George Town

Grand Cayman

Cayman Islands

香港股份過戶登記分處

卓佳證券登記有限公司

香港灣仔

皇后大道東28號

金鐘匯中心26樓

主要往來銀行

福建海峽銀行

招商銀行

中國建設銀行

網站

<http://www.scudcn.com>

The ENERGY of SCUD



CHAIRMAN'S STATEMENT

主席報告書

Fang Jin *Chairman*
方金 主席



Dear shareholders,
致各位股東：

On behalf of the board (the "Board") of directors of SCUD Group Limited ("SCUD", the "Company" or, together with its subsidiaries, the "Group"), I am pleased to present the annual results of the Company for the full year from 1 January 2011 to 31 December 2011 (the "Review Period").

本人謹代表飛毛腿集團有限公司(「飛毛腿」、「本公司」或連同其附屬公司為「本集團」)董事會(「董事會」)欣然提呈本公司由二零一一年一月一日至二零一一年十二月三十一日全年(「回顧期間」)的年度業績。

BUSINESS REVIEW

The economy of the PRC stayed in the long-term positive track in 2011 despite global uncertainties and domestic inflation pressure. Thanks to the steady momentum of domestic telecommunication market, together with increasingly popular intelligent electronic products on the back of higher spending power, high-performance telecommunication products have profited from the opportunities in ongoing consumption upgrades. As a result, the market witnessed escalating demand for small size and high capacity rechargeable batteries and multipurpose portable power supply kits. According to the latest statistics from the market analyst Analysys International, China had 986 million mobile phone users as at the end of 2011, representing an increase of 14.81% from 2010, including 128 million 3G users. The number of 3G users is anticipated to exceed 300 million by 2012.

The Group has achieved overall satisfactory performance during the Review Period. The Group recorded turnover and profit attributable to the equity holders of about RMB1,653.0 million and RMB59.5 million respectively, an increase of 8.2% and 9.5% compared with 2010, respectively, and basic earnings per share were approximately RMB5.76 cents.

業務回顧

二零一一年，儘管環球經濟發展中的不確定因素仍然較多，中國經濟亦須應對一定的通脹壓力，但中國經濟發展長期向好的趨勢沒有改變。國內的通訊市場仍保持了平穩增長態勢，國民消費能力提升加快了各類智能電子產品的普及速度，消費者不斷進行的消費升級亦為高性能通訊產品帶來更多發展機會，市場對體積小而容量大的充電電池及多用途外部移動電源的需求相應增加。根據市場研究機構易觀國際的最新統計，截至二零一一年年底中國手機用戶已達9.86億，較二零一零年增長14.81%；其中3G用戶群佔1.28億，預計二零一二年3G用戶群或超過3億。

回顧期間，本集團的整體業務表現理想，集團營業額及權益持有人應佔溢利分別錄得約人民幣16.53億元及人民幣5,950萬元，和二零一零年相比分別增長8.2%及9.5%。年內每股基本盈利為人民幣5.76仙。

CHAIRMAN'S STATEMENT

主席報告書

Capitalizing on the insight of the Group's management into domestic telecommunication market and extensive business experience, the Group promptly adjusted its operating strategies in line with market demand brought by the significant changes in the landscape of mobile phone industry, thereby achieving sustained healthy development for every business segment of the Group. During the Review Period, our own-brand business rolled out a string of new products geared to the emerging smartphone market in a bid to reinforce the brand's leading market position and enhance its competitiveness. With approximately 23.1% market share, the Group's own-brand products have taken the lead in the industry, and are well positioned in the medium and high-end mobile phone market which will be a future stronghold.

On the other hand, to proactively expand its original equipment manufacturing ("OEM") business, the Group acquired new automated and semi-automated equipment during the period to increase production efficiency, leading to higher product quality and less labour pressure and thus a remarkable growth of over 43.8% in OEM business during the year. In addition to the well-established cooperation with domestic renowned brands like ZTE and Huawei as well as Panasonic, the Group also took initiatives to explore new customers with a view to secure steady growth in the number of orders.

In addition, the Group continued to invest in the upstream bare battery cell business with an aim to secure its leading position in the market in terms of product quality. In 2011, sales revenue from the upstream bare battery cell business recorded a growth of 9.6%. During the period, the Group actively expanded the business of Dongguan Hongde Battery Co., Ltd. ("Dongguan Hongde"), a subsidiary established in 2011, and further acquired 70% interests in Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon"), another bare battery cell manufacturer in Shenzhen, at consideration of RMB40 million. The Group believes that the investments in the upstream bare battery cell business, while stabilizing raw material supply and increasing customer confidence, will improve the control on material costs and its gross margin to enhance the competitive edge of downstream products, as bare battery cell typically accounts for more than 50% of manufacturing cost of mobile phone battery products.

On research and development, the province-level technology R&D centre of the Group and its experienced team strived to develop various portable power supply kits, such as external rechargeable batteries for iPhone and other portable electronic products. Given their flexibility both in appearance and capacity, such products are believed to better cater for a broad consumer base.

憑藉集團管理層對國內通訊市場的透徹瞭解以及豐富營運經驗，本集團於手機行業結構出現重大變化時已根據市場需求及時調整經營策略，令集團各業務都能穩健發展。回顧期間，自有品牌業務為了順應智能手機興起的市場潮流而推出多元化新產品，以穩固品牌市場地位及提升競爭力。本集團於目前的自有品牌市場佔有率約為23.1%，穩居行業龍頭位置；預期高端及中端手機市場仍然是自有品牌業務未來的發展重心。

另一方面，集團亦積極拓展原廠專業代工（「OEM」）業務，於期內通過增設自動化及半自動化設備來提升生產效率，令產品質量升級之餘亦緩解了招工的壓力，令OEM業務於年內錄得顯著增長逾43.8%。本集團會繼續與中興、華為等國內馳名品牌公司，及日本松下等保持良好的合作，亦同時積極引入其他新客戶，務求令訂單數量穩步上升。

此外，本集團繼續投入資金優化上游電芯生產業務，務求令本集團的電芯生產質素穩居於市場前端。二零一一年，上游電芯生產業務銷售增長達9.6%。本集團於期內除積極發展於二零一一年成立的附屬公司東莞市鴻德電池有限公司（「東莞鴻德」），亦耗資人民幣4,000萬元收購位於深圳的另一家電芯製造商深圳市朗能電池有限公司（「深圳朗能」）70%股權。本集團認為投資於電芯業務不但能令原材料供應穩定，增加客戶信心，而且電芯材料一般都佔手機電池產品的製造成本50%以上，投資上游業務有助材料成本控制、改善毛利率，並增強下游產品的競爭力。

研發方面，隸屬於本集團的一所省級技術研發中心及其資深研發團隊致力研發各樣移動電源產品，例如適用於iPhone及各類便攜式電子產品的外部儲電池，這類產品在外觀及容量方面都有相當的靈活性，相信更能滿足廣泛的消費用戶。

CHAIRMAN'S STATEMENT

主席報告書

OUTLOOK

The Review Period witnessed smooth running of the economy of the PRC under the pressures of inflation and hiking labour costs on many industries. The equipment technologies evolve rapidly in line with the recent vigorous development of the telecommunications industry. The competition landscape of the mobile phone market shifted as a result of the robust development of smartphone and 3G phone market. Therefore, the demand for traditional mobile phones declined noticeably during the Review Period. The mobile phone accessories industry landscape is gradually shifting in line with the device innovations. It is expected the demand for traditional replaceable backup batteries for mobile phones will decrease accordingly and will be partially taken by high capacity portable power supply kits with higher technological content. Hence, the change in demand for backup batteries for mobile phones will pose challenges to the industry of traditional backup batteries for mobile phones.

The Group is actively realigning its development strategy to address the hardships and challenges brought by external economic circumstances and the changing industry landscape. To stay in tune with the fast emerging smartphones, the Group will take efforts in development and production of more high cost-performance battery products, especially high capacity portable power supply kits, seeking to cater for the demands of brand and OEM customers with diversified battery products. Meanwhile, the Group expects to further sharpen its competitiveness through the industry chain integrating its upstream to downstream operations based on its bare battery cell business, striving to maximize the profitability in the ever-changing market.

Looking ahead, the policies outlined in the PRC Government's 12th Five-Year Plan starting from 2011 would provide strong support for the "new energy" and "new materials" industries platforms, and the higher-end rechargeable battery products with better efficiency, environmentally friendly and energy saving performance will come into the spotlight in the market. Meanwhile, the spearheading development of wireless broadband network in recent years is expected to provide plenty of opportunities and room for the external power supply kits and related mobile digital product markets to grow. While focusing on production and sale of battery products and expansion of bare battery cell business, the Group will tap on its brand strength to diversify its presence to mobile phone accessories including chargers and bluetooth headsets in a bid to secure steady growths in future sales and profit.

展望

回顧期間，中國經濟運行總體良好，但通貨膨脹以及勞動成本上升亦為各行各業帶來不同程度的壓力。通訊行業於近年發展迅速，設備技術推陳出新，智能手機及3G手機市場的蓬勃發展改變了手機市場的競爭格局，回顧期內傳統手機的需求量已明顯放緩，通訊設備革新的同時亦間接令手機配件行業結構逐步出現變化，預計傳統替換式手機備用電池的需求將會相應下降，反之生產技術成份較高的高容量外部移動電源將會取代部份傳統替換式手機備用電池的需求，手機備用電池模式的改變將會為傳統手機備用電池行業帶來挑戰。

面對外部經濟環境以及行業結構改變所帶來的考驗和挑戰，本集團正積極調整發展戰略，針對智能手機急速普及的市場趨勢，研發及生產更多高性價比的電池產品，特別是高容量外部移動電源，希望透過研製多元化電池產品來滿足品牌和OEM客戶的需求。另一方面，集團拓展的電芯生產業務能使集團各項業務構成上游至下游一體化的產業鏈，進一步提升本集團的競爭力，力求在市場變化中爭取最大的盈利。

二零一一年是中國「十二五」規劃的開局之年，展望未來，中國政府「十二五」發展規劃對「新能源」、「新材料」產業板塊的重點扶植政策，生產更高端、高效、環保、節能的充電電池產品將成為市場焦點。同時，無線寬帶網絡近年突破性發展的趨勢，也將為外部電源及相關各類移動數碼產品的市場提供巨大的增長空間。本集團一方面會繼續專注電池類產品的生產及銷售、拓展電芯生產業務，另一方面集團亦會藉品牌優勢發展多元化手機配件，例如充電器、藍芽耳機等產品，務求促進未來銷售和盈利的穩固增長。

CHAIRMAN'S STATEMENT

主席報告書

With the rapid development of the Internet in China in recent years, the direct sales model in e-commerce further matured. In recent years, the Company has conducted sales through network platforms including taobao.com and 360buy.com. With continuous efforts in expanding network marketing in the future, the Group is committed to creating a three-dimensional network marketing model that combines the real world with the virtual world to generate new profit growth, while leveraging on e-commerce to uplift its brand image.

Without the diligent and hard work of all the staff at SCUD, the cooperation and joint efforts of all our upstream and downstream business partners, and the trust and support of our customers, we would not have accomplished the development and growth that the Group has achieved over the past year.

Finally, I would like to take this opportunity to express my deepest gratitude to the Group's business partners and customers for their continued support and trust. Also, I would like to extend my sincere thanks to the Board, senior management and all our staff for their dedication and hard work.



Fang Jin

Chairman

Fuzhou, the PRC

26 March 2012

中國互聯網近幾年飛速發展，支持直銷模式的電子商務進一步成熟。集團在近年已開始透過淘寶網及京東商城等網絡平台進行銷售，未來將繼續擴大網絡銷售規模，希望通過打造虛擬網絡加實體網絡的立體營銷模式，為本集團創造新的盈利增長點，同時借助電子商務提升自有品牌形象。

回顧本集團過去一年的成長和發展，飛毛腿的員工勤勤懇懇的工作、成百上千個合作夥伴在上游和下游共同努力和合作，加上廣大消費者的信賴和支持，共同成就了本集團的進一步發展壯大。

最後，本人藉此機會，感謝本集團的商業合作夥伴和客戶的支持和信賴。同時，對本集團董事會、高級管理層及全體員工的工作熱忱和辛勞致以最真誠的謝意。



方金

主席

中國•福州

二零一二年三月二十六日

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

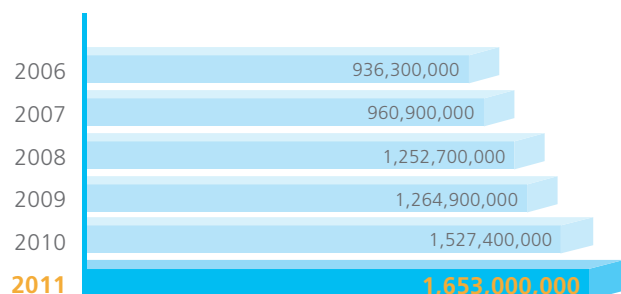
FINANCIAL PERFORMANCE REVIEW

財務表現回顧

2006-2011 CAGR
2006-2011年年複合增長率

▲ 12.04%

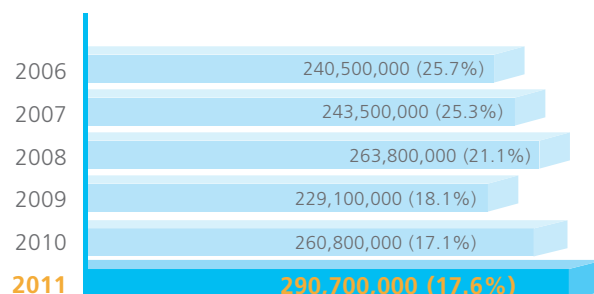
Turnover 營業額



2006-2011 CAGR
2006-2011年年複合增長率

▲ 3.86%

Gross Profit 毛利 (Gross Profit Margin 毛利率)



SEGMENT TURNOVER

分部營業額

55.4%



37.7%



6.8%



0.1%



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Industry Review

The pace of economic growth in China continued in 2011, and the communication industry has seen promising growth. The growing sales of mobile phone sales, together with the rise of high-end smartphones and 3G phones like iPhone and Android phones and the further proliferation of the wireless broadband had driven up market demand of the highly efficient and energy-saving mobile lithium batteries. As at early January 2012, the number of mobile phone users in China had exceeded 1 billion, providing a huge consumer base for mobile lithium batteries. According to the statistics of the Ministry of Industry and Information Technology of the PRC, the number of domestic mobile phone users had reached 986 million as at the end of December 2011, an increase of 127 million from the beginning of the year. As at the end of 2011, the penetration rate of mobile phones was 73.6 phones per 100 people, up 9.2% from 2010. According to the latest statistics from the market researcher Analysys International, the number of 3G users reached 128 million in 2011 and the penetration rate of 3G services was 13%.

As shown in the 29th Statistical Report on Internet Development in China published by China Internet Network Information Center (CNNIC), as at the end of 2011, the number of Internet users in China amounted to 513 million, an increase of 55.8 million from the previous year. The rate of Internet penetration was 38.3%, representing an annual growth rate of 4%. The number of mobile Internet users reached 356 million, accounting for 69.3% of the total number of Internet users in 2011 as compared with 66.2% in 2010, while the penetration rate of mobile Internet users was 36.5% among mobile phone users. It is expected that the user base of mobile Internet will further expand. As smartphones and 3G phones are gaining popularity, mobile phone has evolved from a communication tool to a multi-purpose electronic product that functions as an integrated platform for personal communication, recreation and mobile-based office. Mobile phones featuring multi-core processors and large touch-screens will dominate the market in the future. As battery life has become one of the major concerns of mobile phone users, the market demand for rechargeable batteries with high performance-to-price ratio and multi-purpose portable power supply kits is on the rise. Therefore, mobile lithium battery manufacturers must actively optimize and adjust the product mix and develop more products that meet market demands to ensure a sustainable and stable growth.

行業回顧

二零一一年，中國經濟增長步伐持續，通訊業發展蓬勃，手機銷量持續增長，加上iPhone、Android等高端智能手機及3G手機的興起以及無線寬頻愈趨普及，促使高效節能手機鋰電池的市場需求不斷增加。截止二零一二年一月初，中國手機用戶突破10億大關，為手機鋰電池提供了龐大的消費者基礎。根據國家工信部的統計資料顯示，截至二零一一年十二月末，國內手機用戶數量達9.86億，比年初增長1.27億。至二零一一年年底，手機普及率達到73.6部／百人，比二零一零年上升9.2%。另根據市場研究機構易觀國際最新統計，二零一一年的3G用戶達到1.28億，3G滲透率為13%。

根據中國互聯網絡信息中心發佈的第二十九次中國網際網路發展狀況統計報告，截至二零一一年底，國內共有5.13億網民，較去年增加5,580萬人，互聯網的普及率為38.3%，年度增長率為4%。手機網民的規模亦達到3.56億，佔整體網民比例由二零一零年的66.2%提升至二零一一年的69.3%，而手機網民在手機用戶中的滲透率則為36.5%，預計手機網民的規模將變得更加龐大。隨著智能手機及3G手機的流行，手機由一種通訊工具，已演變成彙集個人通訊、娛樂、移動辦公設備等多種功能的電子產品，多核推動、大觸控屏等將是手機未來發展的指標。電池的續航能力成為手機用戶關注的焦點所在，高性價比值的充電電池、多用途移動電源的需求亦與日俱增。因此，手機鋰電池生產企業亦必須根據市場的需求，積極優化及調整產品結構和研發更多迎合市場需求的產品，以保證企業能夠持續穩定發展。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

SCUD Group, a leading manufacturer of branded battery in China, capitalizes on the reputation and the excellent quality of the brand built over the years to provide ideal battery products for various mobile digital products, as well as supply the renowned domestic mobile phone manufacturers with quality batteries and related accessories. In response to the changes in market demands, during the Review Period, the Group adjusted its development strategy and product mix, gradually shifted the focus of its own-brand business into the high-end market with higher profit margin, identified more famous partners for the OEM operations and stepped up the development of portable battery products which are both flexible in design and capacity and the highly efficient and energy-saving lithium batteries. Also, the Group actively expanded the up-stream battery operations by controlling costs, boosting production efficiency and optimizing product quality with more advanced equipment. Optimizing down-stream product quality by getting hold of up-stream production technology is the main driver for higher competitive edge.

Own-brand Business

“SCUD 飛毛腿” and “Chaolitong 超力通” are the two main own-brands of the Group, providing different products to differentiated consumers through an enormous distribution network. “SCUD 飛毛腿” is targeted at the medium to high-end market. The rise in purchasing power of the consumers and the soaring user base of smartphones such as iPhone boosted the demand for products such as external power source and mobile phone accessories, thus presenting business opportunity for “SCUD 飛毛腿”. Despite the slowdown in growth of demand for traditional batteries, “Chaolitong 超力通” still targeted at the medium to low-end market, catering to the demand for traditional replaceable backup batteries from users of traditional mobile phone. During the Review Period, the sales volume of own-brand mobile phone rechargeable batteries amounted to approximately 52.44 million units (2010: 56.22 million units). The Group’s turnover from own-brand mobile phone batteries amounted to RMB810 million (2010: RMB836 million). 77.4% (2010: 84.5%) of the own-brand mobile phone battery sales was derived from “SCUD 飛毛腿” brand, and the remaining 22.6% (2010: 15.5%) was derived from “Chaolitong 超力通” brand.

The mobile phone market in China underwent rapid growth during the Review Period, and in particular the growth of high-end smartphones outpaced feature phones. The mobile phone accessories industry has also been changing to keep pace with the development trend. Mobile phone has become an indispensable tool for consumers’ work and recreation, playing an increasingly important role in their daily life. Consumers therefore have higher expectations on products, and they are willing to upgrade their smartphones and other digital accessories through

飛毛腿集團作為中國品牌電池行業的龍頭企業，多年來憑藉品牌的良好信譽及優越的產品品質，致力為各式各樣的移動數碼產品提供合適的電池產品，以及為國內馳名手機製造商供應優質電池及相關配件。在回顧期間，為迎合市場需求的變化，本集團相應調整發展戰略及產品結構，逐漸將自有品牌業務集中在利潤空間較大的高端市場發展，在OEM業務中尋求更多知名的合作夥伴，並加強研發在外觀及容量方面都有相當靈活性的移動電源產品，及高效節能的鋰電池。另外，本集團積極擴充上游電芯業務，更換先進的設備來控制成本、提升生產效率及優化產品品質，通過掌握上游生產技術來優化下游產品品質是企業提高競爭力的主動力。

自有品牌業務

「SCUD飛毛腿」和「Chaolitong超力通」是本集團主要的兩大自有品牌，通過龐大的分銷網路將各類產品銷售給不同的消費階層。前者鎖定中高端市場，隨著客戶的消費力日增以及使用iPhone等智能手機的使用者急劇增加，促使外部電源及手機配件類產品的需求快速上升，為「SCUD飛毛腿」品牌帶來商機。儘管智能手機的興起令傳統手機電池的需求增長逐漸放緩，後者仍會鎖定中低端市場，以滿足傳統手機用戶對傳統手機備用電池的需求。回顧期間，自有品牌的手機二次充電電池的銷售量約5,244萬顆（二零一零年：5,622萬顆），為集團貢獻的營業額達人民幣8.10億元（二零一零年：人民幣8.36億元）。其中77.4%（二零一零年：84.5%）的自有品牌手機電池銷售量來自「SCUD飛毛腿」，而其餘22.6%（二零一零年：15.5%）來自「Chaolitong超力通」。

中國的手機市場在回顧期間快速增長，尤其是高端智能手機的增長速度遠高於普通手機，手機配件行業亦緊隨這個發展方向而改變。手機成為消費者工作、娛樂的重要工具，在日常生活中扮演的角色日益重要，消費者對產品的要求因而提高，並以不斷消費的模式為智能手機及各種數碼配件升級，加上國內客戶市場基礎廣、增長快，為高端品牌帶來更多的發展機遇。集團相信將發展的戰略目標與本身

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continuous purchases. With a wide and fast growing market base of domestic customers, more opportunities for high-end brands emerge. The Group believes that extending battery life and improving efficiency and energy-saving performance of products in line with the strategic goal of development and intrinsic competitive edge is the premise to succeed in the mobile phone lithium battery industry, therefore, the Group plans to gradually shift the focus of its own-brand mobile phone battery business from the sizeable medium to low-end market, to the high-end market with greater profit margin, so as to achieve a sustainable healthy growth for the own-brand business while keeping the business scale and profit margin at an equilibrium.

On the other hand, with the inflation pressure brought by economic growth, enterprises in China have to face the problem of soaring property rental, production costs and wages, which confines the profitability of enterprises. The production facilities of the Group are located in major cities such as Fuzhou and Shenzhen, where the impact of inflation is even more apparent. The Group is stepping up on the centralized use of resources with an aim to increase operation efficiency and to lower production cost. In May 2011, the entire production and operation of “Chaoliton 超力通” medium to high-end batteries in Shenzhen has been taken over by the production base in Fuzhou. The production scale of “Chaoliton” in Shenzhen is scheduled to reduce step by step, but the Shenzhen production base will retain the production of “Chaoliton 超力通” chargers and low-end batteries in the short run. The integration process will affect the Group as a whole in the near term, and yet the synergy between the two own-brands can be reinforced in the long run.

The sales model of electronic products witnessed diversification in recent years. Online direct sales are gaining popularity with the advent of Internet. In recent years, the Group has also conducted sales through platforms such as taobao.com and 360buy.com. As the number of Internet users in China exceeded 500 million and with the growing popularity of online sales channels, the Group shall tap on the consumption patterns of online shopping. The Group will also carry out brand promotion and building on such online platforms through optimizing the sales website.

競爭優勢充分結合，解決電池續航問題，及專注提升高效節能的表現，將會是手機鋰電池業成功的前提。因此集團計劃逐步將自有品牌手機電池的業務重心，從市場規模較大的中低端市場，集中到利潤空間較大的高端市場，希望在保持規模與利潤之間的平衡之下，讓自有品牌業務持續健康發展。

另一方面，隨經濟增長而來的通脹壓力，令國內企業面臨物業租金、生產成本及工資成本大幅上調，壓縮了企業的盈利空間。集團的生產廠房設於福州及深圳等主要城市，受通脹影響更為明顯。以提升營運效益及降低生產成本為目標，本集團正逐步將資源集中利用。於二零一一年五月份，原先在深圳生產的「Chaoliton 超力通」品牌中高端電池已成功由福州基地全面接手生產及運作，因此深圳超力通的生產規模將按計劃分階段縮減，短期內仍會保留「Chaoliton 超力通」品牌之充電器及低端電池於深圳超力通廠房生產。整合過程短期內影響集團整體，但長遠而言定必能增強兩大自有品牌的協同效應。

近年電子產品的銷售模式也逐漸呈現多樣化發展，隨著網絡信息化發展，網上直銷亦日趨普遍，本集團近年亦已開始透過淘寶網及京東商城等平台營銷。鑒於國內網民數目已突破5億，加上隨著網絡營銷渠道日趨普及，本集團將致力發展網絡消費模式，優化銷售網站並積極透過此平台進行品牌宣傳及建設。

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OEM Business

By leveraging on the excellent quality and the popularity of the “SCUD 飛毛腿” brand in the market, the Group gained opportunities to cooperate with more mobile phone manufacturers for the development and production of medium to high-end and smartphone rechargeable batteries and related accessories. For the year ended 31 December 2011, the Group’s OEM business recorded a turnover of approximately RMB624 million (2010: RMB434 million), representing an increase of 43.8% as compared to the same period in 2010 and accounting for approximately 37.7% (2010: 28.4%) of the Group’s total turnover. The sales volume for mobile phone batteries amounted to approximately 20.75 million units (2010: 14.54 million units) during the year, representing an increase of 42.7% as compared to 2010.

Considering the escalating number of smartphone users, the Group will focus on the production of high-end, efficient, environmentally-friendly and energy saving rechargeable battery products. In the field of mobile phone battery production, product quality is an important indicator for the prospect of application of such product. During the Review Period, the Group increased investment in the research and development of up-stream battery production technique. The objective is to solve the problem of dwindling labour supply and to raise the Group’s core competitiveness through the introduction of advanced and automated equipment, and the improvement in production technique and product quality.

During the Review Period, the Group maintained sound cooperation with renowned electronic product manufacturers including ZTE, Huawei, Panasonic, BBK Electronics and Foxconn, resulting in a huge increase in OEM orders. OEM business is expected to be the main driver of performance growth, and the Group will continue to seek cooperation with more renowned mobile phone manufacturers.

Bare Battery Cell Business

During the Review Period, the Group actively expands the up-stream bare battery cell business and increased efforts in research with an aim to create an integrated industry chain that spans from up-stream to down-stream products. Controlling the cost and quality of up-stream products enabled the Group to pursue steady sustainable development of its down-stream products, thereby raising core competitiveness. As at 31 December 2011, the turnover of the Group’s bare battery cell business amounted to approximately RMB113 million (2010: RMB103 million), representing approximately 6.8% of the Group’s total turnover. The average gross margin of the bare battery cell business during the Review Period was approximately 16.9%, which is expected to increase gradually alongside the increase in business scale.

OEM業務

本集團憑藉「SCUD飛毛腿」品牌的優良品質，以及在市場所積累的知名度，吸引了更多手機製造商尋求與本集團合作，為其開發及生產中高端及智能手機的充電電池及相關配件。截至二零一一年十二月三十一日止年度，本集團的OEM業務營業額達到約人民幣6.24億元（二零一零年：人民幣4.34億元），較二零一零年同期增長43.8%；占集團總營業額37.7%（二零一零年：28.4%）。其中移動電話電池銷量於年內達到約2,075萬顆（二零一零年：1,454萬顆），較二零一零年度增加了42.7%。

鑒於智能手機用戶急劇上升，本集團未來將專注於生產更高端、高效、環保、節能的充電電池產品。在手機電池製造領域，產品的質量是決定產品應用前景的重要指標。回顧期間，本集團加大投放資金研發上游電池的生產技術研發項目，希望通過更換先進及自動化的設備，改進生產工藝和完善產品品質，解決勞動力供給減少的問題，以進一步提升集團的核心競爭力。

回顧期間，本集團與馳名電子品牌生產商中興、華為、日本松下、步步高、富士康等持續保持良好合作關係，令OEM的訂單數量獲得大幅增長，預期未來OEM業務亦會成為業績增長的重要動力，本集團將繼續爭取與更多知名手機製造商合作。

電芯業務

回顧期間，本集團積極拓展上游電芯業務，加大研發的力度，務求形成上游至下游一體化的產業鏈，藉控制上游產品成本及質素，以穩定持續發展下游產品，進而提升核心競爭力。截至二零一一年十二月三十一日止，本集團電芯業務的營業額達到約人民幣1.13億元（二零一零年：人民幣1.03億元）；約占集團總營業額的6.8%。電芯業務於回顧期間的平均毛利率約16.9%，預期會隨著日後規模擴大而逐步提高。

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Considering the rising labour costs and property rental in Shenzhen, Shenzhen Hongde battery cell factory which is located at Nanshan District, Shenzhen is relocating all its production facilities in phases to the new factory in Dongguan. Dongguan Hongde battery cell factory which is located at Qingxi Town, Dongguan has completed renovation and commenced test production during the Review Period, with its relocation plan expected to complete by the end of 2013. The designed production capacity of Dongguan Hongde battery cell factory is currently 40 million bare battery cells per annum, which doubles the capacity of the old Shenzhen plant. Upon full production, the new plant is expected to allow the Group's bare battery cell business to save more production and operating costs, therefore improving operating efficiency of the business segment. As more orders for the bare battery cell factories are expected on the back of capacity expansion and increasing number of customers, the bare battery cell business will take a gradually increasing weight over time. Since most of the domestic bare battery cell manufacturers mainly provide medium and low-end bare battery cells with distinct product and quality positioning from imported high-end products, the capacity expansion of Hongde focusing on medium and high-end bare battery cells, while providing stable supply of quality bare battery cells to the Group, creates another growth generator in addition to the Group's mobile phone rechargeable battery business.

During the Review Period, Scud (Fujian) Electronics Co., Ltd., a wholly-owned subsidiary of the Company acquired 70% equity interest in Shenzhen Nalon. The purpose of the Group's investment in Shenzhen Nalon is to increase the scale and productivity of the upstream bare battery cells manufacturing business of the Group. Shenzhen Nalon is one of the leaders in medium to high-end lithium ion bare battery cells in China in terms of research and development capabilities. Leveraging on its professional and experienced research and development team, advanced production and inspection facilities, and strict quality assurance system. Shenzhen Nalon will enable the Group to enhance its research and development capabilities in the Group's core technologies, and further stabilize the upstream supply, maintain cost control, improve profit margin and enhance core competitiveness. The investment in Shenzhen Nalon will allow the Group to apply such expertise on its rechargeable battery products with varying qualities in its future bare battery cells supply, contributing to the enhancement of "SCUD 飛毛腿" brand's unique competitive strengths in the rechargeable batteries industry in China.

鑒於深圳地區的人工成本和物業租金將持續增長，本集團正分批把生產設施由深圳市南山區的深圳鴻德電芯廠全面遷移至東莞清溪鎮的東莞鴻德電芯廠。於回顧期間，東莞新廠的裝修工程已經完成並順利投入試產階段，預計於二零一三年年底前可完成整個遷廠計劃。東莞鴻德電芯廠目前的設計年產能達4,000萬個電芯，是深圳舊廠房的兩倍，預計新廠房全面投入生產後將為集團電芯業務節省更多生產及運營成本，從而改善電芯業務的營運效益。電芯廠訂單數量預期將會隨著產能提升及客戶量增加而持續上升，令集團電芯業務的比重逐年提升。由於目前大部分國內電芯廠商都以生產中低端電芯為主，產品品質定位與國外進口高端電芯截然不同，因此以生產中高端電芯為主的鴻德擴充產能不僅為集團公司提供了穩定及優質的電芯供應，更會為集團創造手機充電電池業務以外的另一個增長點。

回顧期間，本公司全資附屬公司飛毛腿(福建)電子有限公司取得深圳朗能70%股權，目的是增加本集團之上游電芯生產業務之規模及產能。深圳朗能在中端至高端鋰離子電芯方面的研發水平居國內前列，具備專業及經驗豐富之研發團隊，擁有先進之生產及檢測設備以及嚴密的品質保證體系，一方面能夠協助本集團增強核心技術研發能力，另一方面能進一步穩定上游供應、控制成本、改善產品毛利率和加強核心競爭力。可望令本集團將來之電芯供應能更廣泛地應用在不同質量定位之充電電池產品上，凸顯「SCUD 飛毛腿」品牌在國內充電電池行業中之獨特競爭優勢。

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Outlook

The year 2012 is a year full of challenges and opportunities. The development of the mobile phone accessories industry will align closely with the trend started by the emergence of smartphones. The Group is well positioned to adjust the development strategy, putting more resources on developing and producing battery products with high cost-performance ratio, and will shift from placing prime focus on the development of own-brands to a three-way development objective covering own-brands, OEM and bare battery cell segments. The Group shall strive to attain maximum profit in the changing market, and to further consolidate and enhance its market position, thus amplifying the brand influence of the Group.

Industry Prospects

The year of 2011 marks the beginning of the “12th Five-Year” Plan of the PRC. Looking ahead, policies that encourage development of “new energy” and “new materials” industries as outlined in the PRC Government’s “12th Five-Year” Plan will draw the attention of the market to the production of high-end, efficient, environmental friendly and energy-saving rechargeable battery products. Meanwhile, the monumental development of wireless broadband network in recent years has also provided substantial room of growth for the market of external power supply kits and related mobile digital products.

Emerging information technologies including Internet of Things, Triple Play and e-commerce are expected to see rapid growth in the future. In accordance with the “2011 China E-commerce Market Study” carried out by the China E-business Research Centre, an information provider specialized in research on e-commerce companies in the PRC, the turnover of e-commerce transactions in the PRC exceeded RMB 2.95 trillion by December 2011, representing a year-on-year increase of 31%. The tremendous user base will present endless opportunities for the development of e-commerce business. Meanwhile, with stronger momentum in the mobile phone market of the PRC, the rapid growth in 3G market and sensational rise of the mobile internet, consumers tend to expect more from mobile batteries and battery chargers. Hence, highly efficient and energy-saving lithium battery has become the mainstream of the market, while the demand of traditional batteries has shrunk accordingly. The higher technical threshold and production costs make the Group stand out in the market. The Group will tap into its intrinsic advantages in technology and marketing in line with market trends so as to expand its share in the ever-changing market and further cement its leading position in the industry.

展望

二零一二年將是充滿挑戰和機遇的一年。手機配件行業的發展方向將緊隨著智能手機迅速興起的潮流而改變，本集團已作好充分準備，調整發展戰略，投入更多資源研發及生產高性價比的電池產品，並由過往主要發展自有品牌，調整為自有品牌、OEM及電芯業務三個板塊並頭齊進，力求在市場變化中爭取最大的盈利，並進一步鞏固和提升本集團的市場地位，增強本集團的品牌影響力。

行業前景

二零一一年是中國「十二五」規劃的開局之年，展望未來，中國政府「十二五」發展規劃對「新能源」、「新材料」產業板塊的重點扶植政策，生產更高端、高效、環保、節能的充電電池產品將成為市場焦點。同時，無線寬帶網絡近年突破性發展的趨勢，也將為外部電源及相關各類移動數碼產品的市場提供巨大的增長空間。

未來，物聯網、三網融合、電子商務等新一代資訊技術領域都將迎來快速增長。根據國內電子商務協力廠商研究機構中國電子商務研究中心的《二零一一年中國電子商務市場數據監測報告》，截至二零一一年十二月，中國電子商務市場交易額超過2.95萬億，同比增長31%，巨大的使用者基數孕育著移動電子商務發展的無限商機。同時，隨著內地手機市場的持續發展壯大，3G市場的快速增長，移動互聯網的快速崛起，消費者對手機電池及充電器的要求也越來越高，傳統電池需求相應下降，高效節能的鋰電池已成為市場主流，較高的技術門檻及生產成本凸顯了集團的自身優勢。本集團會把握好市場脈搏，發揮技術和營銷等各方面的固有優勢，力求在瞬息萬變的市場中持續擴大市場份額，進一步鞏固行業中的領導地位。

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FINANCIAL REVIEW

For the year ended 31 December 2011, the Group recorded consolidated turnover of approximately RMB1,653.0 million (2010: RMB1,527.4 million), increased by approximately 8.2% as compared to that in 2010. Gross profit and profit from operations for 2011 were approximately RMB290.7 million (2010: RMB260.8 million) and approximately RMB77.4 million (2010: RMB70.3 million) respectively, increased by approximately 11.4% and approximately 10.2% respectively as compared to that in 2010. The profit attributable to equity holders of the Company for 2011 increased by 9.5% to approximately RMB59.5 million (2010: RMB54.4 million). The Group recorded EBITDA of approximately RMB159.4 million (2010: RMB158.5 million) for the year, increased by approximately 0.6% as compared to that in 2010. Basic earnings per share for the year ended 31 December 2011 were approximately RMB5.76 cents (2010: RMB5.27 cents per share).

Turnover

In 2011, the sales of mobile phone rechargeable batteries remain the major revenue driver of the Group, while the sales of bare battery cells became the Group's second major revenue contributor. Sales of approximately RMB1,379.8 million (2010: RMB1,181.0 million) came from mobile phone batteries which accounted for 83.5% (2010: 77.3%) of the Group's consolidated turnover, of which approximately RMB809.5 million (2010: RMB835.8 million) was generated from the own-brand business segment and approximately RMB570.3 million (2010: RMB345.2 million) was generated from the OEM business segment, which represents approximately 49.0% (2010: 54.7%) and 34.5% (2010: 22.6%) of the Group's consolidated turnover respectively.

Sales of approximately RMB112.7 million (2010: RMB102.9 million) was contributed by the upstream bare battery cells manufacturing business, which accounted for approximately 6.8% (2010: 6.7%) of the Group's consolidated turnover.

Sales of approximately RMB57.0 million (2010: RMB78.2 million) was generated from chargers which accounted for approximately 3.4% (2010: 5.1%) of the Group's turnover, of which 99.0% (2010: 96.6%) of the sales of chargers was generated from the own-brand business segment. Sales of approximately RMB29.3 million (2010: RMB61.8 million) was generated from the sales of OEM notebook computer batteries, which represents approximately 1.8% (2010: 4.0%) of the Group's consolidated turnover.

財務回顧

截至二零一一年十二月三十一日止年度，本集團錄得綜合營業額約人民幣1,653,000,000元(二零一零年：人民幣1,527,400,000元)，較二零一零年上升約8.2%。二零一一年的毛利及經營溢利分別約為人民幣290,700,000元(二零一零年：人民幣260,800,000元)及約人民幣77,400,000元(二零一零年：人民幣70,300,000元)，較二零一零年分別增加約11.4%及約10.2%。二零一一年，本公司權益持有人應佔溢利增加約9.5%至約人民幣59,500,000元(二零一零年：人民幣54,400,000元)。本集團錄得年度未計利息、稅項、折舊及攤銷前之溢利約人民幣159,400,000元(二零一零年：人民幣158,500,000元)，較二零一零年上升約0.6%。截至二零一一年十二月三十一日止年度，每股基本盈利約為人民幣5.76分(二零一零年：每股人民幣5.27分)。

營業額

於二零一一年，銷售移動電話二次充電電池仍是本集團收益的主要來源，而電芯銷售已成為本集團第二大收入來源。移動電話電池的銷售額約人民幣1,379,800,000元(二零一零年：人民幣1,181,000,000元)，相當於本集團綜合營業額約83.5%(二零一零年：77.3%)，其中約人民幣809,500,000元(二零一零年：人民幣835,800,000元)來自自有品牌業務分部及約人民幣570,300,000元(二零一零年：人民幣345,200,000元)來自OEM業務分部，分別佔本集團綜合營業額約49.0%(二零一零年：54.7%)及34.5%(二零一零年：22.6%)。

上游電芯製造業務產生銷售額約人民幣112,700,000元(二零一零年：人民幣102,900,000元)，佔本集團綜合營業額約6.8%(二零一零年：6.7%)。

充電器產生銷售額約人民幣57,000,000元(二零一零年：人民幣78,200,000元)，佔本集團營業額約3.4%(二零一零年：5.1%)，其中自有品牌業務分部產生的充電器銷售額佔99.0%(二零一零年：96.6%)。OEM筆記本電腦電池銷售產生銷售額約人民幣29,300,000元(二零一零年：人民幣61,800,000元)，佔本集團綜合營業額約1.8%(二零一零年：4.0%)。

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Sales of portable power supply kits and bluetooth headsets contributed approximately RMB16.6 million (2010: Nil) and approximately RMB14.6 million (2010: RMB2.7 million) to the Group's consolidated turnover respectively.

Segment Results

In 2011, the total revenue from the own-brand business segment accounted for approximately 55.4% of the Group's consolidated turnover (2010: 60.2%) and the total revenue from the OEM business accounted for approximately 37.7% of the Group's consolidated turnover (2010: 28.4%). Approximately 6.8% of the Group's total turnover (2010: 6.7%) was generated from the bare battery cell business segment.

For the own-brand business segment, the total revenue contributed to the Group in 2011 decreased by approximately 0.4% to approximately RMB915.3 million (2010: RMB919.4 million). Approximately 73.6% (2010: 77.7%) of the Group's own-brand products were sold under the "SCUD飛毛腿" brand while approximately 26.4% (2010: 22.3%) were sold under the "Chaolitong超力通" brand. As the total sales volume of mobile phone batteries of these two brands dropped by approximately 3.8 million pieces to a total of approximately 52.4 million pieces in 2011, the total revenue generated from the sales of own-brand mobile phone batteries was dropped by approximately 3.1% to approximately RMB809.5 million (2010: RMB835.8 million) as compared with 2010.

As for other own-brand products, sales of own-brand chargers amounted to approximately RMB56.4 million in 2011 (2010: RMB75.5 million). Portable power supply kits and bluetooth headsets contributed approximately RMB16.6 million (2010: Nil) and approximately RMB14.4 million (2010: RMB2.7 million) to the Group's consolidated turnover respectively. Revenue from own-brand digital camera batteries and notebook computer batteries amounted to approximately RMB1.3 million (2010: RMB4.6 million) and approximately RMB2.7 million (2010: RMB0.2 million), respectively.

For the OEM business segment, the total revenue contributed to the Group increased by approximately 43.8% from approximately RMB433.6 million in 2010 to approximately RMB623.5 million in 2011. The rapid rise of large telecommunication equipment manufacturers like ZTE and Huawei has brought the Group's OEM business a steady growth. The turnover of OEM mobile phone batteries significantly increased by approximately 65.2% to approximately RMB570.3 million (2010: RMB345.2 million) in 2011, and the sales volume of OEM mobile phone batteries grew by approximately 42.7% in 2011. Sales of approximately RMB29.3 million was generated from the sales of OEM notebook computer batteries (2010: RMB61.8 million).

移動電源及藍芽耳機之銷售額分別為本集團綜合營業額貢獻約人民幣16,600,000元(二零一零年：無)及人民幣14,600,000元(二零一零年：人民幣2,700,000元)。

分部業績

於二零一一年，自有品牌業務的總收益佔本集團綜合營業額約55.4%（二零一零年：60.2%），而OEM業務總收益所佔本集團綜合營業額約37.7%（二零一零年：28.4%）。本集團總營業額中約6.8%（二零一零年：6.7%）來自電芯業務分部。

就自有品牌業務分部而言，在二零一一年對本集團貢獻的總收益減少約0.4%至約人民幣915,300,000元（二零一零年：人民幣919,400,000元）。本集團約73.6%（二零一零年：77.7%）的自有品牌產品以「SCUD飛毛腿」品牌出售，而約26.4%（二零一零年：22.3%）以「Chaolitong超力通」品牌出售。由於上述兩個品牌於二零一一年的移動電話電池的銷量減少約3,800,000顆至合共約52,400,000顆，故自有品牌移動電話電池銷售的總收益較二零一零年減少約3.1%至約人民幣809,500,000元（二零一零年：人民幣835,800,000元）。

於其他自有品牌產品方面，二零一一年自有品牌充電器的銷售額約人民幣56,400,000元（二零一零年：人民幣75,500,000元）。移動電源及藍芽耳機分別為本集團綜合營業額貢獻約人民幣16,600,000元（二零一零年：無）及約人民幣14,400,000元（二零一零年：人民幣2,700,000元）。自有品牌數碼相機電池及筆記本電腦電池的收益分別約人民幣1,300,000元（二零一零年：人民幣4,600,000元）及約人民幣2,700,000元（二零一零年：人民幣200,000元）。

就OEM業務分部而言，對本集團貢獻的總收益由二零一零年約人民幣433,600,000元增加約43.8%至二零一一年約人民幣623,500,000元。中興通訊和華為等大型電信設備製造商快速崛起，帶動了本集團OEM業務的穩步上升。OEM移動電話電池營業額大幅增加約65.2%至二零一一年約人民幣570,300,000元（二零一零年：人民幣345,200,000元），而OEM移動電話電池的銷量於二零一一年增長約42.7%。OEM筆記本電腦電池銷售產生銷售額約人民幣29,300,000元（二零一零年：人民幣61,800,000元）。

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For the bare battery cell business segment, approximately RMB112.7 million was contributed to the Group's consolidated turnover in 2011, which represents an increase of 9.6% as compared to that in 2010 (2010: RMB102.9 million). Sales volume of bare battery cells were approximately 15.6 million pieces (2010: 13.7 million pieces) for 2011.

Cost of Sales

The Group's cost of sales amounted to approximately RMB1,362.4 million in 2011 (2010: RMB1,266.6 million), representing an increase of approximately 7.6% as compared to 2010. Direct materials, direct labour and other production costs accounted for approximately 86.1% (2010: 87.9%), 5.2% (2010: 4.7%) and 8.7% (2010: 7.4%) of the cost of sales.

Gross Profit and Gross Profit Margin

The overall gross profit margin of the Group increased from approximately 17.1% for 2010 to approximately 17.6% for 2011.

For the Group's own-brand business, the overall gross profit margin for 2011 was approximately 19.3%, increased by 0.4 percentage points from approximately 18.9% in 2010. The average gross profit margin for own-brand mobile phone batteries increased from approximately 19.9% in 2010 to approximately 20.6% in 2011. The gross profit margins for mobile phone batteries of "SCUD飛毛腿" brand and "Chaolitong超力通" brand in 2011 were approximately 24.0% (2010: 20.0%) and approximately 9.1% (2010: 11.3%), respectively.

For the OEM business, the overall gross profit margin in 2011 was approximately 15.2% (2010: 15.6%). The gross profit margin for OEM mobile phone batteries declined from approximately 15.5% in 2010 to approximately 15.2% in 2011 while the gross profit margin for OEM notebook computer batteries decreased from approximately 16.9% in 2010 to approximately 16.6% in 2011.

For the bare battery cells business, the gross profit margin in 2011 was approximately 16.9% (2010: 17.8%).

就電芯業務分部而言，於二零一一年為本集團綜合營業額貢獻約人民幣112,700,000元，較二零一零年增加約9.6%（二零一零年：人民幣102,900,000元）。於二零一一年，電芯銷量為約1,560萬顆（二零一零年：1,370萬顆）。

銷售成本

於二零一一年，本集團的銷售成本約人民幣1,362,400,000元（二零一零年：人民幣1,266,600,000元），較二零一零年增長約7.6%。直接材料、直接人工及其他生產成本分別佔銷售成本約86.1%（二零一零年：87.9%）、5.2%（二零一零年：4.7%）及8.7%（二零一零年：7.4%）。

毛利及毛利率

本集團的整體毛利率由二零一零年約17.1%增加至二零一一年約17.6%。

就本集團的自有品牌業務而言，二零一一年的整體毛利率約19.3%，較二零一零年約18.9%上升0.4個百分點。自有品牌移動電話電池的平均毛利率由二零一零年約19.9%上升至二零一一年約20.6%。於二零一一年，「SCUD飛毛腿」品牌及「Chaolitong超力通」品牌移動電話電池的毛利率分別約24.0%（二零一零年：20.0%）及約9.1%（二零一零年：11.3%）。

就OEM業務而言，二零一一年的整體毛利率約15.2%（二零一零年：15.6%）。OEM移動電話電池的毛利率由二零一零年約15.5%下跌至二零一一年約15.2%，而OEM筆記本電腦電池的毛利率由二零一零年約16.9%下跌至二零一一年約16.6%。

就電芯業務而言，二零一一年的毛利率約16.9%（二零一零年：17.8%）。

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Other revenue of approximately RMB12.8 million (2010: RMB11.1 million) in 2011 was comprised of approximately RMB3.7 million (2010: RMB3.3 million) being bank interest income, approximately RMB5.2 million (2010: RMB2.0 million) being foreign exchange gain and approximately RMB1.4 million (2010: RMB4.3 million) being negative goodwill recognised as income during the Review Period.

Selling and distribution expenses of approximately RMB57.5 million (2010: RMB76.0 million) accounted for approximately 3.5% (2010: 5.0%) of the Group's turnover in 2011. The selling and distribution expenses for the Review Period comprised approximately RMB9.3 million (2010: RMB35.5 million) being the expenses incurred for the amortisation of all renovation spending, approximately RMB13.0 million (2010: RMB18.1 million) was spent on advertising and promotion in 2011 and staff salaries and welfare of approximately RMB10.2 million (2010: RMB6.8 million).

Administrative expenses of approximately RMB164.9 million (2010: RMB124.1 million) accounted for approximately 10.0% (2010: 8.1%) of the Group's turnover in 2011. Administrative expenses mainly comprised of R&D expenses of approximately RMB49.2 million (2010: RMB33.1 million), staff salaries and welfare of approximately RMB33.0 million (2010: RMB20.5 million), depreciation of approximately RMB13.1 million (2010: RMB10.1 million), and approximately RMB10.6 million (2010: RMB10.4 million) being amortisation of intangible assets mainly arising from acquisition of "Chaolitong超力通". In addition, an impairment loss on the "Chaolitong超力通" brand of RMB21.1 million (2010: RMB18.2 million) was charged to the consolidated income statement in 2011.

Finance costs of approximately RMB10.2 million (2010: RMB2.1 million) mainly represent interest on bank borrowings.

Profit Attributable to Equity Holders

In 2011, the Group recorded profit attributable to equity holders of the Company of approximately RMB59.5 million (2010: RMB54.4 million), which represents an increase of 9.5% as compared with 2010. The profit margin attributable to equity holders of the Company was approximately 3.6% (2010: 3.6%).

於二零一一年其他收入約人民幣12,800,000元(二零一零年：人民幣11,100,000元)，包括銀行利息收入約人民幣3,700,000元(二零一零年：人民幣3,300,000元)、外匯收益約人民幣5,200,000元(二零一零年：人民幣2,000,000元)及已於回顧期間確認為收入的負商譽人民幣1,400,000元(二零一零年：人民幣4,300,000元)。

銷售及分銷成本約人民幣57,500,000元(二零一零年：人民幣76,000,000元)，佔本集團於二零一一年的營業額約3.5%(二零一零年：5.0%)。回顧期間的銷售及分銷成本包括為所有裝修開支進行攤銷所產生的費用約人民幣9,300,000元(二零一零年：人民幣35,500,000元)、二零一一年的廣告及宣傳開支約為人民幣13,000,000元(二零一零年：人民幣18,100,000元)及員工薪金及福利約人民幣10,200,000元(二零一零年：人民幣6,800,000元)。

行政開支約人民幣164,900,000元(二零一零年：人民幣124,100,000元)佔本集團於二零一一年的營業額約10.0%(二零一零年：8.1%)。行政開支主要包括研究及開發開支約人民幣49,200,000元(二零一零年：人民幣33,100,000元)、員工薪金及福利約人民幣33,000,000元(二零一零年：人民幣20,500,000元)、折舊約人民幣13,100,000元(二零一零年：人民幣10,100,000元)及主要因收購「Chaolitong超力通」而產生的無形資產攤銷約人民幣10,600,000元(二零一零年：人民幣10,400,000元)。此外，「Chaolitong超力通」品牌所造成的減值虧損為人民幣21,100,000元(二零一零年：人民幣18,200,000元)從二零一一年綜合收益表中扣除。

融資成本約人民幣10,200,000元(二零一零年：人民幣2,100,000元)主要指銀行借貸利息。

權益持有人應佔溢利

本集團於二零一一年錄得本公司權益持有人應佔溢利約人民幣59,500,000元(二零一零年：人民幣54,400,000元)，較二零一零年增加約9.5%。而本公司權益持有人應佔毛利率約3.6%(二零一零年：3.6%)。

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Liquidity and Financial Resources

Cash and cash equivalents held by the Group as at 31 December 2011 was approximately RMB499.0 million, increased by RMB84.8 million (at 31 December 2010: RMB414.2 million). The Group maintained a net cash position of approximately RMB227.5 million net of bank borrowings and pledged bank deposits for banking facilities, decreased by approximately RMB3.3 million as compared to the net cash as at 31 December 2010. The Group continued to maintain a net cash inflow from operating activities of approximately RMB136.4 million for the year ended 31 December 2011 (2010: RMB33.8 million).

The Group's bank borrowings outstanding as at 31 December 2011 amounted to approximately RMB147.8 million (at 31 December 2010: RMB86.4 million) were carried at floating interest rates. There was no particular seasonality of the Group's borrowings. The Group monitored capital using a gearing ratio, which is total debt of the Group divided by total equity of the Group. Total debt to equity ratio of the Group expressed as a percentage of interest bearing loans and other borrowings over the total equity of approximately RMB1,347.7 million (at 31 December 2010: RMB1,286.5 million) was approximately 11.0% as at 31 December 2011 (at 31 December 2010: 6.7%). Bank deposits pledged for banking facilities as at 31 December 2011 was approximately RMB123.6 million (at 31 December 2010: RMB97.0 million).

As at 31 December 2011, the Group's current ratio was approximately 2.4 times (at 31 December 2010: 2.8 times) based on current assets of approximately RMB1,476.8 million (at 31 December 2010: RMB1,200.7 million) and current liabilities of approximately RMB626.6 million (at 31 December 2010: RMB434.6 million).

Trade receivable turnover days were approximately 98.4 days for the year ended 31 December 2011 as compared to approximately 78.7 days for the year ended 31 December 2010. Inventory turnover days were approximately 75.1 days for the year ended 31 December 2011 as compared to approximately 53.6 days for the year ended 31 December 2010. Trade payable turnover days were approximately 94.6 days for the year ended 31 December 2011 as compared to approximately 79.9 days for the year ended 31 December 2010.

流動資金及財務資源

本集團持有的現金及現金等價項目增加人民幣84,800,000元至二零一一年十二月三十一日約人民幣499,000,000元(於二零一零年十二月三十一日: 人民幣414,200,000元)。本集團維持現金淨額約人民幣227,500,000元(扣除銀行借貸及銀行融資的已質押銀行存款), 較二零一零年十二月三十一日的現金淨額減少約人民幣3,300,000元。於截至二零一一年十二月三十一日止年度, 本集團繼續維持來自經營活動的現金流入淨額約人民幣136,400,000元(二零一零年: 人民幣33,800,000元)。

於二零一一年十二月三十一日, 本集團的未償還銀行借貸約人民幣147,800,000元(於二零一零年十二月三十一日: 人民幣86,400,000元)按浮動利率計息。本集團的借貸並無季節性。本集團採用資本負債比率監控資金, 計算方式為本集團總負債除以總股本。本集團總負債對權益比率以百分比顯示並按計息貸款及其他借貸除以總權益約人民幣1,347,700,000元(於二零一零年十二月三十一日: 人民幣1,286,500,000元)計算, 於二零一一年十二月三十一日的比率約11.0%(於二零一零年十二月三十一日: 6.7%)。於二零一一年十二月三十一日, 本集團就銀行融資的已質押銀行存款約人民幣123,600,000元(於二零一零年十二月三十一日: 人民幣97,000,000元)。

於二零一一年十二月三十一日, 本集團流動比率約為2.4倍(於二零一零年十二月三十一日: 2.8倍)(根據流動資產約人民幣1,476,800,000元(於二零一零年十二月三十一日: 人民幣1,200,700,000元)及流動負債約人民幣626,600,000元(於二零一零年十二月三十一日: 人民幣434,600,000元)。

於截至二零一一年十二月三十一日止年度, 應收貿易款項週轉天數約為98.4日, 而於截至二零一零年十二月三十一日止年度則約為78.7日。於截至二零一一年十二月三十一日止年度, 存貨週轉天數約為75.1日, 而於截至二零一零年十二月三十一日止年度則約為53.6日。於截至二零一一年十二月三十一日止年度, 應付貿易款項週轉天數約為94.6日, 而於截至二零一零年十二月三十一日止年度則約為79.9日。

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Net Current Assets and Net Assets

The Group's net current assets as at 31 December 2011 was approximately RMB850.1 million, increased by approximately 11.0% from the balance of approximately RMB766.1 million recorded as at 31 December 2010. Net assets as at 31 December 2011 was approximately RMB1,347.7 million, increased by approximately RMB61.2 million over the balance as at 31 December 2010.

Significant Investments and Acquisitions

On 23 November 2011, Scud (Fujian) Electronics Co., Ltd. ("Scud Electronics"), a wholly-owned subsidiary of the Company, entered into a share sale and purchase agreement ("Share Sale and Purchase Agreement") with Cao Xinggang and Shi Wei (the "Vendor"), pursuant to which Scud Electronics agreed to pay a total consideration of RMB40.0 million of which RMB21.0 million was payable to the Vendor as consideration for the 70% equity interests in Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon") whilst the remaining RMB19.0 million was payable to Shenzhen Nalon and should be recorded in the accounts of Shenzhen Nalon as capital surplus after the approval from competent authorities of the PRC on the share sale and purchase has been obtained. Upon completion of the Share Sale and Purchase Agreement, Shenzhen Nalon would become an indirect subsidiary of the Company with Scud Electronics having a 70% equity interest in Shenzhen Nalon and Cao Xinggang remained as the beneficial owner of 30% equity interest in Shenzhen Nalon.

During the Review Period, RMB21.0 million was paid to the Vendor as consideration for the 70% equity interests in Shenzhen Nalon and RMB19.0 million was paid to Shenzhen Nalon as deposit and was recorded in the accounts of Shenzhen Nalon as capital surplus after the approval from the relevant PRC authorities on the share sale and purchase had been obtained.

Pursuant to the terms of the Share Sale and Purchase Agreement, it was agreed that Scud Electronics shall be entitled to appoint over 70% of the board of directors of Shenzhen Nalon and shall have the right to appoint the president and vice-president of Shenzhen Nalon. The total consideration under the Share Sale and Purchase Agreement was arrived at after arm's length negotiations between the parties based on the net asset value of Shenzhen Nalon as at 31 July 2011 of approximately RMB30.18 million as stated in the management accounts of Shenzhen Nalon as at 31 July 2011. Further information about this transaction is set out in the Company's announcement dated 23 November 2011.

流動資產淨值及資產淨值

本集團於二零一一年十二月三十一日的流動資產淨值約人民幣850,100,000元，較於二零一零年十二月三十一日錄得的結餘約人民幣766,100,000元增加約11.0%。資產淨值於二零一一年十二月三十一日約人民幣1,347,700,000元，較二零一零年十二月三十一日的結餘增加約人民幣61,200,000元。

重大投資及收購

於二零一一年十一月二十三日，本公司全資附屬公司飛毛腿(福建)電子有限公司(「飛毛腿電子」)及曹興剛與石偉(「賣方」)訂立股份買賣協議(「股份買賣協議」)，據此，飛毛腿電子同意支付總代價人民幣40,000,000元，當中人民幣21,000,000元將支付予賣方作為深圳市朗能電池有限公司(「深圳朗能」)70%股權之代價，而餘額人民幣19,000,000元將支付予深圳朗能，並於取得有關中國政府部門就股份買賣之批准後計入深圳朗能之賬目作資本儲備。於完成股份買賣協議後，深圳朗能將成為本公司之間接附屬公司，而飛毛腿電子將持有深圳朗能70%股權，曹興剛則繼續為深圳朗能30%股權的實益擁有人。

於回顧期間，已向賣方支付人民幣21,000,000元作為深圳朗能70%股權之代價，人民幣19,000,000元已支付予深圳朗能作為按金，並於取得有關中國政府部門就股份買賣之批准後計入深圳朗能之賬目作資本儲備。

根據股份買賣協議之條款，同意飛毛腿電子可委任深圳朗能70%以上的董事會成員，亦有權委任深圳朗能之董事長及副董事長。股份買賣協議之總代價乃參考深圳朗能於二零一一年七月三十一日之管理層報表所列深圳朗能於二零一一年七月三十一日之資產淨值約人民幣30,180,000元後經訂約方公平磋商後達致。有關此交易的更多資料，載於本公司日期為二零一一年十一月二十三日之公告。

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According to the supplementary agreement, the ownership of RMB19.0 million capital surplus of Shenzhen Nalon belongs to SCUD Electronics only.

Save as disclosed above, the Group made no significant investment nor did it make any material acquisition or disposal of subsidiaries during the Review Period.

Pledge of Assets

As at 31 December 2011, bank loans of approximately RMB0.6 million (at 31 December 2010: RMB0.1 million) were secured by the Group's motor vehicles with a carrying amount of approximately RMB0.9 million (at 31 December 2010: RMB2.0 million) and bank loans of approximately RMB147.2 million (2010: RMB86.4 million) were unsecured.

Commitments

The Group's capital commitments outstanding as at 31 December 2011 amounting to approximately RMB5.8 million (at 31 December 2010: RMB72.6 million) was mainly attributed to the setup of the bare battery cell production plant in Dongguan and acquisition of equipment.

Contingent Liabilities

As at 31 December 2011, the Group did not provide any form of guarantee for any company outside the Group and did not involve in any material legal proceedings for which provision for contingent liabilities was required.

Capital Structure

During the Review Period, there was no change in the share capital of the Company.

Foreign Exchange Exposure

For the year 2011, the Group conducted its business transactions principally in Renminbi. The Group has not experienced any material difficulties or negative impacts on its operations as a result of fluctuations in currency exchanges rates. Although the Group has certain bank balances denominated in United States Dollars, Japanese Yen and Hong Kong Dollars, their proportion to the Group's total assets is insignificant. The Directors considered that no hedging of exchange risk is required and no financial instruments were used for hedging purposes during 2011. Nevertheless, the management will continue to monitor the foreign exchange exposure and will take prudent measures as and when it is appropriate.

根據補充協議，人民幣19,000,000元計入深圳朗能資本儲備，所有權為飛毛腿電子獨有。

除上文所披露者外，於回顧期間，本集團並無作出重大投資，亦無就附屬公司作出任何重大收購或出售。

資產抵押

於二零一一年十二月三十一日，為數約人民幣600,000元（於二零一零年十二月三十一日：人民幣100,000元）的銀行貸款乃以本集團賬面值為約人民幣900,000元（於二零一零年十二月三十一日：人民幣2,000,000元）的汽車作抵押，而為數約人民幣147,200,000元（二零一零年：人民幣86,400,000元）的銀行貸款為無抵押銀行貸款。

承擔

於二零一一年十二月三十一日，本集團尚有資本承擔約人民幣5,800,000元（於二零一零年十二月三十一日：人民幣72,600,000元），主要用於在東莞設立電芯生產廠房及購買設備。

或然負債

於二零一一年十二月三十一日，本集團並無為本集團以外任何公司提供任何形式的擔保，亦並無涉及需作出或然負債撥備的任何重大法律訴訟。

資本架構

於回顧期間，本公司的股本並無變動。

外匯風險

於二零一一年，本集團主要以人民幣進行其業務交易。本集團並無因匯率波動而面臨任何重大困難或對其營運產生重大負面影響。儘管本集團擁有若干以美元、日圓及港元為單位的銀行結餘，但佔本集團的總資產比例甚低。董事認為毋須對沖外匯風險，因此於二零一一年並無運用財務工具作對沖用途。儘管如此，管理層將繼續監察外匯風險，並在適當時採取審慎措施。

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Employee, Remuneration Policies and Share Option Scheme

As at 31 December 2011, the Group had 4,641 full-time employees (2010: 4,084). The salaries of the Group's employees were determined by the personal performance, professional qualification, industry experience of the employee and relevant market trends. The Group ensures all levels of employees are paid competitively within market standard and employees are rewarded on a performance-related basis within the framework of the Group's salary, incentives and bonus scheme. The management reviews the remuneration policy of the Group on a regular basis and evaluates the working performance of the employees. The remuneration of the employees includes salaries, allowances, year-end bonus and social insurance. According to the relevant prevailing laws and regulations of the PRC, the Group has participated in the social insurance plans set up by the related local government authorities, including pension funds, medical insurance (including maternity insurance), unemployment insurance and work-related injury insurance. The Group has also participated in the mandatory provident fund scheme for its Hong Kong employees in accordance with the Mandatory Provident Fund Scheme Ordinance (Chapter 485 of the Laws of Hong Kong).

As at 31 December 2011 and 2010, all share options granted under the Pre-IPO share options scheme adopted by the Company prior to its listing have expired.

僱員、薪酬政策及購股權計劃

於二零一一年十二月三十一日，本集團有4,641名全職僱員(二零一零年：4,084名)。本集團僱員的薪酬乃按有關僱員的個人表現、專業資格、行內經驗及相關市場趨勢釐定。本集團確保所有職級僱員的薪酬均符合市場水平，而本集團會根據本集團的薪金、獎勵及花紅計劃並因應僱員的表現而獎勵僱員。管理層定期檢討本集團的薪酬政策，並評估僱員的工作表現。僱員薪酬包括薪金、津貼、年終花紅及社會保障。根據中國現行相關法律及法規，本集團已參與本地有關政府機關設立的社會保障計劃，包括退休金、醫療保險(包括生育保險)、失業保險及工傷保險。本集團亦按照強制性公積金計劃條例(香港法例第485章)為香港僱員參與強制性公積金計劃。

於二零一一年及二零一零年十二月三十一日，根據本公司於上市前採納的首次公開發售前購股權計劃授出所有的購股權已全部到期。

DIRECTORS AND SENIOR MANAGEMENT

董事和高級管理層

EXECUTIVE DIRECTORS

Fang Jin, aged 53, is an executive Director and the Chairman of the Group, and is a senior economist. Mr. Fang is a member of each of the Remuneration Committee and Nomination Committee of the Company. He is also a co-founder of the Group which was founded in December 2006. Mr. Fang is mainly responsible for the Group's developmental planning, operational and corporate investment decision-making and brand strategy. Mr. Fang has been leading the Board for collective decision-making for years and has set a very clear direction for SCUD product management and brand construction. He commenced his career at the age of 18, and has accumulated over twenty years of experience in the mobile phone accessories industry and related operation management. He has very keen discernment and vision on the exploration of brand market and the marketability of new products. Prior to the establishment of Scud (Fujian) Electronics Co. Ltd. ("Scud Electronics") in 1997, Mr. Fang was engaged, as a sole proprietor, in the sale of communication products and accessories in the PRC. In December 1996, he established Cai Hong Group (Hong Kong) Co. Ltd. ("Cai Hong") in conjunction with partners including Mr. Lin Chao (and established Scud Electronics in October 1997). Mr. Fang has received several awards including:

2003	National Advanced Individual On Projects of End Users' Satisfaction
2004	Excellent Runners of Technological Private Enterprises in China
2004	Fujian Top Ten Venture Heroes in the Commercial Sector
2005	China Top Ten Excellent Entrepreneurs in Brand Construction
2005	The Mudell's World Executive Awards for Achievement in Business and Economy
2006	Annual Excellent Persons in Fujian Economy
2006	National Excellent Managers of Users' Satisfaction

Mr. Fang is the Vice Chairman of the Joint Industrial and Commercial Association of Mawei District in Fuzhou City Economic and Technological Development Region.

執行董事

方金，53歲，執行董事，為本集團主席，高級經濟師。方先生分別為本公司薪酬委員會及提名委員會之委員，並為本集團創辦人之一（於二零零六年十二月創立）。方先生主要負責本集團發展規劃、經營決策、公司投資決策及品牌戰略決策。多年來，方先生領導董事會進行集體決策，為飛毛腿的產品管理和品牌建設確定了非常明確的方向。方先生十八歲開始創業並在移動電話配件行業和經營管理領域中累積二十多年經驗，對品牌市場的拓展和新產品市場前景有非常敏銳的判斷力和遠見。於一九九七年成立飛毛腿（福建）電子有限公司（「飛毛腿電子」）之前，方先生作為個體經營者在中國從事通信產品和配件的銷售，隨後於一九九六年十二月與林超先生等合夥人共同成立彩弘集團（香港）有限公司（「彩弘」）（隨後於一九九七年十月成立飛毛腿電子）。方先生曾榮獲多項獎項，包括：

二零零三年	全國實施用戶滿意工程先進個人
二零零四年	中國優秀民營科技企業家
二零零四年	福建商界十大創業英雄
二零零五年	中國品牌建設十大傑出企業家
二零零五年	蒙代爾世界經理人成就獎
二零零六年	福建經濟年度傑出人物
二零零六年	全國用戶滿意傑出管理者

方先生現為福州經濟技術開發區馬尾區工商業聯合會副會長。

DIRECTORS AND SENIOR MANAGEMENT

董事和高級管理層

Mr. Fang is the sole director and shareholder of Swift Joy Holdings Limited, which is a substantial shareholder of the Company. As at 31 December 2011, Mr. Fang was interested in 402,000,000 shares, representing approximately 38.95% of the issued share capital of the Company within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) ("SFO").

Guo Quan Zeng, aged 51, is an executive Director and Chief Executive Officer of the Group, and is an engineer. He is responsible for the management of the Group's daily operations. He joined the Group in July 1997. He had been the managers of the research and development department, sales department, planning department, production department and quality control departments of Scud Electronics, and had been director, vice general manager and vice president. He has abundant experience in junior level management in OEM business development, brand promotion, product research and development and quality control. Prior to joining the Group, Mr. Guo was a lieutenant commander engineer of the PRC navy mainly responsible for establishing and maintaining wireless telecommunication systems. Mr. Guo has over 28 years of experience in the research and development and quality management in electronic products. Mr. Guo graduated from the Navy Senior Electronic Engineering School with a bachelor's degree in radio telecommunication engineering in 1983.

Mr. Guo is the sole director and shareholder of Cheer View Holdings Limited, which is a shareholder of the Company. As at 31 December 2011, Mr. Guo was interested in 18,000,000 shares, representing approximately 1.74% of the issued share capital of the Company within the meaning of Part XV of the SFO.

Huang Yan, aged 32, is an executive Director and the general manager of the Scud E-commerce Center. Ms. Huang is responsible for the main operation of the Group's own brand e-commerce business division, brand culture construction, brand market integration, development and integration of sales distribution channel for SCUD's network. Ms. Huang accumulated years of experience in the business of telecommunication products and is dedicated to technology innovation, management, establishment and maintenance of distribution channels of the Group. Capitalizing on rich experience in operation of traditional channels gained over the years, Ms. Huang managed to seize the opportunity of rapid development of e-commerce and expanded the foothold of the "SCUD" brand in the PRC. Her contributions were essential in making the "SCUD" brand become one of the most valuable and most influential brands in the PRC market, driving the business growth of the "SCUD" brand to achieve large scale production, expanding product offerings of the Group as well as eventually increasing the Group's presence in the global market.

方先生為本公司主要股東迅悅控股有限公司的唯一董事及股東。於二零一一年十二月三十一日，根據香港法例第571章證券及期貨條例（「證券及期貨條例」）第XV部，方先生擁有402,000,000股股份之權益，佔本公司已發行股本約38.95%。

郭泉增，51歲，執行董事，為本集團行政總裁，工程師。郭先生負責本集團日常經營管理。郭先生於一九九七年七月加入本集團，先後擔任過飛毛腿電子研發部經理、銷售部經理、策劃部經理、生產部及質控部經理、董事、副總經理、副總裁職務，在OEM業務開發、品牌推廣、產品研發和質量控制方面有非常豐富的基層管理經驗。加入本集團前，郭先生擔任中國海軍少校工程師，主要負責無線通訊系統的建立和維護。郭先生有二十八年的電子產品研發和質量管理工作經驗。郭先生一九八三年畢業於海軍高級電子工程學校無線電通信工程專業，學士學位。

郭先生為本公司股東悅景控股有限公司的唯一董事及股東。於二零一一年十二月三十一日，根據證券及期貨條例第XV部，郭先生擁有18,000,000股股份之權益，佔本公司已發行股本約1.74%。

黃燕，32歲，執行董事，現為飛毛腿電子商務中心總經理。黃小姐負責本集團自有品牌電子商務業務部之主要營運、飛毛腿網絡品牌文化構建、飛毛腿網絡品牌市場整合以及分銷管道整合與開發。黃小姐在通訊產品業務方面累積多年經驗，致力於本集團之技術創新、管理、分銷管道之建立及維護。利用多年的傳統渠道業務經營，黃小姐成功抓住電子商務高速發展的機遇，為飛毛腿品牌在中國開拓了新的市場。黃小姐為使「飛毛腿」品牌成為中國市場上最具價值及最有影響力品牌之一作出了重大貢獻，以及對推動「飛毛腿」品牌業務發展以實現規模化、擴大本集團產品類別從而最終提升本集團之國際市場地位至關重要。

DIRECTORS AND SENIOR MANAGEMENT

董事和高級管理層

Ms. Huang graduated from the Fujian Cadet Academy of Economic Management in 1999 in the specialty of trading. She is currently a master degree student at Xiamen University. She joined the Group in February 2001 and has served as the operation manager, the deputy general manager, the executive deputy general manager and the general manager of the Groups' own brand business division. She has in-depth understanding of the management of network brand business, production planning and team building. She was appointed as an executive Director of the Company on 30 December 2009. As at 31 December 2011, Ms. Huang did not have any equity interest in the Company within the meaning of Part XV of the SFO.

Zhang Li, aged 51, is an executive Director and the general manager of Scud Electronics, and is responsible for the entire operations of Scud Electronics. The business of Scud Electronics is the production of OEM products, including mobile phone batteries, chargers, notebook computer batteries and motive batteries. Mr. Zhang joined the Group in October 2003 and had been the deputy general manager of Scud Electronics. Prior to joining the Group, Mr. Zhang had served as manager in the industrial design department of Fujian Start Network, as manager of the research and development department, of the accessories department and of the sales department of Fujian Communications and Broadcasting Industrial Company. He has nearly 30 years of experience in the telecommunication industry. Mr. Zhang graduated from the Mechanical Engineering Faculty of Jiangxi University in 1978. He was granted the qualification of practising as an engineer in 1992 and was granted the qualification of practising as a senior engineer in 1999. He was appointed as an executive Director of the Company on 31 December 2010. As at 31 December 2011, Mr. Zhang does not have any equity interest in the Company within the meaning of Part XV of the SFO.

黃小姐於一九九九年畢業於福建省經濟管理幹部學院經濟貿易專業，現為廈門大學在讀碩士研究生。黃小姐於二零零一年二月加入本集團，歷任本集團自有品牌業務部營運經理、副總經理、常務副總經理以及總經理。黃小姐在網絡品牌商務管理、計劃性生產和團隊建設方面有深入見解。黃小姐於二零零九年十二月三十日獲委任為本公司執行董事。於二零一一年十二月三十一日，根據證券及期貨條例第XV部，黃小姐並無於本公司擁有任何股權。

張黎，51歲，執行董事，現為飛毛腿電子總經理，負責飛毛腿電子總體經營管理。飛毛腿電子的業務為OEM原廠配套，包括移動電話電池和充電器、筆記本電池及動力電池等。張先生二零零三年十月加入本集團，曾任飛毛腿電子副總經理。加入本集團前，張先生曾出任不同職位，包括福建實達網絡工業設計部經理、福建通信廣播工業公司研發經理及配套部門經理和銷售部經理，有近三十年通訊行業工作經驗。張先生一九七八年於江西大學機械製造工程系畢業，一九九二年獲工程師任職資格，一九九九年獲高級工程師任職資格。張先生於二零一零年十二月三十一日獲委任為本公司執行董事。於二零一一年十二月三十一日，根據證券及期貨條例第XV部，張先生並無於本公司擁有任何股權。

DIRECTORS AND SENIOR MANAGEMENT

董事和高級管理層

INDEPENDENT NON-EXECUTIVE DIRECTORS

Dr. Loke Yu, alias Loke Hoi Lam, aged 62, is an independent non-executive Director of the Company and Chairman of each of the Audit Committee, Remuneration Committee and Nomination Committee of the Company, respectively. Dr. Loke has over 36 years of experience in accounting and auditing for private and public companies, financial consultancy and corporate management. He holds a Master of Business Administration Degree from the Universiti Teknologi Malaysia and a Doctor of Business Administration Degree from the University of South Australia. Dr. Loke is a Fellow of The Institute of Chartered Accountants in England and Wales, Hong Kong Institute of Certified Public Accountants and The Hong Kong Institute of Directors. He is also an Associate Member of The Hong Kong Institute of Chartered Secretaries. He is currently the company secretary of Minth Group Limited and serves as an independent non-executive director of Vodone Limited, Matrix Holdings Limited, Bio-Dynamic Group Limited, China Fire Safety Enterprise Group Limited, Winfair Investment Company Limited and Zhong An Real Estate Limited, all being companies listed on the Main Board of The Stock Exchange of Hong Kong Limited ("Stock Exchange"). During the last three years, Dr. Loke had been an independent non-executive director of CNNC International Limited (formerly known as United Metals Holdings Limited), Shandong Molong Petroleum Machinery Company Limited and ZMAY Holdings Limited, all being companies listed on the Main Board of the Stock Exchange. He joined the Company as an independent non-executive Director on 14 May 2009. As at 31 December 2011, Dr. Loke does not have any equity interest in the Company within the meaning of Part XV of the SFO.

Wang Jing Zhong, aged 56, is an independent non-executive Director of the Company and a member of each of the Audit Committee, Remuneration Committee and the Nomination Committee of the Company, respectively. Mr. Wang is a senior engineer and graduated from East China University of Science & Technology with a Bachelor's degree in chemistry. He has nearly 15 years of experience in the management of the battery industry. He had served as the engineer-in-charge of the household products division in the Ministry of Light Industries, as deputy department head of the campus department of the Education Bureau, as the deputy officer-in-charge of the Household Products Office, and as the secretary general of China Battery Industry Association. He is currently the executive vice-president of China Battery Industry Association. Mr. Wang joined the Company as an independent non-executive Director on 3 December 2006. Mr. Wang is currently an independent non-executive director of Tianneng Power International Limited, a company listed on the Main Board of the Stock Exchange. As at 31 December 2011, Mr. Wang does not have any equity interest in the Company within the meaning of Part XV of the SFO.

獨立非執行董事

陸海林博士，62歲，為本公司獨立非執行董事及分別為本公司審核委員會、薪酬委員會及提名委員會主席。陸博士於私人及公眾公司之會計及審計工作、財務顧問及企業管理方面擁有逾三十六年經驗。陸博士持有馬來西亞科技大學工商管理碩士學位和南澳大學工商管理博士學位。陸博士為英國英格蘭與威爾斯特許會計師學會、香港會計師公會及香港董事學會之資深會員，亦是香港特許秘書學會之會員。陸博士現為敏實集團有限公司之公司秘書，亦為多家於香港聯合交易所有限公司（「聯交所」）主板上市之公司，包括第一視頻集團有限公司，美力時集團有限公司、生物動力集團有限公司，中國消防企業集團有限公司，永發置業有限公司及眾安房產有限公司之獨立非執行董事。於過去三年，陸博士曾為於聯交所主板上市的公司中核國際有限公司（前稱科鑄技術集團有限公司）、山東墨龍石油機械股份有限公司及中民安園控股有限公司的獨立非執行董事。陸博士於二零零九年五月十四日加入本公司擔任獨立非執行董事。於二零一一年十二月三十一日，根據證券及期貨條例第XV部，陸博士並無於本公司擁有任何股權。

王敬忠，56歲，為本公司獨立非執行董事及分別為本公司審核委員會、薪酬委員會及提名委員會之委員。王先生為高級工程師並畢業於上海華東理工大學化學專業，具有近十五年電池行業管理經驗。王先生曾先後擔任國家輕工部日化局主管工程師、教育司院校處副處長、日化辦副主任、中國電池工業協會秘書長，現任中國電池工業協會常務副理事長。王先生於二零零六年十二月三日加入本公司擔任獨立非執行董事。王先生現為聯交所主板上市公司天能動力國際有限公司之獨立非執行董事。於二零一一年十二月三十一日，根據證券及期貨條例第XV部，王先生並無於本公司擁有任何股權。

DIRECTORS AND SENIOR MANAGEMENT

董事和高級管理層

Wang Jian Zhang, aged 66, is an independent non-executive Director, a member of the Audit Committee of the Company and a senior engineer. Mr. Wang graduated from Xian Military Institute of Telecommunication Engineering. He has 25 years of experience in electronic technology and management. Prior to joining the Group, Mr. Wang had served as deputy director of the Promotion Division of Comprehensive Planning Department under Ministry of Electronics Industry, director of the Comprehensive Planning and the Investment Division under Ministry of Mechanical and Electrical Industry, director-general of the Comprehensive Planning Department under Ministry of Electronics, and director-general of the Comprehensive Planning Department under the Ministry of Information Industry. Mr. Wang joined the Company as an independent non-executive Director on 3 December 2006. As at 31 December 2011, Mr. Wang does not have any equity interest in the Company within the meaning of Part XV of the SFO.

SENIOR MANAGEMENT

Yeung Mun Tai (FCCA, CPA), aged 35, is the Company Secretary of the Company. He is the Chief Financial Officer of the Group and is responsible for the overall financial and accounting affairs. He is a member of the Association of Chartered Certified Accountants and a member of the Hong Kong Institute of Certified Public Accountants. Prior to joining the Group, Mr. Yeung worked as an auditor in an international accounting firm. He has more than 12 years of experience in the accounting field. He has a Bachelor's degree in Business Administration and Accounting. Mr. Yeung joined the Group in September 2005.

Zhang Hao, aged 40, is the general manager of Scud Battery Co. Ltd. Mr. Zhang is responsible for the main operation of the Group's own brand business division, brand culture construction, brand market integration and development of sales distribution channel. Mr. Zhang accumulated years of experience in the business of telecommunication products and is dedicated to technology innovation, management and establishment and maintenance of distribution channels. Mr. Zhang obtained the qualification of internal corporate mentor in 2007. Mr. Zhang completed the Executive Master of Business Administration (EMBA) programme of Tsinghua University in 2009 and obtained the qualification of corporate trainer in 2010. Mr. Zhang joined the Group in August 2000 and has served as the supervisor of the Group's own brand business division, the manager of project division, the manager of research and development division and the general manager of marketing center. Since joining the Group, Mr. Zhang has made valuable contributions to obtaining numerous patents of the Group.

王建章，66歲，為本公司獨立非執行董事及審核委員會之委員，高級工程師。王先生畢業於西安軍事電訊工程學院。王先生在電子技術和管理領域擁有二十五年經驗。加入本集團之前，王先生擔任電子工業部綜合規劃司推廣部副主任、機電部綜合規劃投資部主任、電子部綜合規劃司司長和信息產業部綜合規劃司司長。王先生於二零零六年十二月三日加入本公司擔任獨立非執行董事。於二零一一年十二月三十一日，根據證券及期貨條例第XV部，王先生並無於本公司擁有任何股權。

高級管理層

楊滿泰(FCCA, CPA)，35歲，為本公司的公司秘書。楊先生擔任本集團財務總監，負責整體財務及會計工作。楊先生同時為特許公認會計師公會會員和香港會計師公會會員。加入本集團前，楊先生在一所國際會計師事務所擔任核數師，在會計領域方面擁有十二年以上的經驗。楊先生亦取得工商管理與會計學士學位。楊先生於二零零五年九月加入本集團。

張皓，40歲，現為飛毛腿電池有限公司總經理。張先生負責本集團自有品牌業務部之主要營運、品牌文化構建、品牌市場整合以及分銷管道開發。張先生在通訊產品業務方面累積多年經驗，致力於本集團之技術創新、管理、分銷管道之建立及維護。張先生於二零零七年獲企業內訓師資格，二零零九年完成清華大學所舉辦的高層管理人員工商管理碩士專業學位，二零一零年獲企業教練資格。張先生於二零零零年八月加入本集團，歷任本集團自有品牌業務部業務主管、項目部經理、研發部經理、營銷中心總經理，期間為本集團取得多項專利，做出寶貴貢獻。

DIRECTORS AND SENIOR MANAGEMENT

董事和高級管理層

Chen Wei, aged 41, is the general manager of Shenzhen Hongde Battery Co., Ltd. Mr. Chen is responsible for the overall operation of the Group's bare battery cell division. Mr. Chen accumulated years of experience in the business of bare battery cell and battery products. He is dedicated to developing the upstream business of the Group. Mr. Chen graduated from Henan Normal University in 1993 with a bachelor's degree and obtained a master's degree from University of Science and Technology Beijing in 1996. Mr. Chen joined the Group in November 2011. Prior to joining the Group, Mr. Chen held various positions with a number of companies, such as the general manager of Zhaoqing Fenghua Lithium Battery Co., Ltd., the chief engineer of Shenzhen Bak Battery Co., Ltd., the general manager of Shenzhen Hongde Battery Co., Ltd., the executive deputy general manager of Shenzhen Tianmao Battery Co., Ltd. and the executive deputy general manager of Zhongshan Tianmao Battery Co., Ltd..

陳偉，41歲，現為深圳市鴻德電池有限公司總經理。陳先生負責本集團電芯業務部之整體營運。陳先生在電芯及電池產品業務方面累積多年經驗，致力為集團拓展上游業務作出貢獻。陳先生一九九三年於河南師範大學畢業獲得學士學位，一九九六年於北京科技大學畢業獲得碩士學位。陳先生於二零一一年十一月加入本集團。加入本集團前，陳先生曾出任不同職位，包括肇慶市風華鋰電池有限公司總經理、深圳市比克電池有限公司總工程師、深圳市弘德電池有限公司總經理、深圳市天貿電池有限公司常務副總經理及中山天貿電池有限公司常務副總經理。

DIRECTORS' REPORT

董事會報告

The board of directors (the "Board") of SCUD Group Limited (the "Company" and, together with its subsidiaries, the "Group") presents its annual report and audited consolidated financial statements for the financial year from 1 January 2011 to 31 December 2011 ("Review Period").

PRINCIPAL ACTIVITIES

The Company is an investment holding company. The principal activities of its major subsidiaries are set out in Note 33 to the consolidated financial statements.

RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2011 are set out in the consolidated income statement on page 59.

A final dividend for the year ended 31 December 2011 of HK\$0.02 per share, amounting to a total final dividend of approximately RMB16,733,000, is to be proposed for the approval of shareholders at the forthcoming annual general meeting of the Company.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements during 2011 in the property, plant and equipment of the Group are set out in Note 13 to the consolidated financial statements.

SHARE CAPITAL

Details of the movements during 2011 in the share capital are set out in Note 27 to the consolidated financial statements.

DISTRIBUTABLE RESERVES OF THE COMPANY

The Company's reserves available for distribution to shareholders as at 31 December 2011 comprised the accumulated profits, other reserves and share premium of approximately RMB663.2 million (2010: RMB608.5 million).

飛毛腿集團有限公司(「本公司」，及連同其附屬公司為「本集團」)董事會(「董事會」)謹提呈由二零一一年一月一日至二零一一年十二月三十一日止財政年度(「回顧期間」)報告及經審核綜合財務報表。

主要業務

本公司為一間投資控股公司。其主要附屬公司的主要業務載於綜合財務報表附註33。

業績及分配

本集團截至二零一一年十二月三十一日止年度之業績載於第59頁之綜合收益表。

截至二零一一年十二月三十一日止年度的末期股息為每股0.02港元，末期股息總額約為人民幣16,733,000元，將於本公司應屆股東週年大會上提呈股東批准。

物業、廠房及設備

本集團於二零一一年之物業、廠房及設備的變動詳情載於綜合財務報表附註13。

股本

本集團於二零一一年之股本變動詳情載於綜合財務報表附註27。

本公司可派發儲備

本公司於二零一一年十二月三十一日之可派發予股東之儲備包括累計溢利、其他儲備及股份溢價約為人民幣663,200,000元(二零一零年：人民幣608,500,000元)。

DIRECTORS' REPORT

董事會報告

DIRECTORS AND SERVICE CONTRACTS

The Directors of the Company during the year and up to the date of this report were:

EXECUTIVE DIRECTORS:

Fang Jin (*Chairman*)
Guo Quan Zeng (*Chief Executive Officer*)
Huang Yan
Zhang Li (re-appointed on 11 May 2011)

INDEPENDENT NON-EXECUTIVE DIRECTORS:

Loke Yu (re-appointed on 11 May 2011)
Wang Jing Zhong (re-appointed on 11 May 2011)
Wang Jian Zhang (re-appointed on 11 May 2011)

According to the requirements of Article 87(1) of the articles of association of the Company, at each annual general meeting one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. Mr. Fang Jin, Mr. Guo Quan Zeng and Ms. Huang Yan will retire at the Company's annual general meeting to be held in 2012. Mr. Fang Jin, Mr. Guo Quan Zeng and Ms. Huang Yan, all being eligible, will offer themselves for re-election in the forthcoming annual general meeting in 2012.

There are no service contracts for any of the Directors who are nominated for re-election at the forthcoming annual general meeting in 2012 which are not determinable by the Group within one year without payment of compensation (other than statutory compensation).

董事及服務合約

本公司於本年度及截至本報告日的董事為：

執行董事：

方金(主席)
郭泉增(行政總裁)
黃燕
張黎 (於二零一一年五月十一日重新獲委任)

獨立非執行董事：

陸海林 (於二零一一年五月十一日重新獲委任)
王敬忠 (於二零一一年五月十一日重新獲委任)
王建章 (於二零一一年五月十一日重新獲委任)

根據本公司之組織章程細則第87(1)條之規定，於每年股東週年大會上，將有三分之一董事(若董事數目並非三的倍數，將以最接近但不少於三分之一的董事數目為準)輪席告退，惟每名董事須至少每三年於股東週年大會上退任。方金先生、郭泉增先生及黃燕女士將於本公司二零一二年股東週年大會上退任。方金先生、郭泉增先生及黃燕女士均合資格於二零一二年應屆股東週年大會上膺選連任。

在二零一二年應屆股東週年大會獲提名連任之董事概無訂立本集團不可在一年內不作賠償(法定賠償除外)而予以終止之服務合約。

DIRECTORS' REPORT

董事會報告

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES

As at 31 December 2011, the relevant interests or short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) ("SFO"), which are required to be notified to the Company and The Hong Kong Stock Exchange Limited ("Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provisions of the SFO) or were required pursuant to section 352 of the SFO, to be entered in the register referred to therein or were required, pursuant to the relevant provisions of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") relating to securities transactions by Directors to be notified to the Company and the Stock Exchange were as follows:

Long positions (ordinary shares of HK\$0.1 each of the Company):

Name of Director 董事姓名	Capacity 身份	Number of issued ordinary shares held 所持普通股數目	Percentage of the issued share capital of the Company (Note 3) 佔本公司已發行 股本之百分比 (附註3)
Fang Jin 方金	Corporate interest (Note 1) 公司權益(附註1)	402,000,000	38.95%
Guo Quan Zeng 郭泉增	Corporate interest (Note 2) 公司權益(附註2)	18,000,000	1.74%
Note 1: These shares are directly held by Swift Joy Holdings Limited, whose entire issued share capital is held by Fang Jin.	附註1: 該等股份由迅悅控股有限公司直接持有，其全部已發行股本由方金持有。		
Note 2: These shares are directly held by Cheer View Holdings Limited, whose entire issued share capital is held by Guo Quan Zeng.	附註2: 該等股份由悅景控股有限公司直接持有，其全部已發行股本由郭泉增持有。		
Note 3: We have applied the number of shares of the Company in issue as at 31 December 2011, i.e. 1,032,001,246 Shares, when calculating this percentage.	附註3: 於計算該百分比時，已採用截至二零一一年十二月三十一日已發行的本公司股份數目，即1,032,001,246股股份。		

Save as disclosed above, none of the Directors or chief executives or their associates had any interests or short positions in any shares, underlying shares and debentures of the Company or any of its associated corporations as at 31 December 2011.

董事及最高行政人員之股份權益及淡倉

於二零一一年十二月三十一日，董事及最高行政人員於本公司或其任何相聯法團(定義見香港法例第571章證券及期貨條例(「證券及期貨條例」)第XV部)之任何股份、相關股份及債券中擁有須根據證券及期貨條例第XV部第7及8分部通知本公司及香港聯合交易所有限公司(「聯交所」)的相關權益或淡倉(包括根據證券及期貨條例有關條文當作或視為擁有的權益或淡倉)，或須記載於按證券及期貨條例第352條置存之登記冊內或根據聯交所證券上市規則(「上市規則」)有關董事進行證券交易之條文須向本公司及聯交所披露之相關權益或淡倉如下：

好倉(本公司每股面值0.1港元之普通股)：

除以上披露者外，於二零一一年十二月三十一日，概無董事或最高行政人員或彼等之聯繫人士於本公司或其任何相聯法團之任何股份、相關股份及債券中擁有任何權益或淡倉。

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SHARE OPTIONS

The Company's share option scheme (the "Scheme") was adopted pursuant to a shareholders' resolution passed on 3 December 2006 for the primary purpose rewarding eligible participants who have contributed to the Group and encouraging eligible participants to work towards enhancing the value of the Company and its shares for the Company and its shareholders as a whole. Eligible participants include directors and employees of the Group and any directors and employees of the Group, advisors, consultants, distributors, contractors, suppliers, agents, customers, business partners, joint venture business partners, promoters or service providers of the Company whom the board of directors of the Group considers to have contributed or will contribute to the Group. Under the Scheme, the board of directors of the Company may grant options to eligible employees, including directors of the Company and its subsidiaries, to subscribe for shares in the Company. The Scheme was adopted for a period of 10 years and the Company by ordinary resolution in general meeting or the board of directors of the Company may at anytime terminate the Scheme without prejudice to the options granted during the life of the Scheme and which remain unexpired immediately prior to such termination.

At 31 December 2011, the number of shares in respect of which options had been granted and remained outstanding under the Scheme was Nil (2010: Nil). The total number of shares in respect of which options may be granted under the Scheme is not permitted to exceed 10% of the shares of the Company in issue at the time of listing, without prior approval from the Company's shareholders. The number of share issued and to be issued in respect of which options granted and may be granted to any individual in any one year is not permitted to exceed 1% of the shares of the Company in issue at any point in time, without prior approval from the Company's shareholders. The number of shares issued and to be issued in respect of which options granted and may be granted to a substantial shareholder or an Independent Non-executive Director or any of their respective associates representing in aggregate over 0.1% the Company's share capital on the date of such grant or with an aggregate value in excess of HK\$5,000,000 must be approved in advance by resolution of the Company's shareholders (voting by way of poll). Upon the grant of an option a consideration of HK\$1 is payable and the relevant option may be exercised in accordance with the terms of the Scheme at any time during the exercise period to be

購股權

本公司之購股權計劃(「該計劃」)為根據二零零六年十二月三日通過之股東決議案採納，通過決議之主要目的是獎勵對本集團有貢獻之合資格參加者並鼓勵合資格參加者為提升本公司、本公司股份及其股東整體的價值而努力。合資格參加者包括本集團董事及僱員及本集團董事會認為對本集團有貢獻或將對本集團有貢獻的任何本集團董事和員工、本公司顧問、諮詢人、分銷商、承包商、供應商、代理人、顧客、業務夥伴、聯營業務夥伴、發起人或服務供應商。根據該計劃，本公司董事會可向合資格僱員(包括本公司及其附屬公司董事)授出可認購本公司股份之購股權。該計劃採納年期為十年，在無損該計劃年期內所授出購股權及於緊隨終止後尚未屆滿購股權之權益下，本公司可藉股東大會上之普通決議案或本公司董事會可於任何時間終止該計劃。

於二零一一年十二月三十一日，該計劃項下已授出但尚未行使之購股權所涉及之股份數目為零(二零一零年：零)。未經本公司股東批准，根據該計劃可能授出之購股權所涉及之股份總數，不得超過本公司上市時已發行股份之10%。未經本公司股東批准，於任何一年已經及可能向任何個別人士授出之購股權所涉及之已發行及將予發行股份數目，不得超過本公司當時已發行股份之1%。已經及可能向主要股東或獨立非執行董事或任何彼等之聯繫人士授出之購股權所涉及之已發行及將予發行股份數目如合共超過本公司於授出日期之股本之0.1%或所涉金額合共超過5,000,000港元，必須獲本公司股東(以投票表決方式)預先批准。獲授購股權後，承授人須支付1港元之代價並可於董事會所釐定之行使期內隨時

DIRECTORS' REPORT

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determined by the Board, which shall not exceed 10 years. The exercise price of the options shall be determined by the board of directors of the Company in its absolute discretion but will in any event not be less than the higher of:-

- (1) the closing price of the Company's shares as stated in the daily quotations sheets issued by the Hong Kong Stock Exchange on the date of an offer of an option by the Company (which must be a business day);
- (2) the average closing price of the Company's shares as stated in the daily quotations sheets issued by the Hong Kong Stock Exchange for the 5 preceding business days of the day of the offer of an option; and
- (3) the nominal value of the Company's shares.

PRE-IPO SHARE OPTION SCHEME

All options granted under the Pre-IPO Share Option Scheme have expired as at 1 January 2011.

POST-IPO SHARE OPTION SCHEME

No options have been granted under the Post-IPO Share Option Scheme as at 31 December 2011.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR CONVERTIBLE BONDS

At no time during the year ended 31 December 2011 was the Company or any of its fellow subsidiaries and subsidiaries, a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or convertible bonds (including bonds) of, the Company or any other body corporate and none of the Directors, their spouses or children under the age of 18, had any rights to subscribe for securities of the Company, or had exercised any such rights.

SUBSTANTIAL SHAREHOLDERS

As at 31 December 2011, the following persons (other than directors or chief executive of the Company) had interests or short positions in the shares and underlying shares of the Company which fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO:

按該計劃之條款行使相關購股權，有關行使期不得超過10年。購股權之行使價由本公司董事會全權酌情釐定，惟無論如何將不會低於下列各項中之最高者：—

- (1) 本公司股份於本公司提呈授出購股權當日(必須為營業日)在聯交所發出之每日報價表所列之收市價；
- (2) 本公司股份於提呈授出購股權當日前五個營業日在香港聯交所發出之每日報價表所列之平均收市價；及
- (3) 本公司股份之面值。

首次公開發售前購股權計劃

根據首次公開發售前購股權計劃授出的所有購股權已於二零一一年一月一日到期。

首次公開發售後購股權計劃

於二零一一年十二月三十一日，根據首次公開發售後購股權計劃概無授出任何購股權。

董事收購股份或可換股證券之權利

本公司或其任何同系附屬公司及附屬公司於截至二零一一年十二月三十一日止年度概無訂立任何安排，致使本公司董事可透過收購本公司或任何其他法團之股份或可換股證券(包括債券)以獲取利益，亦無董事、彼等之配偶或十八歲以下之子女擁有任何可認購本公司證券之權利或行使任何有關權利。

主要股東

於二零一一年十二月三十一日，以下人士(並非本公司董事或最高行政人員)於本公司之股份及相關股份中擁有根據證券及期貨條例第XV部第2及3分部之條文須向本公司披露，或須記入本公司根據證券及期貨條例第336條存置之記錄冊內之權益或淡倉：

DIRECTORS' REPORT

董事會報告

Long positions (Ordinary shares of HK\$0.10 each of the Company):

好倉(本公司每股面值0.10港元之普通股):

Name of shareholder 股東姓名	Capacity 身份	Number of issued ordinary shares/ underlying shares held 所持已發行 普通股／ 相關股份數目	Percentage of the issued share capital of the Company as at 31 December 2011 (Note 2) 於二零一一年 十二月三十一日佔本公司 已發行股本百分比 (附註2)
Swift Joy Holdings Limited 迅悅控股有限公司	Beneficial owner 實益擁有人	402,000,000	38.95%
Lin Chao 林超	Corporate interest (Note 1) 公司權益(附註1)	102,240,000	9.90%
	Beneficial owner 實益擁有人	40,000,000	3.88%
Right Grand Holdings Limited 正宏控股有限公司	Beneficial owner (Note 1) 實益擁有人(附註1)	102,240,000	9.90%
Note 1: These shares are directly held by Right Grand Holdings Limited, whose entire issued share capital is held by Lin Chao.		附註1: 此等股份由正宏控股有限公司直接持有，而該公司的全部已發行股本由林超持有。	
Note 2: We have applied the number of shares of the Company in issue as at 31 December 2011, i.e. 1,032,001,246 Shares, when calculating this percentage.		附註2: 於計算該百分比時，已採用截至二零一一年十二月三十一日已發行的本公司股份數目，即1,032,001,246股股份。	

Save as disclosed above, as at 31 December 2011, the Company had not been notified by any persons (other than directors or chief executive of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of the Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO.

除以上披露者外，於二零一一年十二月三十一日，本公司並無獲悉任何人士(並非本公司董事或最高行政人員)於本公司股份或相關股份中擁有根據證券及期貨條例第XV部第2及3分部之條文須向本公司披露，或須記入本公司根據證券及期貨條例第336條存置之記錄冊內之權益或淡倉。

CORPORATE GOVERNANCE

Report for the corporate governance practice adopted by the Company is set out on pages 46 to 56 of this annual report.

企業管治

有關本公司所採納之企業管治常規之報告書載於本年報第46頁至第56頁。

REMUNERATIONS OF THE DIRECTORS AND THE FIVE HIGHEST PAID EMPLOYEES

For the year ended 31 December 2011, the total remunerations of the Directors and the five highest paid employees are set out in Note 8 to the consolidated financial statements.

董事及五位最高薪酬僱員之酬金

於截至二零一一年十二月三十一日止年度，董事及五位最高薪酬僱員之酬金總額載於綜合財務報表附註8。

DIRECTORS' REPORT

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AUDIT COMMITTEE, NOMINATION COMMITTEE AND REMUNERATION COMMITTEE

The Company has established an audit committee ("Audit Committee"), a nomination committee ("Nomination Committee") and a remuneration committee ("Remuneration Committee").

AUDIT COMMITTEE

The primary duties of the Audit Committee are mainly to review the material investment, capital operation and material financial system of the Company, to review the accounting policy, financial position and financial reporting procedures of the Company, to communicate with the external audit firm, to assess the performance of internal financial and audit personnel, and to assess the internal control of the Company. At present, the Audit Committee consists of three members who are Dr. Loke Yu, Mr. Wang Jing Zhong and Mr. Wang Jian Zhang.

NOMINATION COMMITTEE AND REMUNERATION COMMITTEE

The primary duties of the Nomination Committee and Remuneration Committee are mainly to study and formulate the criteria of selection and the remuneration policy of the Directors and the senior management of the Company, to review candidates for the Directors and the senior management of the Company, and to review the human resources development and the utilisation policy of the Company. At present, the Nomination Committee and the Remuneration Committee each consists of three members who are Dr. Loke Yu, Mr. Fang Jin and Mr. Wang Jing Zhong.

PRE-EMPTIVE RIGHTS

Although there are no restrictions over the grant of pre-emptive rights under the laws of Cayman Islands, no pre-emptive rights have been granted under the articles of association of the Company.

MAJOR CUSTOMERS AND SUPPLIERS

The top five customers and the largest customer of the Group represent approximately 32.4% and approximately 11.4% of the Group's total sales of the year, respectively.

The top five suppliers and the largest supplier of the Group represent approximately 27.7% and approximately 7.6% of the Group's total purchases of the year, respectively.

At no time during the year did a Director, an associate of a Director or a shareholder of the Company (which to the knowledge of the Directors owns 5% or more of the issued share capital of the Company) has equity interests in the top five customers and suppliers of the Group.

審核委員會、提名委員會及薪酬委員會

本公司已設立審核委員會、提名委員會及薪酬委員會。

審核委員會

審核委員會的主要職責是審查本公司重大投資項目、資本運營和重大財務制度；審查本公司會計政策、財務狀況和財務申報程序；與外聘核數公司溝通；評估內部財務和核數人員的工作表現；以及評估本公司內部監控。目前，審核委員會由三名成員（分別為陸海林博士、王敬忠先生和王建章先生）組成。

提名委員會及薪酬委員會

提名委員會和薪酬委員會的主要職責是研究和制訂本公司董事和高級管理層的推選標準和酬金政策，審查本公司董事和高級管理層候選人並審查本公司人力資源開發和利用政策。目前，提名委員會和薪酬委員會各由三名成員（分別為陸海林博士、方金先生和王敬忠先生）組成。

優先購買權

儘管開曼群島法例並無有關授出優先購買權的限制，但本公司並無根據本公司組織章程細則授出優先購買權。

主要客戶及供應商

於本年度本集團總銷售額中，本集團五大客戶及最大客戶分別佔約32.4%及約11.4%。

於本集團本年度之總採購額中，本集團五大供應商及最大供應商分別佔約27.7%及約7.6%。

年內，概無董事及其聯繫人士或就董事所知擁有本公司已發行股本5%或以上之任何本公司股東擁有本集團五大客戶及供應商之股本權益。

DIRECTORS' REPORT

董事會報告

CONNECTED TRANSACTIONS

During the Review Period, the Company and the Group had connected transactions and continuing connected transactions, certain details of which have been disclosed in compliance with the requirements of Chapter 14A of the Listing Rules.

The name of, and the relationship with, the parties connected with the Company are as follows:

關連交易

於回顧期間，本公司及本集團曾進行關連交易及持續關連交易，若干詳情已按照上市規則第14A章的規定作出披露。

與本公司有關連的人士的名稱及相應關係如下：

Name 名稱	Relationship 關係
Fang Jin 方金	Director and controlling shareholder of the Company 董事兼本公司控股股東
Guo Quan Zeng 郭泉增	Director 董事
Lin Chao 林超	Substantial shareholder of the Company 本公司主要股東
Scud Electronics 飛毛腿電子	Scud (Fujian) Electronics Co., Ltd., a wholly-owned subsidiary indirectly held by the Company with Mr. Fang Jin being common director 飛毛腿（福建）電子有限公司，方金先生為共同董事的本公司間接全資附屬公司
Scud Stock 飛毛腿股份	Scud Stock (Fujian) Co., Ltd., a company with Mr. Fang Jin and Mr. Guo Quan Zeng, being common directors who has shareholding interest in this company as to 67% and 3%, respectively. Mr. Lin Chao has 25% shareholding interest in Scud Stock 福建飛毛腿股份有限公司，方金先生及郭泉增先生為共同董事的公司，分別擁有該公司67%及3%股權。林超先生擁有飛毛腿股份25%股權
Scud Battery 飛毛腿電池	Scud Battery Co., Ltd., a wholly-owned subsidiary indirectly held by the Company with Mr. Fang Jin being common director 飛毛腿電池有限公司，方金先生為共同董事的本公司間接全資附屬公司
Scud Shenzhen 飛毛腿深圳	Scud Electronics (Shenzhen) Co., Ltd., a wholly-owned subsidiary indirectly held by the Company with Mr. Fang Jin being common director 飛毛腿電子（深圳）有限公司，方金先生為共同董事的本公司間接全資附屬公司
CLTE 超力通電子	Chaolitong Electronic Company Limited, Mr. Ma Jie and Mr. Zheng Wei are directors and shareholders of both CLTE and CLTT 超力通電子有限公司，馬杰先生及鄭偉先生為超力通電子及超力通科技的董事兼股東
CLTT 超力通科技	Chaolitong Technology Company Limited, a 70% owned subsidiary indirectly held by the Company with Mr. Ma Jie and Mr. Zheng Wei being directors of both CLTE and CLTT 深圳市超力通科技有限公司，本公司間接擁有70%的附屬公司，馬杰先生及鄭偉先生為超力通電子及超力通科技的共同董事
Fujian Netcom 福建網訊	Fujian Netcom Technology Co., Ltd., a company indirectly wholly-owned by Mr. Fang Dong, the brother of Mr. Fang Jin 福建網訊科技有限公司，方東先生間接全資擁有的公司，方東先生為方金先生的胞弟

DIRECTORS' REPORT

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(a) Connected Transaction

On 14 May 2010, 21 June 2010 and 15 July 2010, Scud Shenzhen, a wholly-owned subsidiary of the Company entered into three sale and purchase agreements (together "Sale and Purchase Agreements") respectively, with Fujian Netcom, a company wholly-owned by Mr. Fang Dong, the brother of Mr. Fang Jin, our Director and controlling shareholder. Fujian Netcom is therefore an associate (as defined in the Listing Rules) of Mr. Fang Jin. Pursuant to the Sale and Purchase Agreements, Scud Shenzhen agreed to sell and Fujian Netcom agreed to purchase various types of batteries for a total consideration of RMB4,999,225 (inclusive of the PRC value added tax) payable after receipt of the batteries. Further details of the Sale and Purchase Agreements are set out in the Company's announcement dated 14 March 2011.

(b) Continuing Connected Transactions

(i) Lease agreements with Scud Stock

As stated in the Company's prospectus dated 11 December 2006, on 20 June 2004, the Company entered into a land lease agreement (the "Main Lease Agreement") with Scud Stock for the purpose of leasing a factory premises for production use until 30 June 2007. The Main Lease Agreement was subsequently extended to 30 June 2024.

Scud Electronics and Scud Stock entered into a separate lease agreement (the "New Lease Agreement") dated 15 November 2007 for the lease of office premises for administrative use for the Group for a term of 3 years and later entered into a lease renewal agreement (the "Renewal Agreement") dated 8 January 2010 terminating the New Lease Agreement with effect from 1 January 2010. The Renewal Agreement is effective commencing from 1 January 2010 and its tenure ending on 31 December 2012. The annual rental under the Renewal Agreement was RMB1,378,368 payable in cash on a monthly basis. The annual cap for the year ended 31 December 2010 was RMB4,100,000 including the rental under the Main Lease Agreement.

(a) 關連交易

於二零一零年五月十四日、二零一零年六月二十一日及二零一零年七月十五日，本公司的全資附屬公司飛毛腿深圳與福建網訊（由方東先生全資擁有的公司，方東先生為本公司董事兼控股股東方金先生的胞弟）訂立三份買賣協議（統稱「買賣協議」）。因此，福建網訊為方金先生的聯繫人士（定義見上市規則）。根據買賣協議，飛毛腿深圳同意出售而福建網訊同意購買多種電池，總代價為人民幣4,999,225元（含中國增值稅），須於收取電池後支付。買賣協議的其他詳情載於本公司日期為二零一一年三月十四日的公告內。

(b) 持續關連交易

(i) 與飛毛腿股份訂立的租賃協議

誠如本公司日期為二零零六年十二月十一日的招股章程所述，本公司與飛毛腿股份訂立日期為二零零四年六月二十日的土地租賃協議（「主租賃協議」）（為租賃廠房物業作生產用途而訂立，直至二零零七年六月三十日屆滿）。主租賃協議其後延至二零二四年六月三十日。

飛毛腿電子與飛毛腿股份就租賃辦公室物業作本集團行政用途訂立日期為二零零七年十一月十五日的獨立租賃協議（「新租賃協議」），租賃期為三年，並於其後訂立日期為二零一零年一月八日的續租協議（「續租協議」），自二零一零年一月一日起終止新租賃協議。續租協議自二零一零年一月一日起生效，其租期於二零一二年十二月三十一日屆滿。續租協議項下的年度租金為人民幣1,378,368元，須每月以現金支付。截至二零一零年十二月三十一日止年度的年度上限為人民幣4,100,000元，包括主租賃協議項下的租金。

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On 1 January 2011, Scud Electronics and Scud Stock agreed to terminate the Main Lease Agreement and the Renewal Agreement with effect from 1 January 2011 and entered into a lease agreement (the "First Lease Agreement") for the period commencing from 1 January 2011 and ending on 31 December 2013. The annual rental was RMB5,461,866 and payable by cash on a monthly basis.

On 1 January 2011, Scud Battery and Scud Stock entered into a lease agreement (the "Second Lease Agreement") for the period commencing from 1 January 2011 and ending on 31 December 2013. The annual rental was RMB6,729,777 and payable by cash on a monthly basis.

The premises in Fuzhou under the First Lease Agreement and the Second Lease Agreement were leased for use as a factory, office for administration use for the Group and staff dormitory for the employees of the Group. Further details of the First Lease Agreement and the Second Lease Agreement are set out in the Company's announcement dated 3 January 2011.

(ii) CLT Lease Agreement

On 17 January 2008, CLTE and CLTT entered into a lease agreement ("CLT Lease Agreement") whereby CLTT will lease the factory and dormitory premises from CLTE in Shenzhen. Mr. Ma Yuk Sang, as vendor who pursuant to a sale and purchase agreement dated 12 December 2007 procured the sale of the entire equity interest in CLTT to Joint Smart Holdings Limited, a non-wholly-owned subsidiary of the Company and the purchaser under the said sale and purchase agreement, is a connected person of the Company by way of its 30% interest in Joint Smart Holdings Limited. As of 2 June 2008 whereby the Company received all relevant approvals required from Chinese regulators in relation to the said sale of equity interest in CLTT, CLTT became an indirect non-wholly owned subsidiary of the Company and as such, the CLT Lease Agreement constitutes a continuing connected transaction of the Company as of such date since the shareholders of CLTE are connected persons pursuant to Rule 14A.11(4) (a) of the Listing Rules. The lease was for an initial period of 3 years from 17 January 2008 to 16 January 2011, with an agreed annual rental of RMB3,600,000. Rental is payable in cash on a monthly basis. Further details of the CLT Lease Agreement are set out in the Company's announcement dated 17 January 2008.

於二零一一年一月一日，飛毛腿電子與飛毛腿股份協定自二零一一年一月一日起終止主租賃協議及續租協議並訂立租賃協議（「第一份租賃協議」），租期自二零一一年一月一日起至二零一三年十二月三十一日止。年度租金為人民幣5,461,866元，須每月以現金支付。

於二零一一年一月一日，飛毛腿電池與飛毛腿股份訂立租賃協議（「第二份租賃協議」），租期自二零一一年一月一日起至二零一三年十二月三十一日止。年度租金為人民幣6,729,777元，須每月以現金支付。

第一份租賃協議及第二份租賃協議項下的福州物業已租用作廠房、供本集團作行政用途的辦公室及本集團僱員的員工宿舍。有關第一份租賃協議及第二份租賃協議的進一步詳情載於本公司日期為二零一一年一月三日的公告。

(ii) 超力通租賃協議

於二零零八年一月十七日，超力通電子及超力通科技訂立一項租賃協議（「超力通租賃協議」），據此，超力通科技將租賃超力通電子於深圳之工廠及宿舍物業。馬旭生先生（為賣方）根據日期為二零零七年十二月十二日的買賣協議，促使出售於超力通科技的全部股本權益予聯俊集團有限公司（為本公司非全資附屬公司及前述買賣協議的買方）。賣方擁有聯俊集團有限公司30%之權益，因而為本公司關連人士。於二零零八年六月二日，本公司自中國監管部門接獲有關上述出售超力通科技股本權益所須之全部相關批准，超力通科技成為本公司之間接非全資附屬公司，由於超力通電子之股東乃上市規則第14A.11(4)(a)條界定之關連人士，因此，超力通租賃協議於該日構成本公司之持續關連交易。租賃之首個租期由二零零八年一月十七日至二零一一年一月十六日為期三年，協定之年度租金為人民幣3,600,000元。租金須每月以現金支付。超力通租賃協議的進一步詳情載於本公司日期為二零零八年一月十七日的公告。

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The CLT Lease Agreement has been renewed on 4 January 2011 based on the same terms. Based on the annual rental pursuant to the renewed agreement, as the highest of the relevant percentage ratios as defined under Rule 14.07 of the Listing Rules (other than the profits ratio) in respect of the annual caps of such transactions is, on an annual basis, less than 1%, such transaction constitute de minimis transactions for the Company under Rule 14A.33(3)(b) of the Listing Rules and are therefore exempt from the reporting, annual review, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules following amendments to the Listing Rules effective 3 June 2010.

The details on annual caps and actual amount incurred for the above continuing connected transactions for 2012 and 2011 are as follows:

超力通租賃協議已於二零一一年一月四日按相同條款續期。根據二零一零年六月三日生效的對上市規則的修改，按續租協議下的年度租金計，由於上市規則第14.07條界定的關於該等交易年度上限按年計最高相關百分比率（溢利比率除外）少於1%，故根據上市規則第14A.33(3)(b)條，該等交易構成本公司的符合最低豁免水平的交易，因此獲豁免遵守上市規則第14A章有關申報、年度審閱、公告及獲取獨立股東批准的規定。

上述持續關連交易於二零一二年及二零一一年之年度上限及實際金額的詳情如下：

		Actual amount incurred for the year ended 31 December 2011 截至二零一一年 十二月三十一日止 年度的實際金額 (RMB) (人民幣元)	Annual cap for the year ending 31 December 2012 截至二零一二年 十二月三十一日止 年度的年度上限 (RMB) (人民幣元)
CLT Lease Agreement	超力通租賃協議	3,600,000	N/A 不適用
First Lease Agreement	第一份租賃協議	5,461,866	5,461,866
Second Lease Agreement	第二份租賃協議	6,729,777	6,729,777
			(Note) (附註)

Note: As disclosed in the Company's announcement dated 3 January 2011, the annual caps for the aggregate rental payable by Scud Electronics and Scud Battery to Scud Stock under all Leases (as defined in the announcement) is RMB12,191,643 for each of the 3 years ending 31 December 2013, being the sum of the annual caps under the First Lease Agreement and the Second Lease Agreement.

附註：誠如本公司日期為二零一一年一月三日的公告所披露，截至二零一三年十二月三十一日止三個年度各年飛毛腿電子及飛毛腿電池根據全部租賃（定義見該公告）應向飛毛腿股份支付之租金總額年度上限為人民幣12,191,643元，即第一份租賃協議及第二份租賃協議之年度上限總額。

The independent non-executive Directors of the Company have reviewed the connected transactions and continuing connected transactions set out herein and in Note 30 to the consolidated financial statements, and have confirmed that, during the year ended 31 December 2011, such transactions were entered into:

本公司獨立非執行董事已審閱本文及綜合財務報表附註30所載關連交易及持續關連交易，並且確認，於截至二零一一年十二月三十一日止年度內，有關交易乃：

(1) in the ordinary and usual course of business of the Group;

(1) 於本集團正常及日常業務過程中訂立；

DIRECTORS' REPORT

董事會報告

- (2) on normal commercial terms or on terms no less favorable to the Group than terms available to or from independent third parties; and
- (3) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The independent auditors of the Company have also confirmed that the continuing connected transactions relating to the lease agreements with Scud Stock:-

- (1) nothing has come to their attention that causes them to believe that the disclosed continuing connected transactions have not been approved by the Board of the Company;
- (2) for transactions involving the provision of goods or services by the Group, nothing has come to their attention that causes them to believe that the transactions were not, in all material respects, in accordance with the pricing policies of the Company;
- (3) nothing has come to their attention that causes them to believe that the transactions were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions; and
- (4) with respect to the aggregate amount of the Continuing Connected Transactions, nothing has come to their attention that causes them to believe that the continuing connected transactions have exceeded the maximum aggregate annual value disclosed in the previous announcements by the Company.

Further details of the transactions and relationships of the connected parties are also set out in Note 30 to the financial statements.

- (2) 按正常商業條款或對本集團而言不遜於提供予或獲得自獨立第三方的條款訂立；及
- (3) 根據規管有關交易的相關協議按公平合理的條款訂立，且符合本公司股東的整體利益。

本公司的獨立核數師亦已確認有關與飛毛腿股份訂立之租賃協議之持續關連交易：－

- (1) 並沒有注意到任何事項使獨立核數師相信披露的持續關聯交易未獲本公司董事會批准；
- (2) 關於本集團貨品銷售和勞務提供，並沒有注意到任何事項使獨立核數師相信相關交易在重大方面不符合本公司的定價政策；
- (3) 並沒有注意到任何事項使獨立核數師相信相關交易在重大方面不根據規管交易的有關協定進行；及
- (4) 關於持續關聯交易的合計金額，並沒有注意到任何事項使獨立核數師相信持續關聯交易已超過先前本公司公告披露之上限。

有關交易及關連人士之間關係的詳情亦載於財務報表附註30。

DIRECTORS' INTEREST IN CONTRACTS OF SIGNIFICANCE AND CONNECTED TRANSACTIONS

Save as the transactions referred in the section "Connected Transactions" above, no Directors has direct or indirect material interests in any contracts of significance subsisting during or at the end of the financial year ended 31 December 2011.

董事於重大合約之權益及關連交易

除上文「關連交易」一節所述交易外，概無董事直接或間接於截至二零一一年十二月三十一日止財政年度內或結束時仍然生效的任何重要合約中擁有重大利益。

DIRECTORS' REPORT

董事會報告

PURCHASE, SALE OR REDEMPTION OF SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed interest in any of the Company's listed securities for the year ended 31 December 2011.

The annual report for the year containing all the relevant information as required by Appendix 16 to the Listing Rules will be despatched to shareholders of the Company and published on the website of the Stock Exchange in due course.

ANNUAL CONFIRMATION OF INDEPENDENCE

The Company has received from each independent non-executive Director an annual confirmation of his independence, and the Company considers such directors to be independent in accordance with each and every guideline set out in rule 3.13 of the Listing Rules.

SUFFICIENT PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this report, the Company has maintained sufficient public float as required under the Listing Rules.

INDEPENDENT AUDITORS

Moore Stephens retire and a resolution for their reappointment as independent auditors of the Company will be proposed at the forthcoming annual general meeting.

By the order of the Board



FANG JIN
Chairman

26 March 2012

購買、出售或贖回證券

本公司或其任何附屬公司概無於截至二零一一年十二月三十一日止年度購買、出售或贖回本公司任何上市證券的權益。

載有上市規則附錄16規定的所有相關資料的本年度年報將於適當時候寄發予本公司股東並於聯交所網站刊載。

獨立身份之年度確認

本公司已收到各獨立非執行董事就獨立身份發出之年度確認函件，本公司認為，根據上市規則第3.13條所列各項指引，有關董事確屬獨立人士。

足夠公眾持股水平

根據本公司所得公開資料及據董事所知，於本報告日期，本公司已按照上市規則之規定維持足夠公眾持股水平。

獨立核數師

馬施雲會計師事務所行將退任。本公司將於應屆股東週年大會上提呈續聘馬施雲會計師事務所為本公司獨立核數師之決議案。

承董事會命



方金
主席

二零一二年三月二十六日

CORPORATE GOVERNANCE REPORT

企業管治報告

CORPORATE GOVERNANCE PRACTICE

SCUD Group Limited (the “Company”) together with its subsidiaries, (the “Group”) is committed to maintaining and ensuring a high level of corporate governance standards and continuously reviews and improves the Group’s corporate governance and internal controls practices. Set out below are the principles of corporate governance as adopted by the Company during the financial year from 1 January 2011 to 31 December 2011 (the “Review Period”).

DISTINCT ROLES OF CHAIRMAN AND CHIEF EXECUTIVE OFFICER (“CEO”)

During the Review Period, Mr. Fang Jin served as the Chairman of the board (“Board”) of directors (“Directors”) of the Company and was responsible for leading the Board in establishing and monitoring the implementation of strategies and plans to create values for shareholders. Mr. Guo Quan Zeng served as the President of the Group and was responsible for managing the overall business operations of the Group, proposing strategies to the Board and the effective implementation of the strategies and policies adopted by the Board, effectively carrying out the role of a CEO.

Save for their business relationships as a result of their respective directorships and positions and shareholding interests in the Company and Scud Stock (Fujian) Co. Ltd., there are no financial, business, family or other material or relevant relationships between the Chairman and the CEO.

THE BOARD

As of 31 December 2011, there were seven members on the Board, which are the Chairman, three other executive Directors and three independent non-executive Directors (“INEDs”), the names of which are shown in the table on page 51.

The INEDs are considered by the Board to be independent of the management and free of any relationship that could materially interfere with the exercise of their independent judgments. The Board considered that each of the INEDs brings his own relevant expertise to the Board and its deliberations.

None of the INEDs has any business or financial interests with the Group nor has any relationship with other directors. Each of the INEDs confirmed their respective independence to the Group.

企業管治常規

飛毛腿集團有限公司(「本公司」)連同其附屬公司為(「本集團」)一直致力確保企業管治標準維持於高水平，並持續檢討及改善本集團的企業管治及內部監控常規。以下為本公司由二零一一年一月一日至二零一一年十二月三十一日止財政年度(「回顧期間」)採納的企業管治原則。

主席及行政總裁(「行政總裁」)的分工

於回顧期間，方金先生擔任本公司董事(「董事」)會(「董事會」)之主席，負責領導董事會制訂及監控業務策略與計劃的推行，務求為股東締造更高的企業價值。郭泉增先生則擔任本集團之總裁，負責管理本集團的整體業務運作、向董事會提呈策略方針，以及有效落實推行獲董事會採納的策略及政策，有效履行行政總裁的職責。

除了因彼等各自擔任的董事職務及職位，以及於本公司及福建飛毛腿股份有限公司之持股權益而產生的業務關係外，主席與行政總裁之間並無財務、業務、家庭或其他重大或相關關係。

董事會

於二零一一年十二月三十一日，董事會由七位成員組成，分別為主席、三位其他執行董事及三位獨立非執行董事(「獨立非執行董事」)，彼等姓名載於第51頁之表內。

董事會認為，各獨立非執行董事均為與管理層並無關係的獨立人士，且無任何關係將重大影響其獨立判斷。董事會認為，各獨立非執行董事均為董事會事務及決策貢獻本身的相關經驗。

獨立非執行董事並無涉及本集團的任何業務及財務利益，且與其他董事亦並無任何關係，並已向本集團確認彼等為獨立人士。

CORPORATE GOVERNANCE REPORT

企業管治報告

Save for the Directors' business relationships as a result of their respective directorships in the Company and save as disclosed above, there are no financial, business, family or other material or relevant relationships among members of the Board and they are independent from each other.

The Board met regularly during the Review Period on an ad hoc basis as required by business needs. The Board's primary purpose is to set and review the overall strategic development of the Group and to oversee the achievement of the plans to enhance shareholders' value. Daily operational decisions are delegated to the Executive Directors and the senior management. The Board met 5 times in 2011 and the Directors' attendance is shown in the table on page 51. The Board has conducted a review of the effectiveness of the system of internal control of the Group during the Review Period.

AUDIT COMMITTEE

The Company has established an audit committee ("Audit Committee") with written terms of reference as suggested under the code and recommended best practices under the Code on Corporate Governance Practices (the "Code on Corporate Governance") set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Stock Exchange") ("Listing Rules") and adopted with reference to "A Guide for Effective Audit Committees" published by the Hong Kong Institute of Certified Public Accountants in February 2002. At present, the Audit Committee comprises three INEDs who are Dr. Loke Yu, Mr. Wang Jing Zhong and Mr. Wang Jian Zhang. The chairman of the Audit Committee is Dr. Loke Yu. Each committee member can bring to the Audit Committee his valuable experience in reviewing financial statements and evaluating significant control and financial issues of the Group who among themselves possess a wealth of management experience in the accounting profession or commercial sectors. The Audit Committee was established on 3 December 2006 and has held 2 meetings during the year 2011 and the relevant Director's attendance is shown on page 51.

除因董事各自在本公司的董事職務而有的業務關係及上文披露者，董事會成員之間並無財務、業務、家族或其他重大／相關關係，並各自為獨立人士。

本集團經常地於回顧期間按業務所需不時舉行會議。董事會的主要功能為制訂及檢討本集團的整體策略發展，以及監督業務計劃成效以提升股東價值。日常營運決策乃授權執行董事及高級管理層進行。董事會於二零一一年舉行了5次會議，而董事的出席記錄見第51頁所載表內。董事會已就回顧期間本集團內部監控制度的成效作出檢討。

審核委員會

本公司已按照香港聯合交易所有限公司（「聯交所」）證券上市規則（「上市規則」）附錄14所載企業管治常規守則（「企業管治守則」）下的建議最佳應用守則及香港會計師公會於二零零二年二月刊發的「審核委員會有效運作指引」成立審核委員會（「審核委員會」）並以書面釐定其職權。目前，審核委員會成員包括三名獨立非執行董事，分別為陸海林博士、王敬忠先生及王建章先生。審核委員會的主席為陸海林博士。每位委員會成員向審核委員會貢獻其對審核財務報表及評估本集團重大控制及財務事宜的寶貴的經驗。彼等均於會計專業或商界擁有豐富的管理經驗。審核委員會於二零零六年十二月三日成立，並於二零一一年內舉行2次會議，有關董事的出席情況載於第51頁。

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The main duties of the Audit Committee are as follows:

- (i) to review the half-year and annual financial statements of the Group before they are submitted to the Board for approval;
- (ii) to make recommendations to the Board on the appointment, reappointment and removal of the external auditors, and approve the remuneration and terms of engagement of the external auditor, and any questions of resignation or dismissal of that auditor;
- (iii) to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standards;
- (iv) to review the Group's financial controls, internal controls and risk management systems;
- (v) to review the Group's financial and accounting policies and practices;
- (vi) to review and monitor the effectiveness of the internal audit function; and
- (vii) to review the terms and conditions of connected transactions of the Group.

During the Review Period, the Audit Committee has carried out the following:

(a) Financial Statements

The Audit Committee met with the Chief Financial Officer and other senior management of the Group to review the interim report and annual report of the Group prior to recommending the financial statements to the Board for approval. The Audit Committee has considered and discussed the reports with the management, the Group's internal department and external auditors, with a view of ensuring that the Group's consolidated financial statements were prepared in accordance with the International Accounting Standards and also reviewed the terms and conditions of connected transactions of the Group.

審核委員會的主要職責如下：

- (i) 在本集團半年及年度財務報表提呈董事會批准前審閱有關報表；
- (ii) 就委任、重新委任及撤換外部核數師向董事會提出建議，批准外部核數師的酬金及委聘條款，以及處理任何有關該核數師辭任或解聘的問題；
- (iii) 按照適用準則，檢討及監察外部核數師的獨立及客觀性，以及核數程序的效用；
- (iv) 檢討本集團的財務監控、內部監控及風險管理系統；
- (v) 檢討本集團的財務及會計政策與慣例；
- (vi) 檢討及監察內部審核職能的效用；及
- (vii) 審閱本集團關連交易的條款及條件。

於回顧期間，審核委員會已進行下列工作：

(a) 財務報表

審核委員會與財務總監及本集團的其他高級管理層舉行會議，審閱本集團中期報告及年報，其後方提呈財務報表予董事會批准。審核委員會已審議及與管理層、本集團內部部門及外聘核數師討論有關報告，以確保本集團的綜合財務報表乃按照國際會計準則編製，亦審議本集團關連交易的條款及條件。

CORPORATE GOVERNANCE REPORT

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(b) External Auditors

The Audit Committee reviewed and monitored the external auditors' independence and objectivity and the effectiveness of the audit process. The Audit Committee also made recommendations to the Board on the appointment, reappointment and removal of Moore Stephens Certified Public Accountants ("Moore Stephens"), as the Group's external auditors.

(c) Review of Risk Management and Internal Control

The Audit Committee assisted the Board in meeting its responsibilities for maintaining an effective system of internal control. It conducted a review of the process by which the Group evaluated its control environment and risk assessment process, and the way in which business and control risks were managed. The Audit Committee also discussed with the internal audit department of the Group the work plan for their audits on the Group together with their resource requirements to ensure the effectiveness of internal controls in the Group's business operations.

(b) 外聘核數師

審核委員會審議及監察外聘核數師的獨立性及客觀性以及審核過程的有效性。審核委員會亦就委聘、續聘及撤換馬施雲會計師事務所(「馬施雲」)作為本集團的外聘會計師向董事會提供意見。

(c) 審議風險管理及內部監控

審核委員會協助董事會履行其維持有效內部監控系統的責任。審核委員會審議本集團評估其監控環境及風險評估的過程，以及業務及風險監控的方式。審核委員會亦與本集團內部審核部門討論其對本集團審核工作的計劃，連同其資源要求，以確保對本集團業務運作的內部監控的有效性。

REMUNERATION COMMITTEE

The Company established a remuneration committee ("Remuneration Committee") on 3 December 2006 and has held 1 meeting during the year 2011 where all Remuneration Committee members attended the meeting to discuss remuneration related matters as shown in page 51. At present, the Remuneration Committee comprises Dr. Loke Yu, Mr. Fang Jin and Mr. Wang Jing Zhong. The Chairman of the Remuneration Committee is Dr. Loke Yu. Its main duties are summarised as follows:

- (i) to make recommendations to the Board on the Group's policy and structure for all remuneration of Directors and senior management as well as a formal and transparent procedure for developing such remuneration policies;
- (ii) to determine the specific remuneration packages of all Executive Directors, senior management and Non-executive Directors; and
- (iii) to ensure that no Director or any of his associates is involved in deciding his own remuneration.

薪酬委員會

本公司於二零零六年十二月三日設立薪酬委員會(「薪酬委員會」)，薪酬委員會於二零一一年內曾舉行1次會議，全體薪酬委員會成員均已出席是次會議，會上所商討薪酬相關事宜載於第51頁。目前，薪酬委員會由陸海林博士、方金先生及王敬忠先生組成。薪酬委員會的主席為陸海林博士。薪酬委員會主要職責概述如下：

- (i) 就本集團有關董事及高級管理層所有薪酬的政策及架構，以及成立發展有關該等薪酬政策的正式及具透明度的程序向董事會作出推薦意見；
- (ii) 釐定所有執行董事、高級管理層及非執行董事的具體薪酬組合；及
- (iii) 確保並無任何董事或其任何聯繫人士參與決定其本身的薪酬。

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The work done by the Remuneration Committee during the year include the following:

- (i) determining the policy for the remuneration of Executive Directors;
- (ii) assessing performance of Executive Directors; and
- (iii) approving the terms of Executive Directors' service contracts.

Details of the amount of Directors emoluments is set out in Note 8 to the consolidated financial statements.

薪酬委員會於年內的工作包括以下各項：

- (i) 釐定執行董事的薪酬政策；
- (ii) 評估執行董事的表現；及
- (iii) 批准執行董事服務合約的條款。

有關董事酬金款額的詳情載於綜合財務報表附註8。

NOMINATION COMMITTEE

The Company established a nomination committee ("Nomination Committee") on 3 December 2006 and has held 1 meeting during the year 2011 where all Nomination Committee members attended the meeting as shown on page 51. At present, the Nomination Committee comprises Dr. Loke Yu, Mr. Fang Jin and Mr. Wang Jing Zhong. The Chairman of the Nomination Committee is Dr. Loke Yu. The Nomination Committee selects and recommends appropriate candidates based on the candidates' prior experience and qualifications to the Board on the appointment of Directors and the senior management of the Group. The main duties of the Nomination Committee are as follows:

- (i) to review the structure, size and composition (including skills, knowledge and experience) of the Board on a regular basis and to make recommendations to the Board regarding any proposed change;
- (ii) to develop the criteria for identifying and assessing the qualifications of and evaluating candidates for directorship;
- (iii) to assess the independence of independent non-executive directors to determine their eligibility; and
- (iv) to review and assess the adequacy of the corporate governance guidelines of the Company and to recommend any proposed changes to the Board for approval.

提名委員會

本公司於二零零六年十二月三日設立提名委員會（「提名委員會」），提名委員會於二零一一年內曾舉行1次會議，全體提名委員會成員均已出席是次會議，詳情載於第51頁。目前，提名委員會由陸海林博士、方金先生及王敬忠先生組成。提名委員會的主席為陸海林博士。提名委員會於委任本集團董事及高級管理層時，將根據候選人的過往經驗及資格挑選及推薦適當人選予董事會。提名委員會的主要職責如下：

- (i) 定期審議董事會的架構、人數及成員（包括技能、知識及經驗），並就任何建議變動向董事會作出推薦意見；
- (ii) 制定識別及評估董事候選人資格及評估候選人的標準；
- (iii) 評估獨立非執行董事的獨立身份以決定其資格；及
- (iv) 審議及評估本公司企業管治指引是否全面，以及推薦任何建議變動以提呈董事會批准。

CORPORATE GOVERNANCE REPORT

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The work done by the Nomination Committee during the Review Period include determining the policy for the nomination of Directors.

提名委員會於回顧期間的工作包括制定提名董事的政策。

The following table summarises the attendance of each individual Director and committee member in the respective Board, committee and general meetings held during the Review Period.

下表概述各董事及委員會成員於回顧期間出席各董事會、委員會及股東大會的情況。

		Meetings attended/held in 2011 於二零一一年出席／舉行的會議				
		Board 董事會	Audit Committee 審核委員會	Nomination Committee 提名委員會	Remuneration Committee 薪酬委員會	2011 AGM 二零一一年 股東週年大會
Number of meetings held during the Review Period	於回顧期間舉行的 會議數目	5	2	1	1	1
Executive Directors:	執行董事：					
Fang Jin	方金	5/5	N/A不適用	1/1	1/1	1/1
Guo Quan Zeng	郭泉增	4/5	N/A不適用	N/A不適用	N/A不適用	0/1
Huang Yan	黃燕	5/5	N/A不適用	N/A不適用	N/A不適用	0/1
Zhang Li	張黎	4/5	N/A不適用	N/A不適用	N/A不適用	0/1
Independent Non-executive Directors:	獨立非執行董事：					
Loke Yu	陸海林	4/5	2/2	1/1	1/1	0/1
Wang Jing Zhong	王敬忠	3/5	2/2	1/1	1/1	0/1
Wang Jian Zhang	王建章	4/5	2/2	N/A不適用	N/A不適用	0/1

LOOKING FORWARD

The Group will keep on reviewing its corporate governance standards on a regularly basis and the Board endeavors to take the necessary actions to ensure compliance with the provisions of the Code on Corporate Governance introduced by The Stock Exchange.

展望

本集團將繼續定期檢討其企業管治標準，董事會致力採取必要行動，以確保遵守聯交所引入的企業管治守則的條文。

INDEPENDENCE INFORMATION

The Company has received from each of the INEDs an annual confirmation of his independence, and the Company considers such directors to be independent in accordance with each and every guideline set out in Rule 3.13 of the Listing Rules.

獨立身份資料

本公司已收到各獨立非執行董事的年度獨立身份確認書，本公司認為根據上市規則第3.13條所載的各項指引，有關董事均為獨立人士。

CORPORATE GOVERNANCE REPORT

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COMPLIANCE WITH THE CODE ON CORPORATE GOVERNANCE PRACTICES OF THE LISTING RULES

The Company has complied with all the code provisions set out in the Code on Corporate Governance as set out in Appendix 14 of the Listing Rules for the financial year ended 31 December 2011.

To achieve high corporate governance standards and enhance corporate performance and accountability, the Company has established an internal audit department to ensure the Group maintains a sound and effective system of internal controls. The internal control system is designed to provide reasonable assurance against material misstatement or loss; to manage the risk of system failure; and to assist in the achievement of the Group's objectives. In addition to safeguarding the Group's assets, it also ensures the maintenance of proper accounting records and compliance with relevant laws and regulations.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS OF LISTED ISSUERS

The Company had adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 of the Listing Rules (the "Model Code"). Having made specific enquiries of all Directors, the Company confirmed that all Directors have complied with the required standard as set out in the Model Code for the financial year ended 31 December 2011.

AUDITORS' REMUNERATION

The Audit Committee of the Company is responsible for considering the appointment of the external auditors and reviewing any non-audit functions performed by the external auditors, including whether such non-audit functions could lead to any potential material adverse effect on the Company. During the Review Period, the Group was required to pay approximately RMB1,200,000 to Moore Stephens and approximately RMB285,000 to the PRC auditors for their audit services. The Group was also required to pay approximately RMB207,000 to Moore Stephens for their non-audit services.

遵守上市規則企業管治常規守則

本公司於截至二零一一年十二月三十一日止財政年度已遵守上市規則附錄14所載的企業管治守則的所有守則條文。

為達致高企業管治標準及提升企業表現及問責程度，本公司已設立內部審核部，確保本集團維持有效的內部監控制度。設立內部監控制度的目的為合理確保並無重大錯誤陳述或損失，管控制度失效的風險，並協助達致本集團的目標。除保障本集團的資產外，該制度更確保存置妥善的會計紀錄及遵守相關法律及規例。

上市發行人董事進行證券交易的標準守則

本公司已採納上市規則附錄10所載「上市發行人董事進行證券交易的標準守則」（「標準守則」）。本公司向全體董事作出特別查詢後，確認全體董事於截至二零一一年十二月三十一日止財政年度均已遵守標準守則所規定的標準。

核數師酬金

本公司的審核委員會負責審議委聘外聘審核師及審閱由外聘審核師履行的任何非審核工作，包括該等非審核工作會否對本公司構成任何潛在重大不利影響。於回顧期間，本集團須就審核服務向馬施雲支付約人民幣1,200,000元及向中國核數師支付約人民幣285,000元。本集團亦須就非審核服務向馬施雲支付約人民幣207,000元。

DIRECTORS' AND AUDITORS' RESPONSIBILITIES FOR ACCOUNTS

The Directors' responsibilities for the accounts and the responsibilities of the external auditors to the shareholders are set out on pages 57 to 58 of this annual report.

STAKEHOLDERS

The continuing development and present scale of the Group were benefited from the trust and support of the stakeholders. We have been dedicating efforts not only to maximise the present value of the Group but also seeking to maximise the interest and return for all parties so as to enhance a harmonious development and a victorious collaboration in the long run.

1. INVESTORS

The Group has always paid much attention to communication and interaction with investors, and continued to improve communication channels with shareholders and investors, so as to enhance governance transparency. The Group's management will regularly meet with investors, and proactively announce the latest information and business development plans. During the Review Period, we have held individual investors' meetings and telephone conferences with various institutional investors and fund managers. Furthermore, the Group has been in strict compliance with listing requirements; to provide market participants and regulators with timely, accurate, complete and reliable information of the Group, so that investors may make the best decision.

2. CONSUMERS

PRODUCT SAFETY

The Group has placed emphasis on the safety issues of products, especially on mobile phone batteries and have implemented strict quality control like ISO so as to meet safety requirements. With our product testing centres, we administer stages of tests including crash, high-temperature, dampen and long-period recharging on our battery products. We also invest resources in product R&D to develop more reliable products. The battery products of the Group have also passed the stringent requirements on quality control and safety set by relevant government authorities.

董事及核數師就賬目的責任

董事就賬目的責任及外聘核數師對股東的責任載列於本年報第57至58頁。

利益相關者

本集團能持續發展至現有的規模，實在有賴各利益相關者的信任和支持。本集團不僅致力提升本身的現有價值，並且不斷為各方爭取最大的利益及回報，實現和諧發展、合作共贏的願景。

1. 投資者

本集團一向重視與投資者的溝通與互動，並不斷完善與股東及投資者的溝通橋樑，以提升管治透明度。本集團的管理層定期與投資者會面，並積極地向投資者發佈最新資訊及業務發展計劃。本集團於回顧期間曾與多個機構投資者及基金經理舉行個別投資者會議及電話會議。此外，本集團亦嚴格遵守上市監管規定；向市場參與者和監管機構提供及時、準確、完整及可靠的本集團信息，讓投資者作出最佳決定。

2. 消費者

產品安全

本集團注重產品的安全問題，特別是手機電池，並已執行諸如ISO的嚴格品質控制，以符合安全要求。本集團設有產品檢測中心，對電池產品進行撞擊、高溫、受潮及長期充電等多重測試，投入資源進行產品研發，開發更可靠的產品。本集團的電池產品亦已符合國家部門對品質監控及安全性的嚴格要求。

3. EMPLOYEES

OCCUPATIONAL SAFETY

The Group has focused on factory production safety, strived to enhance employees' safety knowledge and training, and increased factory fire prevention facilities and safety patrols, so as to ensure the free flow of fire passages and the adequacy of water for fire prevention. In addition, the Group has regularly held fire exercises, increased investments in fire prevention facilities in factories, so as to ensure the sufficiency of fire prevention equipments and facilities.

The Group has proactively taken and implemented various measures, including:

- (i) increase factory fire prevention facilities and safety patrols (once a week), fix problems in a timely manner, so as to ensure the free flow of fire passages and the adequacy of water for fire prevention;
- (ii) hold regular safety seminar and training for employees, especially for new staff, striving to enhance employees' hazard prevention and safety awareness;
- (iii) conduct at least two large scale fire exercises every year and conduct general safety checks and fire exercises on such days;
- (iv) enhance factory management and divide it into safety responsibility districts, appoint safety examiners at the workshops, with routine patrols, and eliminate potential problems in a timely manner;
- (v) improve and formulate storage, safe keeping, transportation and processing procedures for flammables, and provide training for staff frequently in contact in such flammables;

3. 員工

職業安全

本集團注重廠房的生產安全，致力提高員工的安全知識和培訓，並增加廠房消防設備的數量和加強巡迴檢查，以確保通道暢通和充足消防用水。此外，本集團更定期舉行安全消防演習，加強對廠房的安全防火設備投資，以確保充足的防火設備及措施。

本集團已積極採取並實行多項措施，包括：

- (i) 增加廠房消防設備的數量和加強巡迴檢查，做到每週進行一次，發現問題及時修正，保持通道暢通和消防用水充足；
- (ii) 定期進行教育員工安全知識的研討會和培訓，尤其加強新員工入職時的培訓，著力提高他們的防災及安全意識；
- (iii) 每年最少進行兩次大規模安全消防演習，每年在消防演練日進行安全大檢查和消防演習；
- (iv) 加強廠房管理並劃分安全責任分區，於各車間設安全檢查員進行日常巡視，一旦發現隱患會及時消除；
- (v) 改善並制定易燃物品的存放、保管、搬運及處理流程，並對於在生產過程中經常接觸該些易燃物品的員工展開培訓；

ESTABLISH OWN SKILL TRAINING INSTITUTE

Apart from occupational safety, the Group has also placed emphasis on on-job training for its staff. The Group kicked off a comprehensive talent training programme, which is tied to the establishment of its own skill training institute. Talents will be cultivated at the skill institute and available in the pipeline to resolve the labour shortage issue faced by the industry participants. After a period of training, the Group will convey labour resources directly to various departments, which will shorten the time of staff replacement and reduce labour cost. Automated production will also be implemented at different phases. Moreover, in the training process, students can comprehend the practical operation issues arising from the course of production, which will effectively enhance production efficiencies and qualities. The Group will enlist talents from the society at large and select the management and technical experts that it needs through professional and rigorous training processes. At the same time, this will also bring to the society a new generation of talents and allow the Company to fulfil its social responsibilities and deliver contributions to the society.

PROTECTION OF EMPLOYEES' LEGAL RIGHTS

The Group has been promoting and exercising a fair and non-discriminative employment policy. Employees are employed on contract basis and employment contracts were signed based on a fair and voluntary principle, with requirements with regard to contract term, scope of work, work remuneration, social insurance, and working hour, among others. The rights and obligations of the employer and employee are defined clearly by legal representation.

We also strictly comply with the relevant laws and regulations in relation to national social insurance to set up insurance scheme for basic aged caring, medical, injuries at work, unemployment and birth-giving for employees and cover the various insurance expenses. Meanwhile, to further protect the interests of individual employees, the Company registered a commercial accident insurance scheme for all employees. The Group implemented the Labor Contract Law of the People's Republic of China since 1 January 2008 and established a labor union. We hold an employees' meeting every two weeks, in support of construction and development of a harmonious and stable employee and employer relationship.

興辦自有的技能培訓學校

除注重職業安全外，本集團亦重視對員工的在職培訓。本集團已全面啟動專才培訓計劃，通過興辦自有技能培訓學校為本集團輸送人才，從而解決行業內面臨的勞工短缺問題。在經過一段時間的培訓之後，本集團將勞動力直接輸送至本集團各部門，這不僅縮短了員工更換的時間，降低了勞動力成本，更有助逐步推行自動化的生產模式。此外，在培訓過程中，學員可從生產過程中了解到實際操作上的困難，有效地提高生產效率及質素。本集團將廣納人才，通過專業嚴格的培訓，選拔出本集團需要的管理和技術人才，同時也為社會培育新生人才力量，盡企業之社會責任，為社會貢獻綿薄之力。

保障勞工合法權益

本集團一直倡導並執行平等和非歧視的用工政策，實行勞動合同制，按照平等自願的原則與員工簽訂書面勞動合同，對合同期限、工作內容、勞動報酬、社會保險、工時等作出規定，以法律形式明確了勞資雙方的權利和義務。

本集團同時嚴格執行國家社會保險的相關法律法規，為員工建立了基本養老、醫療、工傷、失業和生育保險，繳納各項保險費用，同時為進一步保障員工切身利益，公司為全體在職員工辦理商業意外保險。本集團執行自二零零八年一月一日起施行的《中華人民共和國勞動合同法》，成立企業工會組織，每兩週進行一次員工懇談會，支持構建和發展和諧穩定的勞資關係。

4. COMMUNITY

ENVIRONMENTAL PROTECTION

As a responsible enterprise, the Group has always emphasised in supporting environmental protection. We strictly control the production procedures and reduce waste generation. Despite small amount of waste generated during the packaging process, it is sorted by the Group and the recyclable portions are delivered to qualified recycling plants for treatment.

4. 社會

環境保護

作為負責任的企業，本集團一直大力支持環境保護。本集團在生產過程中嚴格控制流程，減少廢物生產。雖然在包裝過程中無可避免地產生出少量廢料，本集團亦會把它們分門別類，並將可回收的廢料交由合資格的企業回收處理。

INDEPENDENT AUDITORS' REPORT

獨立核數師報告

MOORE STEPHENS

CERTIFIED PUBLIC ACCOUNTANTS

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馬
施
雲
事
會
務
計
師

TO THE SHAREHOLDERS OF SCUD GROUP LIMITED

(Incorporated in the Cayman Islands with limited liability)

We have audited the consolidated financial statements of SCUD Group Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 59 to 155, which comprise the consolidated statement of financial position as at 31 December 2011, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

致飛毛腿集團有限公司全體股東

(於開曼群島註冊成立之有限公司)

本核數師(以下簡稱「我們」)已審核列載於第59至155頁飛毛腿集團有限公司(以下簡稱「貴公司」)及其附屬公司(以下合稱「貴集團」)的綜合財務報表，此綜合財務報表包括於二零一一年十二月三十一日的綜合財務狀況表與截至該日止年度的綜合收益表、綜合全面收益表、綜合權益變動表和綜合現金流量表，以及主要會計政策概要及其他附註說明。

董事就綜合財務報表須承擔的責任

貴公司董事須負責根據國際財務報告準則及香港公司條例披露規定，編製真實而公允呈列的該等綜合財務報表，同時負責董事認為與編製綜合財務報表相關且必要的內部控制，以確認綜合財務報表不存在由於欺詐或錯誤而導致的重大錯誤陳述。

核數師的責任

我們的責任是根據我們的審核對該等綜合財務報表作出意見。我們的報告僅為股東(作為一個團體)而編製，並不為其他任何目的。我們並不就本報告之內容對任何其他人士承擔任何義務或接受任何責任。

INDEPENDENT AUDITORS' REPORT

獨立核數師報告

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the consolidated financial statements give a true and fair view of the state of the Group's affairs as at 31 December 2011 and of the Group's profit and cash flows for the year then ended in accordance with International Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.



Moore Stephens
Certified Public Accountants

Hong Kong
26 March 2012

我們已根據香港會計師公會頒佈的香港審核準則進行審核。這些準則要求我們遵守道德規範，並規劃及執行審核，以合理確定綜合財務報表是否不存有任何重大錯誤陳述。

審核涉及執执行程序以獲取有關綜合財務報表所載金額及披露資料的審核憑證。所選程序視乎核數師之判斷而定，包括就因舞弊或錯誤引致綜合財務報表存有重大錯誤陳述之風險所進行之評估。於進行該等風險評估時，核數師考慮公司於編製及真實而公允呈列的綜合財務報表方面的內部監控，以制訂適當的審核程序，但並非為對公司之內部監控的有效性作出意見。審核亦包括評估董事所採用的會計政策是否合適及所作的會計估計是否合理，以及評估綜合財務報表之整體呈列。

我們相信，我們所獲得的審核憑證是充足和適當地為我們的審核意見提供基礎。

意見

我們認為，該等綜合財務報表已根據國際財務報告準則真實而公平地反映 貴集團於二零一一年十二月三十一日的事務狀況及截至該日止年度的利潤及現金流量，並已按照香港《公司條例》妥為編製。



馬施雲會計師事務所
執業會計師

香港
二零一二年三月二十六日

CONSOLIDATED INCOME STATEMENT

綜合收益表

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

		Note 附註	2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Turnover	營業額	4	1,653,011	1,527,445
Cost of sales	銷售成本		(1,362,359)	(1,266,634)
Gross profit	毛利		290,652	260,811
Other revenue	其他收益	5	12,793	11,142
Selling and distribution expenses	銷售及分銷成本		(57,487)	(76,040)
Administrative expenses	行政開支		(164,861)	(124,102)
Other operating expenses	其他經營開支		(3,693)	(1,559)
Profit from operations	經營溢利	6	77,404	70,252
Finance costs	融資成本	9	(10,181)	(2,052)
Profit before taxation	除稅前溢利		67,223	68,200
Taxation	稅項	10	(12,308)	(16,038)
Profit for the year	本年度溢利		54,915	52,162
Attributable to:	下列人士應佔：			
Equity holders of the Company	本公司權益持有人		59,492	54,350
Non-controlling interests	非控制性權益		(4,577)	(2,188)
			54,915	52,162
Dividends	股息	11	16,733	—
Earnings per share	每股盈利			
— basic (RMB cents)	— 基本(人民幣分)	12	5.76	5.27
— diluted (RMB cents)	— 攤薄(人民幣分)	12	5.76	5.22

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

綜合全面收益表

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Profit for the year	本年度溢利	54,915	52,162
Other comprehensive income for the year	本年度其他全面收入		
Exchange differences arising on translation of the financial statements of foreign subsidiaries	海外附屬公司之財務報表 進行換算時產生之匯兌差額	(3,780)	(749)
Total comprehensive income for the year	本年度全面收入總額	51,135	51,413
Total comprehensive income attributable to:	下列人士應佔全面收入總額：		
Equity holders of the Company	本公司權益持有人	53,388	51,917
Non-controlling interests	非控制性權益	(2,253)	(504)
		51,135	51,413

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

At 31 December 2011 截至二零一一年十二月三十一日

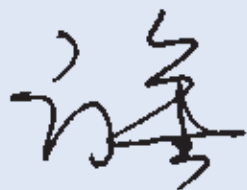
		Note 附註	2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	13	399,041	370,936
Intangible assets	無形資產	14	120,512	151,395
Deferred tax assets	遞延稅項資產	15	1,848	304
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	19	–	48,403
			521,401	571,038
Current assets	流動資產			
Due from related parties	應收有關連人士款項	16	1,703	5,888
Inventories	存貨	17	347,773	212,943
Trade and notes receivables	應收貿易款項及應收票據	18	511,165	380,509
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	19	114,800	186,812
Current tax recoverable	可收回即期稅項		2,374	330
Pledged bank deposits	已抵押銀行存款	20	123,639	96,976
Bank balances and cash	銀行結餘及現金	21	375,326	317,234
			1,476,780	1,200,692
Current liabilities	流動負債			
Due to a related party	應付有關連人士款項	22	6	4,128
Trade and notes payables	應付貿易款項及應付票據	23	383,528	325,637
Provision for warranty	產品保修準備金	24	3,623	3,898
Other payables, receipts in advance and accrued charges	其他應付款項、預收款項及應計費用	25	109,188	61,309
Current tax payable	應付即期稅項		3,022	1,644
Bank loans – current portion	銀行貸款 – 流動部分	26	127,275	37,961
			626,642	434,577
Net current assets	流動資產淨值		850,138	766,115
Total assets less current liabilities	總資產減流動負債		1,371,539	1,337,153

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

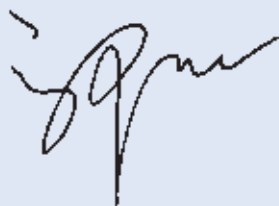
綜合財務狀況表

At 31 December 2011 於二零一一年十二月三十一日

		Note 附註	2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Capital and reserves	資本及儲備			
Share capital	股本	27	103,014	103,014
Reserves	儲備		1,130,020	1,076,632
Equity attributable to equity holders of the Company	本公司權益持有人應佔權益		1,233,034	1,179,646
Non-controlling interests	非控制性權益		114,646	106,867
Total equity	總權益		1,347,680	1,286,513
Non-current liabilities	非流動負債			
Bank loans – non-current portion	銀行貸款 – 非流動部分	26	20,539	48,470
Deferred tax liabilities	遞延稅項負債	15	3,320	2,170
			23,859	50,640
Total equity and non-current liabilities	總權益及非流動負債		1,371,539	1,337,153



FANG JIN
方金
Director
董事



GUO QUAN ZENG
郭泉增
Director
董事

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

		Share capital	Shares to be issued	Share premium	Capital reserve	Statutory reserve	Enterprise expansion fund	Translation reserve	Share option reserve	Attributable to equity holders of the Company	Non-controlling interests	Total	
		股本	將予發行股份	股份溢價	資本儲備	法定公積金	企業發展基金	匯兌儲備	購股權儲備	本公司權益	非控制性權益	總計	
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	
At 1 January 2010	於二零一零年一月一日	103,014	10,459	577,115	186,215	74,336	37,158	(34,450)	4,859	197,488	1,156,194	81,938	1,238,132
Exchange differences arising on translation of foreign subsidiaries	海外附屬公司進行換算產生的匯兌差額	-	-	-	-	-	-	(2,433)	-	-	(2,433)	1,684	(749)
Profit for the year	本年度溢利	-	-	-	-	-	-	-	-	54,350	54,350	(2,188)	52,162
Total comprehensive income/(loss) for the year	本年度綜合全面收入／(虧損)總額	-	-	-	-	-	-	(2,433)	-	54,350	51,917	(504)	51,413
Subsequent adjustment on contingent consideration on acquisition of Chaoliton	收購超力通的或然代價的其後調整	-	(10,459)	-	-	-	-	-	-	-	(10,459)	-	(10,459)
Share options lapsed in 2010	於二零一零年失效的購股權	-	-	-	-	-	-	-	(4,859)	4,859	-	-	-
Non-controlling interest arising from acquisition of a subsidiary	由收購一間附屬公司產生的非控制性權益	-	-	-	-	-	-	-	-	-	-	23,265	23,265
Appropriations	分配	-	-	-	-	10,349	6,023	-	-	(16,372)	-	-	-
Dividends paid	已付股息	-	-	-	-	-	-	-	-	(18,006)	(18,006)	-	(18,006)
Capital contributions to subsidiaries by non-controlling interests	非控制性權益向附屬公司出資	-	-	-	-	-	-	-	-	-	-	2,168	2,168
At 31 December 2010	於二零一零年十二月三十一日	103,014	-	577,115	186,215	84,685	43,181	(36,883)	-	222,319	1,179,646	106,867	1,286,513
Exchange differences arising on translation of foreign subsidiaries	海外附屬公司進行換算產生的匯兌差額	-	-	-	-	-	-	(6,104)	-	-	(6,104)	2,324	(3,780)
Profit for the year	本年度溢利	-	-	-	-	-	-	-	-	59,492	59,492	(4,577)	54,915
Total comprehensive income/(loss) for the year	本年度綜合全面收入／(虧損)總額	-	-	-	-	-	-	(6,104)	-	59,492	53,388	(2,253)	51,135
Appropriations	分配	-	-	-	-	9,999	4,952	-	-	(14,951)	-	-	-
Capital contributions to subsidiaries by non-controlling interests	非控制性權益向附屬公司出資	-	-	-	-	-	-	-	-	-	-	440	440
Non-controlling interest arising from acquisition of a subsidiary	由收購一間附屬公司產生的非控制性權益	-	-	-	-	-	-	-	-	-	-	9,592	9,592
At 31 December 2011	於二零一一年十二月三十一日	103,014	-	577,115	186,215	94,684	48,133	(42,987)	-	266,860	1,233,034	114,646	1,347,680

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

Pursuant to relevant laws and regulations in the People's Republic of China ("PRC") applicable to foreign investment enterprises and the Articles of Association of the PRC subsidiaries of the Company, these PRC subsidiaries are required to maintain two statutory reserves, namely a statutory reserve fund and an enterprise expansion fund which are non-distributable. Scud (Fujian) Electronics Co., Ltd. ("Scud Electronics"), Scud Battery Co., Ltd. ("Scud Battery"), Scud Electronics (Shenzhen) Co., Ltd. ("Scud Shenzhen"), Chaolitong Technology Co., Ltd. ("Chaolitong Technology"), Shenzhen Hongde Battery Co., Ltd. ("Shenzhen Hongde"), Scud (Guangzhou) Digital Technology Co., Ltd. ("Scud Guangzhou"), Scud (Beijing) Electronics Co., Ltd. ("Scud Beijing"), Fujian Chaolitong Battery Co., Ltd. ("Fujian Chaolitong") and Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon") (together the "PRC Subsidiaries") are required to transfer 10% of their respective profit after taxation as reported in the PRC statutory financial statements to the statutory reserve fund until the balance reaches 50% of their respective registered capital.

Pursuant to the Articles of Association of the PRC Subsidiaries, they are also required to make appropriation from their respective profit after taxation as reported in the PRC statutory financial statements to the enterprise expansion fund at rates determined by their respective boards of directors. The statutory reserve fund may be used to make up prior year losses incurred and, with the approval from the relevant government authorities, to increase capital for expansion of production of the PRC Subsidiaries. The enterprises expansion fund, subject to the approval by the relevant government authorities, may also be used to increase capital of the PRC Subsidiaries.

The capital reserve of the Group represents the difference between the nominal amount of the shares issued by the Company and the aggregate amount of the paid-in capital of subsidiaries acquired plus the consideration received by the Company pursuant to the Group Reorganisation in preparation of the listing of the Company's shares.

根據有關適用於海外投資企業之中華人民共和國（「中國」）法律及法規及本公司於中國附屬公司組織章程細則，該等中國附屬公司須維持兩項法定儲備，即法定公積金及企業發展基金（均為不可分派儲備）。飛毛腿（福建）電子有限公司（「飛毛腿電子」）、飛毛腿電池有限公司（「飛毛腿電池」）、飛毛腿電子（深圳）有限公司（「深圳飛毛腿」）、超力通科技有限公司（「超力通科技」）、深圳市鴻德電池有限公司（「深圳鴻德」）、廣州飛毛腿數碼技術有限公司（「廣州飛毛腿」）、飛毛腿（北京）電子有限公司（「北京飛毛腿」）、福建超力通電池有限公司（「福建超力通」）及深圳市朗能電池有限公司（「深圳朗能」）（統稱為「中國附屬公司」）均須於中國法定財務報表所呈報之除稅後溢利轉讓10%至法定儲備基金，直至有關結餘達至註冊股本50%。

根據中國附屬公司之章程細則，以上公司須於中國法定財務報表所呈報之除稅後溢利，按其各自的董事會決定之比率，撥款至企業發展基金。法定公積金經有關政府機關批准後，可用於彌補先前年度帶來之虧損，及用於增加中國附屬公司之資本，從而增加生產。企業發展基金經有關政府機關批准後，可用作增加中國附屬公司之資本。

本集團之資本儲備代表本公司已發行股份之面額與收購附屬公司之實收資本總額加上根據為準備本公司股份上市之集團重組而本公司所收代價之差額。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Cash flows from operating activities	經營活動所得現金流量		
Profit before taxation	除稅前溢利	67,223	68,200
Adjustments for:	調整項目：		
Interest income	利息收入	(3,701)	(3,266)
Finance costs	融資成本	10,181	2,052
Impairment loss recognised on intangible assets	就無形資產確認的減值虧損	21,066	18,217
Amortisation of intangible assets	無形資產攤銷	10,605	10,377
Depreciation and amortisation:	折舊及攤銷：		
– Property, plant and equipment	– 物業、廠房及設備	62,121	42,389
– Sales counter decoration	– 專櫃店面裝修	9,304	35,521
Loss on disposals of property, plant and equipment	出售物業、廠房及設備產生虧損	1,061	918
Impairment loss recognised on trade and notes receivables, prepayments, deposits and other receivables	在應收貿易款項及應收票據、預付款項、按金及其他應收款項確認的減值虧損	4,057	1,602
Reversal of impairment loss recognised on trade and notes receivables, prepayments, deposits and other receivables	在應收貿易款項及應收票據、預付款項、按金及其他應收款項確認的減值虧損撥回	(772)	(991)
Negative goodwill recognised as income	確認為收入的負商譽	(1,382)	(4,286)
Release of provision for warranty	撥回產品保修準備金	(275)	(268)
Operating profit before changes in working capital	未計營運資金變動前的經營溢利	179,488	170,465
Decrease/(increase) in amounts due from related parties	應收有關連人士款項減少／(增加)	4,185	(3,553)
Increase in inventories	存貨增加	(87,534)	(543)
Increase in trade and notes receivables	應收貿易款項及應收票據增加	(89,327)	(82,135)
Decrease/(increase) in prepayments, deposits and other receivables	預付款項、按金及其他應收款項減少／(增加)	127,644	(121,259)
Increase in trade and notes payables	應付貿易款項及應付票據增加	12,521	81,340
Increase/(decrease) in other payables, receipts in advance and accrued charges	其他應付款項、預收款項及應計費用增加／(減少)	10,613	(172)
Cash generated from operations	來自經營業務的現金	157,590	44,143
Interest paid	已付利息	(10,181)	(2,979)
PRC Enterprise Income Tax paid	已繳中國企業所得稅	(11,027)	(7,332)
Net cash generated from operating activities	來自經營活動的現金淨額	136,382	33,832

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

	Note	2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
	附註		
Cash flows from investing activities	來自投資活動的現金流量		
Interest received	已收利息	3,701	3,266
Increase in pledged bank deposits	已抵押銀行存款增加	(26,663)	(6,065)
Acquisition of a subsidiary, net of cash acquired	收購一間附屬公司， 扣除購入現金	(18,102)	2,725
Payments for sales counter decoration	專櫃店面裝修款項	(7,667)	(7,020)
Purchase of property, plant and equipment	購置物業、廠房及設備	(82,922)	(155,166)
Payments to acquire intangible assets	購入無形資產款項	(751)	(3,745)
Proceeds from disposals of property, plant and equipment	出售物業、廠房及設備 的所得款項	190	1,568
Net cash used in investing activities	用於投資活動的現金淨額	(132,214)	(164,437)
Cash flows from financing activities	來自融資活動的現金流量		
Dividends paid	已付股息	–	(18,006)
Bank loans raised	籌集銀行貸款	143,823	117,357
Repayment of bank loans	償還銀行貸款	(82,439)	(47,944)
(Repayment to)/advance from related parties	向有關連人士(還款)/墊款	(4,122)	4,128
Capital contributions to subsidiaries by non-controlling interests	非控制性權益向附屬公司出資	440	2,168
Net cash generated from financing activities	來自融資活動的現金淨額	57,702	57,703
Increase/(decrease) in cash and cash equivalents	現金及現金等價項目 增加/(減少)	61,870	(72,902)
Cash and cash equivalents at beginning of year	年初現金及現金等價項目	317,234	390,884
Effect of foreign exchange rate changes	匯率變動的影響	(3,778)	(748)
Cash and cash equivalents at end of year	年終現金及現金等價項目	375,326	317,234
Analysis of cash and cash equivalents	現金及現金等價值項目分析		
Bank balances and cash	銀行結餘及現金	375,326	317,234

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

1. GENERAL

The Company is a public limited company incorporated in the Cayman Islands on 20 July 2006 as an exempted company with limited liability and its shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (“Stock Exchange”) on 21 December 2006.

The consolidated financial statements are presented in Chinese Renminbi (“RMB”), which is the same as the functional currency of the Company.

The Company’s principal activity is investment holding and its subsidiaries are principally engaged in manufacture and sale of rechargeable battery packs and related accessories for mobile phones, notebook computers, digital cameras and other electronic appliances, while also engaging in manufacture and sale of high-end lithium bare battery cells for mobile phones.

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS

The consolidated financial statements for the year ended 31 December 2011 (the “Financial Statements”) have been prepared under the historical cost convention. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) and the Hong Kong Companies Ordinance (Chapter 32 of the Laws of Hong Kong). The principal accounting policies and methods of computation used in the preparation of the Financial Statements are consistent with those adopted in the consolidated financial statements for the year ended 31 December 2010, except for the adoption of the new and revised International Financial Reporting Standards (“IFRSs”) as explained in Note 3 below.

1. 一般資料

本公司於二零零六年七月二十日在開曼群島註冊成立為獲豁免之上市有限公司，其股份於二零零六年十二月二十一日在香港聯合交易所有限公司（「聯交所」）主板上市。

綜合財務報表以本公司的功能貨幣人民幣（「人民幣」）呈列。

本公司的主要業務為投資控股。本公司及其附屬公司主要從事提供移動電話、筆記本電腦、數碼相機及其他電子用品所用之二次充電電池組及有關配件之生產及銷售，亦從事提供手機使用之高端鋰電芯之生產及銷售。

2. 財務報表呈列基準

截至二零一一年十二月三十一日止年度的綜合財務報表（「財務報表」）乃按照歷史成本慣例編製。此外，財務報表包括根據聯交所證券上市規則（「上市規則」）及香港公司條例（香港法例第32章）的適用披露規定。編製財務報表時所用的主要會計政策及計算方法乃與截至二零一零年十二月三十一日止年度的綜合財務報表所採納者一致，惟下文附註3所解釋的新訂及經修訂國際財務報告準則（「國際財務報告準則」）的採納則除外。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES

a) Statement of compliance

These financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”), which collective term includes all applicable individual IFRSs, International Accounting Standards (“IASs”) issued by the International Accounting Standards Board (the “IASB”) and Interpretations issued by the International Financial Reporting Interpretations Committee (the “IFRIC”) of the IASB and the disclosure requirements of the Hong Kong Companies Ordinance.

b) Adoption of new and revised International Financial Reporting Standards

The accounting policies adopted are consistent with those of the previous financial year except as follows:

The Group has adopted the following new and revised IFRSs and IFRIC interpretations for the Financial Statements which are effective for accounting periods commencing on or after 1 January 2011. Except for in certain cases, giving rise to the new and revised accounting policies and additional disclosures, the adoption of these new interpretations and amendments has had no effect on these financial statements.

IAS 24 (Revised)	Related Party Disclosures
IAS32 Amendment	Classification of Rights Issues
IFRS 1 Amendment	Limited Exemption from Comparative IFRS 7 – Disclosures for First-time Adopters
IFRIC 14 Amendment	Prepayments of a Minimum Funding Requirement
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments
Improvements to IFRSs 2010	Improvements to IFRSs issued in 2010

3. 主要會計政策

a) 合規聲明

財務報表乃按照國際財務報告準則(「國際財務報告準則」)編製，包括所有個別適用國際財務報告準則、國際會計準則委員會(「國際會計準則委員會」)頒布的國際會計準則(「國際會計準則」)以及國際會計準則委員會轄下的國際財務報告詮釋委員會(「國際財務報告詮釋委員會」)頒佈的詮釋及香港公司條例的披露規定。

b) 採納新訂及經修訂國際財務報告準則

除了以下列示外，本公司採用的會計政策與以前年度保持一致：

對於財務報表，本集團已採納了下列新訂及經修訂的國際財務報告準則及國際財務報告詮釋委員會的詮釋(於二零一一年一月一日或之後開始的會計期間生效)。除若干情況導致新定及經修訂的會計政策及額外披露外，採納該等新詮釋及修訂本對本財務報表並無重大影響。

國際會計準則 第24號(經修訂)	有關連人士披露
國際會計準則 第32號(修訂本)	供股分類
國際財務報告準則 第1號(修訂本)	國際財務報告準則第7號 對首次執行者披露比較數字之有限豁免
國際財務報告詮釋 委員會－詮釋 第14號(修訂本)	最低資金規定的預付款
國際財務報告詮釋 委員會－詮釋第19號	以權益工具取代金融負債
國際財務報告準則 (二零一零年)之改進	二零一零年頒佈之國際 財務報告準則之改進

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

b) Adoption of new and revised International Financial Reporting Standards (Continued)

Except for the impacts of the new and revised IFRSs described below, the application of the other new and revised IFRSs had no effect on the consolidated financial statements of the Group for the current or prior accounting periods.

IAS 24 (Revised) "Related Party Disclosures"

The revised standard provides a partial exemption for government-related entities. If a government controls, jointly controls or significantly influences an entity, the entity is required to make disclosures that are important to users of the financial statements but eliminates requirements to disclose information that is costly to gather and of less value to users. This balance is achieved by requiring disclosure about these transactions only if they are individually or collectively significant.

The amendment also provides a revised definition of a related party which has been simplified and removes inconsistencies.

As a result, the Group has reassessed the identification of related parties and concluded that the revised definition does not have any material impact on the Group's related party disclosures in the current or prior accounting periods.

Improvements to IFRSs 2010

Various IFRSs have been amended by the Annual Improvements issued in 2010 including a number of amendments to the disclosure requirements in IFRS 7 "Financial Instruments: Disclosures". These amendments do not have any material impact on the classification, recognition and measurements of the amounts recognised in the financial statements in the current or prior accounting periods.

3. 主要會計政策(續)

b) 採納新訂及經修訂國際財務報告準則(續)

除下文載述有關新訂及經修訂國際財務報告準則的影響外，應用其他新訂及經修訂國際財務報告準則對本集團目前或過往會計年度的綜合財務報表並無影響。

國際會計準則第24號(經修訂)「有關連人士披露」

該經修訂準則為與政府相關實體提供部份豁免。倘政府控制、共同控制或重大影響實體，該實體須作出對財務報表使用者而言屬重要的披露，但剔除對搜集代價高昂且對使用者價值不大的資料的披露要求。該修訂規定僅在該等交易就個別或共同而言重大的情況下方須披露，從而取得平衡。

該修訂亦對有關連人士的釋義作出修訂，簡化並刪去不一致規定。

因此，本集團重新評估有關連人士的認定，並認為該修訂釋義對本集團目前或過往會計年度的有關連人士披露並無任何重大影響。

國際財務報告準則(二零一零年)之改進

二零一零年頒佈的年度改進中已修訂若干國際財務報告準則，包括對國際財務報告準則第7號「金融工具：披露」的披露規定作出數項修訂。該等修訂對目前或過往會計年度在財務報表中確認金額的分類、確認及計量並無任何重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

c) Significant judgments and estimates

The preparation of financial statements in conformity with IFRSs requires the directors of the Company to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The directors have considered the development, selection and disclosure of the Group's critical accounting policies and estimates. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets or liabilities are as follows:

i) *Useful lives and depreciation of property, plant and equipment*

The Group determines the estimated useful lives and related depreciation charges of its property, plant and equipment. These estimates are based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. The Group will increase the depreciation charge where useful lives are less than previously estimated lives, and will write off or write down technically obsolete or non-strategic assets that have been abandoned or sold. Actual economic lives may differ from estimated useful lives. Periodic review could result in a change in depreciable lives and therefore depreciation charges in future periods.

3. 主要會計政策(續)

c) 重大判斷及估計

按照國際財務報告準則編製財務報表時，本公司董事必須作出影響政策應用及所呈報資產、負債、收入及開支數額之判斷、估計及假設。在沒有其他明顯可參考的渠道下，其資產及負債的價值有關結果將由以過往經驗及多項其他於有關情況下視作合理之因素為基準的估計及假設組成。實際結果可能有別於此等估計數字。

估計及相關假設按持續基準予以檢討。僅影響該期間之會計估計修訂於修訂估計期間確認，或倘修訂影響現時及日後期間，則於修訂之期間及日後期間確認。

董事已考慮本集團主要會計政策及估計之發展、選擇及披露。導致需對資產及負債賬面值作出重大調整之主要風險有關之估計及假設如下：

i) *物業、廠房及設備之可使用年期及折舊*

本集團釐定物業、廠房及設備之估計可使用年期以及相關折舊開支。該等估計乃根據性質及功能相近之物業、廠房及設備實際可使用年期之過往經驗而作出。倘可使用年期較之前之估計為短，則本集團將會提高折舊開支，並會將已報廢或出售之技術上過時或非策略資產撇銷或撇減。實際經濟年期可能與估計之可使用年期不同。定期檢討可使上述資產之可折舊年期出現變動，因而引致本集團在未來期間之折舊開支。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

c) Significant judgments and estimates (Continued)

ii) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and variable selling expenses. These estimates are based on the current market condition and the historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of changes in customer taste and competitor actions in response to any industry downturn. The directors reassess the estimations at the end of each reporting period.

iii) Allowances for bad and doubtful receivables

The Group makes allowances for bad and doubtful receivables based on an assessment of the recoverability of the receivables. This assessment is based on the credit history of the customers and other debtors and the current market condition. The directors reassess the allowance at the end of the reporting period.

iv) Warranty claims

The Group generally offers half-year warranties for its own-brand name products sold. The directors estimate the related provision for future warranty claims based on historical warranty claim information, as well as recent trends that might suggest that past cost information may differ from future claims. Factors that could impact the estimated claim information include the success of the Group's productivity and quality initiatives, as well as parts and labour costs.

3. 主要會計政策(續)

c) 重大判斷及估計(續)

ii) 存貨之可變現淨值

存貨之可變現淨值乃於日常業務過程中作出之估計售價減估計完成成本及可變出售開支。此等估計乃根據現時市況及類似性質之製造及出售產品之過往經驗而作出，並會因應客戶品味及競爭對手就任何行業衰退所作行動而有重大變化。董事於各報告期末結束時重新評估估計。

iii) 應收款項之呆壞賬撥備

本集團按照追收可收回款項之評估對應收款項之呆壞賬作出撥備。有關評估乃根據客戶之過往記賬記錄及其他應收款及現行市況釐定。董事於各結算日重新評估撥備。

iv) 保用申索

本集團一般為其已出售的自有品牌產品提供半年保用。董事根據過往保用申索資料以及顯示過往成本資料可能有別於未來申索的近期趨勢估計未來保用申索的相關撥備。可能影響估計申索資料的因素包括本集團的生產力及質量措施是否成功以及部件及勞工成本。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

c) Significant judgments and estimates (Continued)

v) *Impairment of intangible assets*

Determining whether an intangible asset is impaired requires an estimation of the value in use. The value in use calculation requires the Group to estimate the future cash flows expected to arise and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, an impairment loss may arise. Details of the impairment testing are provided in Note 14.

vi) *Share-based payments*

The Group measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. Estimating fair value for share-based payments requires determining the most appropriate valuation model for a grant of equity instruments, which is dependent on the terms and conditions of the grant. This also requires determining the most appropriate inputs to the valuation model including the expected life of the option, volatility and dividend yield and making assumptions about them. The assumptions and models used for estimating fair value for share-based payments are disclosed in Note 29.

vii) *Deferred tax assets*

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

3. 主要會計政策(續)

c) 重大判斷及估計(續)

v) 無形資產的減值

於決定無形資產是否出現減值時，必須估計無形資產的使用價值。於計算使用價值時，本集團必須估計所產生的預計未來現金流量和合適的貼現率來計算折現價值。倘實際未來現金流較預期為少，則可能產生減值虧損。有關減值測試的詳情載於附註14。

vi) 以股份支付款項

本集團與僱員之權益結算交易之成本，乃參考授予該權益日期之公平值計算。估計以股份支付款項的公平值時須釐定就授出權益工具最適當的估計模型，而此公平值受授出條款及條件所影響。此估計亦須釐定進行估值的最適合輸入數據，包括購股權預計年期、波幅及收益率，並對其作出假設。估計以股份支付款項的公平值時所用的假設及模型於附註29中披露。

vii) 遞延稅項資產

所有未被動用稅項虧損乃被確認為遞延稅項資產，惟以應課稅盈利可用作抵扣可動用之虧損為限。董事須根據未來應課稅盈利之可能時間及數額連同應課稅計劃策略作出重大判斷，以釐定可予確認之遞延稅項資產金額。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

c) Significant judgments and estimates (Continued)

vii) Deferred tax assets (Continued)

The Group has tax loss carry forwards amounting to approximately RMB29,846,000 (2010: RMB36,760,000). These losses relate to subsidiaries that have a history of losses and may not be used to offset taxable income elsewhere in the Group. These subsidiaries have no temporary taxable differences which could partly support the recognition of deferred tax assets. Also, there are no tax planning opportunities available that would further provide a basis for recognition.

If the Group was able to recognise all unrecognised deferred tax assets, profit would increase by approximately RMB7,462,000.

Further details on deferred taxes are disclosed in Note 15.

d) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities (including special purpose entities) controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated income statement from the effective date of acquisition and up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

All intra-Group transactions, balances, income and expenses are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein.

3. 主要會計政策(續)

c) 重大判斷及估計(續)

vii) 遞延稅項資產(續)

本集團有結轉稅項虧損約人民幣29,846,000元(二零一零年：人民幣36,760,000元)。此等虧損涉及經常錄得虧損的附屬公司及未必可用以抵銷本集團其他地方的應課稅收入。此等附屬公司並無可部分支持確認遞延稅項資產的暫時應課稅差額。此外，並無稅項計劃機會以進一步提供確認基準。

如本集團能把所有未確認的遞延稅項資產確認，盈利將增加約人民幣7,462,000元。

有關遞延稅項的詳情於附註15披露。

d) 綜合基準

綜合財務報表包含本公司及由本公司(其附屬公司)控制之個體(包括特殊目的個體)的財務報表。達至控制是指本公司有權力管理一個個體的財務及營運政策，以便獲取其活動所帶來的利益。

於本年度收購或出售之附屬公司之業績，以收購生效日起或出售生效日止(倘適用)計入綜合收益表內。

當有需要時，本集團可對附屬公司的財務報表作出調整，令其會計政策符合本集團其他成員公司所用的會計政策。

所有在本集團內各公司之間的交易、結餘、收入及支出已完全在綜合時撇除。

附屬公司的非控制性權益與本集團的權益已分開呈列。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

d) Basis of consolidation (Continued)

Allocation of total comprehensive income to non-controlling interests

Total comprehensive income and expense of a subsidiary is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Where certain assets of the subsidiary are measured at revalued amounts or fair values and the related cumulative gain or loss has been recognised in other comprehensive income and accumulated in equity, the amounts previously recognised in other comprehensive income and accumulated in equity are accounted for as if the Company had directly disposed of the related assets (i.e. reclassified to the consolidated income statement or transferred directly to retained earnings). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IAS 39 "Financial Instruments: Recognition and Measurement" or, when applicable, the cost on initial recognition of an investment in an associate or a jointly controlled entity.

3. 主要會計政策(續)

d) 綜合基準(續)

全面收益總額分配至非控制性權益

附屬公司的全面收益及開支總額分別歸屬於本公司擁有人及非控制性權益，即使此舉會導致非控制性權益出現虧絀結餘。

本集團於現有附屬公司之擁有權權益之變動

本集團於附屬公司之擁有權權益變動若無導致本集團失去對有關附屬公司之控制權，則按權益交易入賬。本集團權益及非控制性權益之賬面值作出調整，以反映其於附屬公司之相關權益變動。非控制性權益之調整金額與已付或已收代價之公平值間之任何差額直接於權益確認，並歸屬於本公司擁有人。

倘本集團失去對一間附屬公司之控制權，則於出售時之損益乃以下列兩項之差額計算：(i)所收取代價之公平值及任何保留權益公平值之總和，及(ii)附屬公司先前之資產(包括商譽)及負債及任何非控股權益之賬面值。倘附屬公司之若干資產按重估金額或公平值計算，而相關累計損益已於其他全面收益確認並於權益累計，則早前於其他全面收益確認及於權益累計之金額將會以猶如本公司已直接出售相關資產之方式入賬(即重新分類至綜合收益表或直接轉撥至保留溢利)。於失去控制權當日仍保留於前附屬公司之任何投資公平值，則根據國際會計準則第39號「金融工具：確認及計算」，將被視為就其後入賬而言初次確認之公平值，或(如適用)於聯營公司或共同控制實體之投資之初步確認成本。

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

e) Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in the consolidated income statement as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with IAS 12 “Income Taxes” and IAS 19 “Employee Benefits” respectively;
- liabilities or equity instruments related to share-based payment transactions of the acquiree or the replacement of an acquiree's share-based payment transactions with share-based payment transactions of the Group are measured in accordance with IFRS 2 “Share-based Payment” at the acquisition date; and
- assets (or disposal Groups) that are classified as held for sale in accordance with IFRS 5 “Non-current Assets Held for Sale and Discontinued Operations” are measured in accordance with that Standard.

3. 主要會計政策(續)

e) 業務合併

收購業務採用收購法入賬。業務合併之收購代價按公平值計量，而計算方法為本集團所轉讓之資產、本集團向被收購方原股東產生之負債及本集團於交換被收購方之控制權發行之股權之總額。有關收購之費用通常於產生時確認於綜合收益表中。

於收購日期，所收購之可識別資產及所承擔之負債乃於收購日期按公平值確認，惟以下情況除外：

- 遞延稅項資產或負債及僱員福利安排所產生之資產或負債分別按國際會計準則第12號「所得稅」及第19號「僱員福利」確認及計量；
- 與被收購方以股份支付之易有關或以本集團以股份支付之交易取代被收購方以股份支付之交易有關之負債及權益工具，乃於收購日期按國際財務報告準則第2號「以股份為基礎之付款」計量；及
- 根據國際財務報告準則第5號「持作出售之非流動資產及已終止經營業務」分類為持作出售之資產（或出售組別）根據該準則計量。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

e) Business combinations (Continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after assessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in the consolidated income statement as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair value or another measurement basis required by another Standard.

Where the consideration the Group transfers in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and considered as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with the corresponding adjustments being made against goodwill or gain on bargain purchase. Measurement period adjustments are adjustments that arise from additional information obtained during the measurement period about facts and circumstances that existed as of the acquisition date. Measurement period does not exceed one year from the acquisition date.

3. 主要會計政策(續)

e) 業務合併(續)

商譽是以所轉撥之代價、非控股權益於被收購方中所佔金額、及本集團以往持有之被收購方股權之公平值(如有)之總和，減所收購之可識別資產及所承擔之負債於收購日期之淨值後，所超出之差額計值。倘經過評估後，所收購之可識別淨資產與所承擔負債於收購日期之淨額高於轉撥之代價、非控股權益於被收購方中所佔金額以及本集團以往持有之被收購方股權之公平值(如有)之總和，則差額即時於綜合收益表內確認為議價收購收益。

非控股權益可初步按公平值或非控股權益應佔被收購方可識別資產淨值的比例計量。計量基準視乎每項交易而作出選擇。其他類別的非控股權益按其公平值或另一項準則規定的另一項計量基準計量。

倘本集團於業務合併中轉讓之代價包括或然代價安排產生之資產或負債，或然代價按其收購日期公平值計量並視為於業務合併中所轉撥代價之一部份。或然代價之公平值變動如適用計量期間調整則追溯調整，並根據商譽或議價收購收益作出相應調整。計量期間調整為於計量期間就於收購日期存在之事實及情況獲得之其他資料產生之調整。計量期間自收購日期起計，不超過一年。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

e) Business combinations (Continued)

The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting periods and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured at subsequent reporting periods in accordance with IAS 39, or IAS 37 "Provisions, Contingent Liabilities and Contingent Assets", as appropriate, with the corresponding gain or loss being recognised in the consolidated income statement.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in the consolidated income statement. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to the consolidated income statement where such treatment would be appropriate if that interest were disposed of.

Changes in the value of the previously held equity interest recognised in other comprehensive income and accumulated in equity before the acquisition date are reclassified to the consolidated income statement when the Group obtains control over the acquiree.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see above), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised as of that date.

3. 主要會計政策(續)

e) 業務合併(續)

或然代價之公平值變動之隨後入賬如不適用計量期間調整，則取決於或然代價如何分類。分類為權益之或然代價並無於隨後申報期間重新計量，而其隨後結算於權益內入賬。分類為資產或負債之或然代價根據國際會計準則第39號或國際會計準則第37號「撥備、或然負債及或然資產」(如適用)於隨後申報期間重新計量，而相應之收益或虧損於綜合收益表中確認。

倘業務合併分階段完成，本集團先前於被收購方持有之股權重新計量至收購日期(即本集團獲得控制權當日)之公平值，而所產生之收益或虧損(如有)於綜合收益表中確認。過往於收購日期前於其他綜合收入確認之被收購方權益所產生款額重新分類至綜合收益表(倘有關處理方法適用於出售權益)。

先前持有之股權之價值變動於其他全面收入中確認及於收購日期之前於權益累計，而該價值變動於本集團獲得對被收購方之控制權時重新分類至綜合收益表。

倘業務合併之初步會計處理於合併發生之報告期末尚未完成，則本集團報告未完成會計處理之項目臨時數額。該等臨時數額會於計量期間(見上文)予以調整，或確認額外資產或負債，以反映於收購日期已存在而據所知可能影響該日已確認款額之事實與情況所取得之新資訊。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

f) Goodwill

Goodwill arising on an acquisition of a business is carried at cost less accumulated impairment losses, if any, and is presented separately in the consolidated statement of financial position.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit on a pro-rata basis based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised directly in the consolidated income statement. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

3. 主要會計政策 (續)

f) 商譽

因業務合併所產生的商譽乃以成本減累計減值損失(如有)列賬，於綜合財務狀況表內分開呈列。

為進行減值測試，商譽應分配到本集團預計能從合併的協同效應中受益的每一現金產生單位(或一組現金產生單位)。

獲分配商譽的現金產出單位會每年進行減值測試，但如果有跡象顯示某現金產出單位可能會發生減值，則會更頻繁地進行減值測試。如果現金產出單位的可收回金額低於其賬面金額，減值損失會先沖減分配到該單位的商譽的賬面金額，然後根據該單位每一資產的賬面金額的比例將減值損失分攤到該單位的其他資產。任何商譽減值虧損直接在綜合收益表中確認。商譽的減值損失不可在後續期間撥回。

於出售有關現金產生單位時，釐定之出售所得損益會包括已撥充資本商譽應佔金額。

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)**g) Impairment of non-financial assets other than goodwill**

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, deferred tax assets and financial assets), the recoverable amount of the asset is estimated. An asset's recoverable amount is the higher of the value in use of the asset or cash-generating unit to which it belongs and its fair value less costs to sell, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the consolidated income statement in the period in which it arises.

An assessment is made at the end of each reporting period as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation), had no impairment loss been recognised for the asset in prior years. A reversal of such impairment loss is credited to the consolidated income statement in the period in which it arises.

3. 主要會計政策(續)**g) 非財務資產減值(商譽除外)**

倘有跡象顯示出現減值或須就資產(存貨、遞延稅項資產及財務資產除外)進行年度減值檢測，則會估計該資產之可收回金額。資產之可收回金額為該資產或其所屬現金產生單位之使用價值及其公平值減出售成後之較高者，且按個別資產釐定，除非該資產主要依靠其他資產或組別資產而本身並無產生現金流入，在此情況下，可收回金額乃就資產所屬現金產生單位釐定。

減值虧損僅於資產賬面值超逾其可收回金額時確認。評估使用價值時，估計日後現金流量按可反映現時市場評估之貨幣時間價值及資產特定風險之稅前貼現率貼現至現值。減值虧損於產生期間自綜合收益表扣除。

資產乃於各報告期間結束時進行評估，以決定先前已確認之減值虧損是否有不再存在或已減少之跡象。倘出現該等跡象，則估計可收回金額。先前已確認之資產減值虧損(商譽除外)僅會於用以釐定該資產可收回金額之估計改變時撥回，惟撥回後之數額不得高於假設過往年度並無就資產確認減值虧損而應有之賬面值(扣除任何折舊／攤銷)。該減值虧損之撥回於產生期間計入綜合收益表。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

h) Property, plant and equipment and depreciation

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and impairment losses, if any. Details are set out in Note 13.

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Where the Group acquires leasehold land held for own use under a finance lease, the prepaid cost representing the fair value of the leasehold land, is included in property, plant and equipment, together with the related leasehold property. Both these leasehold land and property are stated at cost, less accumulated depreciation and impairment losses.

The cost of an item of property, plant and equipment (an "Item") comprises its purchase price and any directly attributable costs of bringing the Item to its working condition and location for its intended use. Expenditure incurred after the Item has been put into operation, such as repairs and maintenance, is normally charged to the consolidated income statement in the period in which it is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of the Item, the expenditure is capitalised as an additional cost of the Item.

When, in the opinion of the directors, the recoverable amounts of property, plant and equipment are below their carrying amounts, provisions are made to write down the carrying amounts of such assets to their recoverable amounts (see also Note 3g) above).

The gain or loss on disposal or retirement of an Item recognised in the consolidated income statement is the difference between the sale proceeds and the carrying amount of the relevant Item, and is recognised in the consolidated income statement.

3. 主要會計政策(續)

h) 物業、廠房及設備與折舊

除在建工程外，物業、廠房及設備乃按成本值減折舊撥備及減值虧損入賬(如有)。詳情載於附註13。

本集團持有之租賃資產，如大部份相關風險及回報已轉讓至本集團，該租賃資產歸類為按融資租賃持有。倘集團根據融資租賃收購租賃土地持有作自用，則預付成本指租賃土地之公平值，乃計入物業、廠房及設備，連同相關租賃物業。此等租賃土地及物業均按成本減累計折舊及減值虧損入賬。

物業、廠房及設備項目(「項目」)之成本包括其購入價及將資產達至其運作狀況及地點作擬定用途之直接應佔成本。該項目投產後之開支(例如維修保養及大修費用)一般自產生年度之綜合收益表扣除。倘能明確顯示該開支導致預期因使用該項目而產生之日後經濟利益增加，該項目則予以資本化，列為該項目之額外成本。

當董事認為物業、廠房及設備的可收回金額已減值至其賬面值以下時，則作出撥備以撇減有關資產的賬面值至其可收回金額(請亦參閱上文附註3g)。

於綜合收益表內確認的項目出售或停用的收益或虧損乃有關項目的出售所得款項與賬面值的差額，並於綜合收益表內確認。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

h) Property, plant and equipment and depreciation (Continued)

Depreciation is provided to write off the cost of the assets on the straight-line method, based on the estimated economic useful lives of the individual assets, after taking into account their estimated residual value, if any, at the following rates per annum:

Leasehold land held for own use under finance leases	Over the lease term
Electronic equipment, furniture and fixtures	20%
Motor vehicles	20%
Plant and machinery	10%
Moulds	20%-33.33%
Leasehold improvements	10%

Construction in progress represents property, plant and equipment in the course of construction for production or for its own use purposes. Construction in progress is classified to the appropriate category of property, plant and equipment when completed and ready for intended use. Depreciation on these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

i) Leased assets

i) Classification of assets leased to the Group

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases.

ii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to the consolidated income statement in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased assets. Lease incentives received are recognised in the consolidated income statement as an integral part of the aggregate net lease payments made. Contingent rentals, if any, are charged to the consolidated income statement in the accounting period in which they are incurred.

3. 主要會計政策(續)

h) 物業、廠房及設備與折舊(續)

折舊經計入估計剩餘價值後(如有)按直線法於個別資產之估計經濟可用年期作出撥備如下:

根據融資租賃持有作自用之租賃土地	涵蓋租期
電子設備、傢俬及裝置	20%
汽車	20%
廠房及機械	10%
模具	20%-33.33%
租賃物業裝修	10%

在建工程指處於建設過程中之生產或自用之物業、廠房及設備。在建工程於完成及可供使用時分類為適當類別之物業、廠房及設備。該等資產之折舊於資產可投入原定用途時按與其他物業資產相同之基準開始提撥。

i) 租賃資產

i) 本集團租賃資產之分類

本集團持有的租賃資產，如大部份相關風險及回報已轉讓至本集團，該租賃資產歸類為按融資租賃持有。並無轉讓所有權全部相關風險及回報的租賃，歸類為經營租賃。

ii) 經營租賃費用

如本集團透過經營租賃使用資產，則根據租賃作出的付款會在租賃期所涵蓋會計期間內，以等額在綜合收益表扣除；但如有其他基準能更清楚地反映租賃資產所產生收益模式則除外。經營租賃協議所涉及優惠措施均在綜合收益表中確認為租賃淨付款總額的組成部分。或有租金(如有)在其產生的會計期間內在綜合收益表扣除。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

j) Intangible assets other than goodwill

Intangible assets acquired separately

Intangible assets acquired separately and with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Amortisation for intangible assets with finite useful lives is provided on a straight-line basis over their estimated useful lives. Alternatively, intangible assets with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses.

Distribution network	10 years
Domain names	3 years
Employee contracts	2.57 years
Non-compete agreements	2 years
Software	3-5 years

Gains or losses arising from derecognition of an intangible asset are measured at the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the consolidated income statement when the asset is derecognised.

k) Research and development expenditure

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognised if, and only if, all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;

3. 主要會計政策 (續)

j) 無形資產(商譽除外)

獨立收購之無形資產

獨立收購及擁有固定使用年期的無形資產乃以成本減累計攤銷及任何累計減值列賬(如有)。擁有固定使用年期的無形資產攤銷及按直線基準於估計可使用年期撥備。另一方面無形資產擁有無限可使用年期按成本減日後累計減值虧損列賬。

分銷網絡	10年
域名	3年
僱員合約	2.57年
不競爭協議	2年
軟件	3-5年

取消確認無形資產所產生的損益乃按出售所得款項淨額及該資產的賬面值差額計算，並於該資產取消確認時於綜合收益表確認。

k) 研究及開發的開支

研究活動所產生的開支在其發生的期間確認為費用。

因開發(或內部項目的開發階段)而出現內部產生的無形資產，會在及僅在具備以下所有條件後方可確認：

- 完成該無形資產以使其能夠使用或出售在技術上具有可行性；
- 具有完成該無形資產並使用或出售的意圖；
- 有能力使用或出售該無形資產；
- 無形資產將如何產生可能之未來經濟利益；

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

k) Research and development expenditure

(Continued)

- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally-generated intangible asset is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria. Where no internally-generated intangible asset can be recognised, development expenditure is charged to the consolidated income statement in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are measured at cost less accumulated amortisation and accumulated impairment losses (if any), on the same basis as intangible assets that are acquired separately.

l) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

3. 主要會計政策(續)

k) 研究及開發的開支(續)

- 有足夠的技術、財務資源和其他資源支持，以完成該無形資產的開發，並有能力使用或出售該無形資產；及
- 歸屬於該無形資產開發的開支能夠可靠地計量。

內部產生的無形資產的初始確認成本為自符合確認準則日起所產生的開支之總和。當沒有確認內部產生的無形資產時，開發的開支於產生年度內計入綜合收益表。

繼初始確認後，內部產生的無形資產與獨立收購的無形資產一樣按成本減期後累計攤銷及累計減值虧損(如有)後計量。

l) 存貨

存貨以成本及可變現淨值兩者中的較低數額列賬。成本以加權平均成本法計算，其中包括所有採購成本、加工成本及將存貨達至目前地點和現狀的成本。

可變現淨值是以日常業務過程中的估計售價減去完成生產及銷售所需估計成本後所得之數。

存貨出售時，其賬面金額在相關收入獲確認的期間內確認為支出。存貨數額撇減至可變現淨值及存貨的所有虧損，均在出現減值或虧損的期間內確認為支出。存貨的任何減值轉回之數，均在出現轉回的期間內確認為已列作支出的存貨數額減少。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

m) Financial instruments

Financial assets

The Group's financial assets include amounts due from related parties, trade and notes receivables, deposits and other receivables, pledged bank deposits and bank balances and cash, which are classified and accounted for as loans and receivables. Financial assets are recognised on the trade date.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less impairment losses. Any changes in their value are recognised in the consolidated income statement. Significant financial difficulties of debtors, such as the probability that debtors will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the receivables are impaired.

Derecognition of financial assets occurs when the rights to receive cash flows from the financial assets expire or are transferred and substantially all of the risks and rewards of ownership have been transferred.

An assessment for impairment is undertaken at least at the end of each reporting period whether or not there is objective evidence that a financial asset or a group of financial assets is impaired. Impairment loss on loans and receivables is recognised when there is objective evidence that the company will not be able to collect all the amounts due to it in accordance with the original terms of the receivables. The amount of the impairment loss is determined as the difference between the asset's carrying amount and the present value of estimated future cash flows.

3. 主要會計政策(續)

m) 財務工具

財務資產

本集團的財務資產包括應收有關連人士款項、應收貿易款項及票據、按金及其他應收款項、已抵押銀行存款及銀行結餘及現金，並被分類及列賬為貸款及應收款項。財務資產於買賣日期被確認。

貸款及應收款項指有固定或可釐定付款額且並非於活躍市場報價的非衍生財務資產。貸款及應收款項按公平值進行初始確認，其後以實際利率法按攤餘成本扣除減值虧損確認。其價值的任何變動均於綜合收益表確認。債務人出現重大財務困難，如可能破產或進行財務重組，及拖欠或無法如期償還，均將視為應收賬款減值之指標。

財務資產於自財務資產收取現金流的權利屆滿或被轉讓而已轉讓擁有權的絕大部分風險及回報時終止確認。

減值乃至少於各報告期間結束時進行評估，以決定是否有客觀證據顯示財務資產或一組財務資產出現減值。當有客觀證據證明本公司將不能按原定應收款項的條款收回所有到期款項，則確認貸款及應收款項的減值虧損。減值虧損的金額乃釐定為資產賬面值與估計未來現金流現值之差額。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

m) Financial instruments (Continued)

Financial liabilities

The Group financial liabilities include amounts due to related parties, bank loans, trade and notes payables, other payables and accrued charges. Financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.

Financial liabilities are initially recognised at fair value, net of transactions costs incurred and subsequently measured at amortised cost using the effective interest method. Financial liabilities are derecognised when the obligation specified in the contract is discharged or cancelled, or expires.

n) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the consolidated income statement.

3. 主要會計政策(續)

m) 財務工具(續)

財務負債

本集團的財務負債包括應付有關連人士款項、銀行貸款、應付貿易款項及票據、其他應付款項及應計費用。財務負債於本集團成為該工具的合約條文的訂約方時確認。

財務負債按公平值進行初始確認(扣除所產生的交易成本)，並其後以實際利率法按攤餘成本確認。財務負債於合約訂明的責任獲解除或取消或屆滿時終止確認。

n) 撥備

倘若本集團須就已發生的事件承擔法律或推定義務，而履行該義務預期會導致經濟效益外流，並可作出可靠的估計時，便會計提撥備。

倘貼現之影響重大，就撥備而確認之金額為於報告期間結束時預期履行義務所需未來開支之現值。因時間過去而引致之貼現現值增加將計入綜合收益表內之財務費用。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

o) Foreign currency translation

The financial statements are presented in Chinese Renminbi, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions are initially recorded using the functional currency rates ruling at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rates of exchange ruling at the end of reporting period. All differences are taken to profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

The functional currencies of certain overseas subsidiaries are currencies other than the Chinese Renminbi. As at the end of reporting period, the assets and liabilities of these entities are translated into the presentation currency of the Company at the exchange rates ruling at the end of reporting period, and their income and expense items are translated into Chinese Renminbi at the weighted average exchange rates for the year. The resulting exchange differences are recorded in other comprehensive income and the cumulative balance is included in translation reserve in the consolidated statement of changes in equity. On disposal of a foreign entity, the deferred cumulative amount recognised in exchange reserve relating to that particular foreign operation is recognised in the consolidated income statement.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Chinese Renminbi at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arises throughout the year are translated into Chinese Renminbi at the weighted average exchange rates for the year.

3. 主要會計政策(續)

o) 外幣換算

財務報表以中國人民幣(本公司之功能貨幣)呈列。本集團屬下各實體自行決定功能貨幣，而各實體財務報表內之項目均以該功能貨幣計算。外幣交易首先按交易日期適用之功能貨幣匯率入賬。於報告期間結束時以外幣為單位之貨幣資產與負債按該日適用之功能貨幣匯率重新換算。所有差額列入損益。

根據外幣歷史成本計算之非貨幣項目按首次交易日期之匯率換算。根據外幣公平價值計算之非貨幣項目按釐定公平價值當日之匯率換算。

若干海外附屬公司之功能貨幣並非中國人民幣。於報告期間結束時，該等實體之資產及負債均按結算日之匯率換算為本公司之呈報貨幣，而該等公司之收入及開支項目表按年內之加權平均匯率換算為人民幣。匯兌差額列入其他全面收益及累計結餘計入綜合股權變動表之換算儲備。於出售海外實體時，就特定海外業務在外匯儲備確認之遞延累計數額將於綜合收益表確認。

就綜合現金流量表而言，海外附屬公司之現金流量按有關日期之匯率換算為人民幣。海外附屬公司年內經常產生之現金流量按年內之加權平均匯率換算為人民幣。

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For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Taxation

Taxation represents the sum of the tax currently payable and deferred tax. The tax currently payable is based on taxable profit for the year.

Taxable profit differs from net profit as reported in the consolidated income statement because it excludes items of income or expense that are taxable or deductible in other years, and it further excludes items that are never taxable or deductible.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the liability method.

Deferred tax liabilities are generally recognised for all taxable temporary differences, and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

3. 主要會計政策(續)

p) 稅項

稅項指現時應付稅項及遞延稅項之總和。現時應付稅項乃按本年度應課稅盈利計算。

應課稅盈利與綜合收益表中所報盈利淨額不同，乃由於前者不包括在其他年度應課稅收入及開支，並且不包括收益表內從未課稅及扣稅之項目。

遞延稅項為就財務報表資產及負債賬面值及計算應課稅盈利相應稅基差額而須支付或收回之稅項，並以負債法處理。

遞延稅項負債通常會就所有應課稅臨時差額確認，而遞延稅項資產乃按可能出現可利用臨時差額扣稅之應課稅盈利時提撥。若於一項交易中，因開始確認其他資產及負債而引致之臨時差額既不影響稅務盈利亦不影響會計盈利，則不會確認該等資產及負債。

遞延稅項乃按因於附屬公司及聯營公司之投資及於合營企業之權益而引致之應課稅臨時差額而確認，惟若本集團可令臨時差額對沖及臨時差額有可能未必於可見將來對沖之情況除外。

遞延稅項資產之賬面值於各報告期間結束時作檢討，並在沒可能於會有足夠應課稅盈利恢復全部或部分資產價值時作調減。

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Taxation (Continued)

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised, based on tax rates that have been audited or substantively enacted at the end of each reporting period. Deferred tax is charged or credited in the consolidated income statement, except when it relates to items charged or credited directly to other comprehensive income, in which case the deferred tax is also dealt with in other comprehensive income.

q) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, and is reduced for estimated customer returns, rebates and other similar allowances, as follows:-

i) Sales of goods

Revenue from sales of goods is recognised when goods are delivered and title has passed, which means that all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the Group; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

3. 主要會計政策(續)

p) 稅項(續)

遞延稅項乃根據於各報告期間結束時經審核或實質頒佈之稅率按預期於負債清償或資產變現期間適用之稅率計算。遞延稅項於綜合收益表中扣除或計入收益表。惟倘遞延稅項直接在其他全面收益中扣除或計入股本權益之情況(在此情況下遞延稅項亦會於其他全面收益中處理)除外。

q) 收益確認

收益按已收或應收代價的公平值計量，收益已就以下估計客戶退貨、折扣及其他類似備抵作出扣減：—

i) 貨品銷售

來自貨品銷售的收益於貨品付運及所有權轉讓並達成以下所有條件時確認：

- 本集團已將貨品擁有權的重大風險及回報轉讓至買方；
- 本集團並無保留一般與擁有權有關的貨品持續管理權或實際控制權；
- 收益金額可以可靠量度；
- 與交易有關之經濟利益將可能流入至本集團；及
- 就交易產生或將產生之費用能夠可靠計量。

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

q) Revenue recognition (Continued)

ii) Interest income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that discounts the estimated future cash receipts through the expected life of the financial instrument to the net carrying amount of the financial asset.

iii) Processing income

Processing income is recognised when processing services are provided.

r) Government grants

Government grants in the form of incentive payments are recognised as income and reported separately as "other income" when the government's approval of grant is unconditional.

Government grants related to new products research costs are recognised in the consolidated income statement over the period necessary to match them with the related costs and deducted in reporting the related expenses.

s) Employee benefits

i) Short term employee benefits

Salaries, annual bonuses, paid annual leave, leave passage and the cost to the Group of non-monetary benefits are accrued in the year in which the associated services are rendered by employees of the Group. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

3. 主要會計政策(續)

q) 收益確認(續)

ii) 利息收入

利息收入使用實際利率法，按累計基準，應用透過財務工具的預期可使用年期將估計未來現金收入折現至該財務資產的賬面淨值的比率予以確認。

iii) 加工收入

加工收入乃於提供加工服務後確認。

r) 政府津貼

屬獎勵款項的政府津貼於無條件取得政府批文時確認為收入，並獨立列作「其他收入」。

與新產品研究成本有關的政府津貼於必須配合相關成本及減少呈報相關開支的期間內於綜合收益表確認。

s) 僱員福利

i) 短期僱員福利

薪金、年度獎金、有薪年假、假期旅遊津貼及各項非貨幣福利導致本集團產生的成本，均在本集團僱員提供相關服務的年度內累計。如延遲付款或結算，而有關影響重大，則上述數額按現值列賬。

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

s) Employee benefits (Continued)

ii) Contributions to defined contribution retirement plans

Contributions to Mandatory Provident Funds as required under the Hong Kong Mandatory Provident Fund Schemes Ordinance and contributions to the retirement schemes operated by the relevant authorities for employees of the subsidiaries in the People's Republic of China ("PRC") are recognised as an expense in the consolidated income statement as incurred, except to the extent that they are included in the cost of inventories not yet recognised as an expense.

iii) Termination benefits

Termination benefits are recognised when, and only when, the Group demonstrably commits itself to terminate employment or to provide benefits as a result of voluntary redundancy by having a detailed formal plan which is without realistic possibility of withdrawal.

iv) Equity-settled share-based payments

The fair value of services received, determined by reference to the fair value of shares options granted to the employees at the grant date, is expensed on a straight-line basis over the vesting period with a corresponding increase in equity (share options reserve).

At the end of each reporting period, the Group revises its estimates of the number of options that are expected to ultimately vest. The impact of the revision of the estimates, if any, is recognised in the consolidated income statement, with a corresponding adjustment to share options reserve.

At the time when the share options are exercised, the amount previously recognised in share options reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to accumulated profits.

3. 主要會計政策(續)

s) 僱員福利(續)

ii) 界定供款退休計劃供款

根據香港《強制性公積金計劃條例》規定作出的強制性公積金供款及為中華人民共和國(「中國」)之附屬公司僱員參與有關政府部門管理之退休金計劃的供款，均於產生時在綜合收益表列支；但已計入尚未確認為開支的存貨成本的數額除外。

iii) 終止僱傭福利

終止僱傭福利僅於本集團具備正式而詳細及不可能撤回方案的情況下，明確顯示終止聘用或因採取自願離職措施而提供福利時，方可確認。

iv) 股本結算以股份為基礎之付款

參考所授出購股權於授出日期公平值而釐定之應收服務公平值，按歸屬期以直線基準支銷，股本(購股權儲備)則相應增加。

本集團於各報告期間末時修訂其對預期最終授予的購股權之估計數字。若修訂對原來的估計數字產生任何影響(如有)，則於合併收益表內確認，並於購股權儲備作相應調整。

當購股權獲行使時，先前於購股權儲備確認之金額將轉撥至股份溢價。倘購股權於歸屬日期後遭沒收或於屆滿日期尚未行使，先前於購股權儲備確認之金額，將轉撥至累計溢利。

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綜合財務報表附註

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3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

t) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. All other borrowing costs are charged to the consolidated income statement in the period in which they are incurred.

u) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short term highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition, less advances from banks repayable within three months from the date of the advance. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents.

v) Related parties

- (i) A person, or a close member of that person's family, is related to the Group if that person:
 - (a) has control or joint control over the Group;
 - (b) has significant influence over the Group; or
 - (c) is a member of key management personnel of the Group or the Group's parent.

3. 主要會計政策(續)

t) 借貸成本

因收購、興建或生產需要長時間籌備方可供其擬定用途或銷售的合資格資產所產生的直接借貸成本，計入該等資產的成本中，直至該等資產已大致上可供其擬定用途或銷售。在合資格資產產生支出前，臨時投資於該等特定借貸所賺取的投資收入，乃在合資格進行資本化的借貸成本中扣除。所有其他借貸成本在其產生的期間內在綜合收益表中扣除。

u) 現金及現金等價物

就綜合現金流量表而言，現金及現金等價物包含銀行存款及現金、存放於銀行和其他財務機構的活期存款，以及短期和流動性極高，而可換算為已知數額現金、所承受價值變動風險甚小，並在購入後三個月內到期的投資項目，減須於墊款日期起計三個月償還之銀行墊款。現金及現金等價物亦包括須於接獲通知時償還，及構成本集團現金管理一部分的銀行透支。

v) 有關連人士

- (i) 如屬以下情況，則該人士或其近親與本集團有關連：
 - (a) 該人士控制或共同控制本集團；
 - (b) 該人士對本集團有重大影響力；或
 - (c) 該人士為本集團或本集團母公司之主要管理層成員。

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

v) Related parties (Continued)

- (ii) An entity is related to the Group if any of the following conditions applies:
- (a) The entity and the Group are members of the same group.
 - (b) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (c) Both entities are joint ventures of the same third party.
 - (d) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (e) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
 - (f) The entity is controlled or jointly controlled by a person identified in (i).
 - (g) A person identified in (i)(a) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

w) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board that makes strategic decisions.

3. 主要會計政策(續)

v) 有關連人士(續)

- (ii) 如屬以下情況，則該實體與本集團有關連：
- (a) 該實體及本集團屬同一集團的成員公司；
 - (b) 某一實體為另一實體之聯營公司或合營公司，或為另一實體所屬集團公司成員之聯營公司或合營公司。
 - (c) 實體均為同一第三方之合營公司。
 - (d) 實體為第三方實體之合營公司，而另一實體為第三方實體之聯營公司。
 - (e) 實體為向本集團或與本集團有關連之實體的僱員提供福利的離職後福利計劃。
 - (f) 實體受第(i)項所指人士控制或共同控制；或
 - (g) 第(i)(a)項所指人士對該實體有重大影響力或屬該實體(或該實體母公司)的主要管理層成員。

w) 分部報告

經營分部的報告方式須與主要營運決策者獲提供的內部報告的方式一致。作出決策的董事會是主要營運決策者，其負責分配資源並且評核營運分部的表現。

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4. TURNOVER AND SEGMENT INFORMATION

a) Turnover

Turnover represents gross invoiced sales, less returns and trade discounts.

b) Reportable segments

The Group has adopted IFRS 8 “Operating Segments” with effect from 1 January 2009. IFRS 8 requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision makers in order to allocate resources to segments and to assess their performance.

The Group is currently engaged in the business of the Group’s own brands “SCUD飛毛腿” brand and “Chaolitong超力通” brand (together as “Own-brand business”), original equipment manufacturing (“OEM business”) as well as bare battery cells (“Bare battery cells business”). The chief operating decision makers (i.e. the Company’s directors) review the segment information of these businesses and based on it to allocate resources to segments and to assess their performance. The Group’s reportable segments are set out below:-

Own-brand business – Manufacture and sale of “SCUD飛毛腿” brand and “Chaolitong超力通” brand rechargeable battery packs, chargers, portable power supply kits, bluetooth headsets and related accessories for mobile phones, notebook computers, digital cameras and other electronic appliances.

OEM business – Manufacture and sale of rechargeable battery packs, chargers and related accessories for mobile phones for branded mobile phone manufacturers within and outside China by way of OEM.

Bare battery cell business – Manufacture and sale of bare battery cells for mobile phones.

Others – Sales of raw materials and work-in-progress.

4. 營業額及分類資料

a) 營業額

營業額指發貨單銷售總額減退貨及貿易折扣。

b) 申報分部

本集團採納了於二零零九年一月一日生效之國際財務報告準則第8號「經營分部」。國際財務報告準則第8號要求在集團內部報告基礎上界定經營分部，該等內部報告需經主要經營決策者定期審閱，以便分配分部資源及評估分部業績。

本集團目前經營自有品牌「SCUD飛毛腿」和「Chaolitong超力通」（合稱為「自有品牌業務」）及原廠專業代工（「OEM業務」）業務以及電芯業務（「電芯業務」）。主要經營決策者（即本公司董事）審閱有關該等業務之分部資料，並據此以分配分部資源及評估其業績。本集團之申報分部載列如下：—

自有品牌業務—製造及銷售供移動電話、筆記本電腦、數碼相機及其他電子用品所用的「SCUD飛毛腿」品牌及「Chaolitong超力通」品牌二次充電電池組、充電器、移動電源、藍芽耳機及有關配件。

OEM業務—以OEM形式為國內外之品牌移動電話生產商製造及出售移動電話所用的二次充電電池組、充電器及有關配件。

電芯業務—製造及銷售適用於移動電話的電芯。

其他—銷售原材料及半成品。

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4. TURNOVER AND SEGMENT INFORMATION 4. 營業額及分部資料(續)

(Continued)

b) Reportable segments (Continued)

Segment information about these businesses are presented as follows:

Segment revenue and results

Group 本集團

		2011 二零一一年					2010 二零一零年				
		Own-brand business 自有品牌業務 RMB'000 人民幣千元	OEM business OEM業務 RMB'000 人民幣千元	Bare battery cell business 電池業務 RMB'000 人民幣千元	Others 其他 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元	Own-brand business 自有品牌業務 RMB'000 人民幣千元	OEM business OEM業務 RMB'000 人民幣千元	Bare battery cell business 電池業務 RMB'000 人民幣千元	Others 其他 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Total Turnover	總營業額	915,289	623,545	196,151	1,439	1,736,424	919,437	433,599	143,577	71,530	1,568,143
Less: Internal sales	減：內部銷售	-	-	(83,413)	-	(83,413)	-	-	(40,698)	-	(40,698)
Turnover	營業額	915,289	623,545	112,738	1,439	1,653,011	919,437	433,599	102,879	71,530	1,527,445
Segment results	分部業績	47,799	17,227	3,579	281	68,886	37,296	15,042	8,815	563	61,716
Unallocated income	未分配收入					2,598					2,290
Unallocated expenses	未分配開支					(9,359)					(4,790)
Finance costs	融資成本					(3,060)					(1,602)
Profit before taxation	除稅前溢利					59,065					57,614
Taxation	稅項					(4,150)					(5,452)
Profit for the year	本年度溢利					54,915					52,162

b) 申報分部(續)

有關該等業務的分部資料呈列如下：

分部收益及業績

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

4. TURNOVER AND SEGMENT INFORMATION

(Continued)

b) Reportable segments (Continued)

Segment information about these businesses is presented as follows: (Continued)

Assets and liabilities

Group 本集團

		2011				2010			
		二零一一年				二零一零年			
		Own-brand business	OEM business	Bare battery cell business	Total	Own-brand business	OEM business	Bare battery cell business	Total
		自有品牌業務	OEM業務	電芯業務	總計	自有品牌業務	OEM業務	電芯業務	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Segment assets	分部資產	795,068	584,399	276,090	1,655,557	907,090	269,034	117,686	1,293,810
Unallocated corporate assets	未分配公司資產								
– Current tax recoverable	– 可收回即期稅項				–				330
– Pledged bank deposits	– 已抵押銀行存款				15,865				84,482
– Bank balances and cash	– 銀行結餘及現金				298,025				304,573
– Others	– 其他				28,734				88,535
Consolidated total assets	綜合總資產				1,998,181				1,771,730
Segment liabilities	分部負債	202,489	227,260	171,698	601,447	229,461	50,976	40,630	321,067
Unallocated corporate liabilities	未分配公司負債				49,054				164,150
Consolidated total liabilities	綜合總負債				650,501				485,217

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

4. TURNOVER AND SEGMENT INFORMATION 4. 營業額及分部資料(續)

(Continued)

c) Other information

Group 本集團

		2011 二零一一年					2010 二零一零年				
		Own-brand business	OEM business	Bare battery cell business	Others	Total	Own-brand business	OEM business	Bare battery cell business	Others	Total
		自有品牌業務	OEM業務	電芯業務	其他	總計	自有品牌業務	OEM業務	電芯業務	其他	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Additions to property, plant and equipment	添置物業、廠房 及設備	31,070	24,480	33,489	4,077	93,116	126,790	2,173	26,406	18,811	174,180
Additions to sales counter decoration (included in leasehold improvements)	添置專櫃店面裝修 (包括於租賃物業 裝修內)	7,667	-	-	-	7,667	7,020	-	-	-	7,020
Additions to intangible assets	添置無形資產	46	-	60	645	751	1,500	-	81	2,245	3,826
Depreciation of property, plant and equipment	物業、廠房及 設備折舊	31,878	22,747	6,149	1,347	62,121	16,262	7,453	2,891	15,783	42,389
Amortisation of sales counter decoration (included in leasehold improvements)	專櫃店面裝修攤銷 (包括於租賃物業 裝修內)	9,304	-	-	-	9,304	35,521	-	-	-	35,521
Amortisation of intangible assets (Note)	無形資產攤銷 (附註)	9,789	-	37	779	10,605	9,903	-	-	474	10,377
Impairment loss on intangible assets (Note)	無形資產的減值 虧損(附註)	21,066	-	-	-	21,066	18,217	-	-	-	18,217

Note: Impairment loss/amortisation of intangible assets arising from the acquisition of Chaolitong (see also Note 14 below for details).

附註：因收購超力通產生的無形資產的減值撥備／攤銷(詳情請亦參閱下文附註14)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

4. TURNOVER AND SEGMENT INFORMATION

(Continued)

d) Turnover from major products

The Group's turnover from its major products were as follows:

4. 營業額及分部資料(續)

d) 主要產品的營業額

本集團主要產品的營業額如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Own-brand business – SCUD brand:	自有品牌業務－飛毛腿品牌：		
Mobile phone battery	移動電話電池	626,549	706,463
Chargers	充電器	6,084	2,916
Portable power supply kits	移動電源	16,584	—
Bluetooth headsets	藍芽耳機	14,384	2,693
Others	其他	10,184	2,745
		673,785	714,817
Own-brand business – Chaolitong brand:	自有品牌業務－超力通品牌：		
Mobile phone battery	移動電話電池	182,954	129,334
Chargers	充電器	50,354	72,590
Others	其他	8,196	2,696
		241,504	204,620
Own-brand business	自有品牌業務	915,289	919,437
OEM business:	OEM業務：		
Mobile phone battery	移動電話電池	570,295	345,178
Notebook computer battery	筆記本電腦電池	29,256	61,775
Others	其他	23,994	26,646
OEM business	OEM業務	623,545	433,599
Bare battery cell business:	電芯業務：		
Bare lithium battery cells	鋰電芯	112,738	102,879
Others	其他	1,439	71,530
		1,653,011	1,527,445

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

4. TURNOVER AND SEGMENT INFORMATION

(Continued)

e) Geographical information

Analysis of the Group's turnover and results as well as analysis of the Group's carrying amount of each relevant segment's assets and additions to property, plant and equipment and intangibles by geographical market have not been presented as they are substantially generated from or situated in the PRC.

5. OTHER REVENUE

4. 營業額及分部資料(續)

e) 地區資料

本集團並無呈列按地區市場劃分的本集團營業額及業績分析以及本集團每個分部的相關資產及添置物業、廠房及設備及有形資產的賬面值分析，原因為其大部分於中國產生或位於中國。

5. 其他收益

			Group 本集團	
		Note	2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
		附註		
Interest income	利息收入		3,701	3,266
Foreign exchange gain	匯兌收益		5,168	1,975
Processing income	加工收入		849	1,363
Negative goodwill recognised as income	確認為收入之負商譽	28	1,382	4,286
Sundry income	其他收入		1,693	252
			12,793	11,142

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

6. PROFIT FROM OPERATIONS

Profit from operations is arrived at after charging (crediting):

6. 經營溢利

經營溢利已扣除(計入)以下項目：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Auditors' remuneration:	核數師酬金：		
– current year provision	– 本年度撥備	1,692	1,650
– prior year overprovision	– 過往年度過度撥備	(265)	(29)
Depreciation of property, plant and equipment (including depreciation recorded in research and development costs of RMB14,368,000 (2010: RMB6,322,000))	物業、廠房及設備的折舊 (包括研究及開發成本中的折舊 人民幣14,368,000元 (二零一零年： 人民幣6,322,000元))	62,121	42,389
Amortisation:	攤銷：		
– sales counter decoration (included in leasehold improvements)	– 專櫃店面裝修 (包括於租賃物業裝修內)	9,304	35,521
– intangible assets	– 無形資產	10,605	10,377
Impairment loss recognised on trade and notes receivables, prepayments, deposits and other receivables	在應收貿易款項及應收票據、預付款項、按金及其他應收款項確認的減值虧損	4,057	1,602
Reversal of impairment loss recognised on trade and notes receivables, prepayments, deposits and other receivables	在應收貿易款項及應收票據、預付款項、按金及其他應收款項確認的減值虧損撥回	(772)	(991)
Loss on disposals of property, plant and equipment	出售物業、廠房及設備產生虧損	1,061	918
Cost of inventories recognised as expenses	確認為開支的存貨成本	1,362,359	1,266,634
Operating lease rentals:	經營租金：		
– office premises	– 辦公室物業	24,550	14,450
– machinery	– 機器	–	72
Impairment loss recognised on intangible assets	就無形資產確認的減值虧損	21,066	18,217
Negative goodwill recognised as income	確認為收入的負商譽	(1,382)	(4,286)
Research and development costs	研究及開發成本	49,174	33,127
Staff costs (Note 7)	員工成本(附註7)	134,629	96,875

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

7. STAFF COSTS

7. 員工成本

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Directors' remuneration (Note 8)	董事酬金(附註8)	982	1,110
Other staff costs	其他員工成本	136,526	96,861
Retirement benefits scheme contributions	退休福利計劃供款	9,197	6,884
Less: Staff costs included in research and development costs	減：計入研究及開發成本的員工成本	(12,076)	(7,980)
		134,629	96,875

8. DIRECTORS' AND EMPLOYEES' REMUNERATION

8. 董事及僱員酬金

a) The information disclosed pursuant to Section 161 of the Hong Kong Companies Ordinance is as follows:

a) 根據香港公司條例第161條須披露的資料如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Fees	袍金	286	294
Salaries	薪金	672	796
Other emoluments:	其他酬金：		
Retirement benefits scheme contributions	退休福利計劃供款	24	20
		982	1,110

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

8. DIRECTORS' AND EMPLOYEES' REMUNERATION

(Continued)

b) Details of emoluments paid by the Group to the directors are as follows:

8. 董事及僱員酬金 (續)

b) 本集團向董事支付的酬金詳情如下：

		2011 二零一一年				2010 二零一零年			
		Retirement benefits scheme			Total	Retirement benefits scheme			Total
		Salaries	Fees	contributions	emoluments	Salaries	Fees	contributions	emoluments
		薪金	袍金	退休福利 計劃供款	總酬金	薪金	袍金	退休福利 計劃供款	總酬金
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Fang Jin	方金	-	-	6	6	-	-	5	5
Guo Quan Zeng	郭泉增	500	-	6	506	500	-	5	505
Huang Yan	黃燕	76	-	6	82	76	-	5	81
Zhang Li (Note i)	張黎(附註i)	96	-	6	102	-	-	-	-
Loke Yu	陸海林	-	166	-	166	-	174	-	174
Wang Jing Zhong	王敬忠	-	60	-	60	-	60	-	60
Wang Jian Zhang	王建章	-	60	-	60	-	60	-	60
Li Hui Qiu (Note ii)	李會秋(附註ii)	-	-	-	-	220	-	5	225
Total	總計	672	286	24	982	796	294	20	1,110

Notes:

- (i) appointed as director on 31 December 2010;
- (ii) resigned as director on 31 December 2010.

附註：

- (i) 於二零一零年十二月三十一日獲委任為董事；
- (ii) 於二零一零年十二月三十一日辭任董事。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

8. DIRECTORS' AND EMPLOYEES' REMUNERATION

(Continued)

- c) The five highest paid individuals include two directors for the year ended 31 December 2011 (2010: two), details of whose emoluments are set out above.

The emoluments of the remaining three (2010: three non-director) highest paid individuals are as follows:

8. 董事及僱員酬金 (續)

- c) 截至二零一一年十二月三十一日止年度，五名最高薪酬人士包括兩名(二零一零年：兩名)董事，彼等之酬金詳情載於上文。

其餘三名(二零一零年：三名非董事)最高薪酬人士的酬金如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Salaries, bonus, allowance and other benefits	薪金、獎金、津貼及其他福利	1,932	1,874
Retirement benefits scheme contributions	退休福利計劃供款	30	21
		1,962	1,895

The emoluments of the remaining non-director, highest paid individuals are within the following bands:

其餘最高薪酬非董事人士的酬金介乎以下範圍：

		Group 本集團	
		2011 二零一一年	2010 二零一零年
Nil to RMB810,700 (equivalent to Nil to HKD1,000,000)	零至人民幣810,700元 (等同零至1,000,000港元)	2	2
RMB810,701 to RMB1,621,400 (equivalent to HKD1,000,001 to HKD2,000,000)	人民幣810,701元至人民幣1,621,400元 (等同1,000,001港元至2,000,000港元)	1	1

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綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

8. DIRECTORS' AND EMPLOYEES' REMUNERATION

(Continued)

- d) During both years, no emoluments were paid by the Group to the five highest paid individuals (including both directors and employees) as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived any emoluments during both years.

8. 董事及僱員酬金 (續)

- d) 於兩個年度內，本集團概無向五名最高薪人士（包括董事及僱員）支付任何酬金，作為吸引加入本集團或加入本集團時的獎勵，或失去職位的補償。於兩個年度內，並無董事放棄任何酬金。

9. FINANCE COSTS

9. 融資成本

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Interest on bank borrowings	銀行借款利息	8,944	2,490
Interest on discounted notes receivable	應收貼現票據的利息	1,237	489
		10,181	2,979
Less: amounts capitalised in qualifying assets	減：合資格資產資本化數額	—	(927)
		10,181	2,052

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

10. TAXATION

No provision for taxation has been made by the Company as it is not subject to tax in the Cayman Islands or other jurisdictions save for the PRC where it conducts its principal business operations.

No provision for Hong Kong Profits Tax has been made as the Group's profits were neither arising in nor derived from Hong Kong during both years, and all subsidiaries incorporated in Hong Kong incurred tax losses during the year.

The provision for PRC Enterprise Income Tax is based on the estimated taxable income for PRC taxation purposes at the rate of taxation applicable for the period.

Scud Electronics and Scud Battery are foreign investment enterprises located in Mawei District, Fuzhou, Fujian Province, PRC. Scud Shenzhen, Chaolitong Technology and Shenzhen Hongde are foreign investment enterprises located in Shenzhen, PRC. Both Mawei District and Shenzhen are designated as an Economic Development Zone. Accordingly, Scud Electronics, Scud Battery, Scud Shenzhen, Chaolitong Technology and Shenzhen Hongde were subject to an income tax rate of 15%.

Pursuant to the PRC Law of Income Tax of Foreign Investment Enterprises and Foreign Enterprises, Detailed Rules and Regulations for the Implementation of PRC Law of Income Tax of Foreign Investment Enterprise and Foreign Enterprises and the approval documents Rongkai Guo Shui Zheng [2003] No.72 and Rongkai Guo Shui Zheng [2007] No.4 issued by Fuzhou Branch Tax Bureau on 15 May 2003 and 7 February 2007, respectively, Scud Electronics and Scud Battery were entitled to an exemption from PRC Enterprise Income Tax for two years commencing from their respective first profit-making year of operation and a 50% relief from PRC Enterprise Income Tax for the next three years ("2+3 tax holidays").

Accordingly, Scud Electronics was exempted from income tax from 1 January 2002 to 31 December 2003 and was subject to income tax at 7.5% from 1 January 2004 to 31 December 2006. In 2007, Scud Electronics was recognised as a "foreign-invested advances technology enterprise". Scud Electronics has extended the preferential income tax rate for three more years and has enjoyed an effective tax rate of 10% from 2007 to 2010.

10. 稅項

由於本公司無須繳納開曼群島或其他司法權區的稅項，故除在本集團主要業務營運所在的中國的稅項外，本公司並無作出稅項撥備。

由於在兩年內本集團的溢利既非於香港產生，亦非來自香港，而所有於香港註冊成立的附屬公司均於年內錄得稅項虧損，故此並無就香港利得稅作出撥備。

中國企業所得稅撥備乃根據於有關期間適用稅率作中國稅項用途的估計應課稅收入而作出。

飛毛腿電子及飛毛腿電池是位於中國福建省福州市馬尾區的外資企業。深圳飛毛腿、超力通科技及深圳鴻德是位於中國深圳的外資企業。馬尾區及深圳均獲指定為經濟開發區。因此，飛毛腿電子、飛毛腿電池、深圳飛毛腿、超力通科技及深圳鴻德須按15%的所得稅率繳稅。

根據中國外資企業及國外企業的所得稅法、實施中國外資企業及國外企業的所得稅法的詳細規則及規例，以及福州稅務分局於二零零三年五月十五日及於二零零七年二月七日發出的審批文件榕開國稅政[2003]72號及榕開國稅政[2007]4號，飛毛腿電子及飛毛腿電池有權由彼等各自的首個經營獲利年度起計的兩年內獲豁免繳納中國企業所得稅，以及於未來三年享有50%的中國企業所得稅寬減（「兩免三減半稅務優惠」）。

因此，飛毛腿電子由二零零二年一月一日至二零零三年十二月三十一日可豁免繳納所得稅，而由二零零四年一月一日至二零零六年十二月三十一日須按7.5%的所得稅率繳稅。於二零零七年，飛毛腿電子被認可為「外資先進技術企業」。飛毛腿電子已將優惠所得稅率再延長三年，並由二零零七年至二零一零年享有10%的實際稅率。

10. TAXATION (Continued)

On 16 March 2007, the Fifth Plenary Session of the Tenth National People's Congress promulgated the PRC Enterprise Income Tax Law ("the new Enterprise Tax Law"), which took effect on 1 January 2008. As a result of the new Enterprise Tax Law, the statutory income tax rate for enterprises in the PRC has been reduced from 33% to 25%. On 6 and 26 December 2007, the State Council released the Detailed Rules and Regulations for the Implementation of PRC Enterprises Tax Law ("Implementation Rules") and Guo Fa [2007] No. 39 Notice on Carrying out the Transitional Preferential Policies concerning Corporate Income Tax ("Circular 39"), respectively.

The new Enterprise Tax Law, its Implementation Rules and Circular 39 provide a 5-year transitional period from 1 January 2008 for those entities which were established before 16 March 2007 and which were entitled to a preferential lower income tax rate under the effective tax laws and regulations, as well as grandfathering on the 2+3 tax holidays. The transitional tax rates are 18%, 20%, 22%, 24% and 25% for calendar years 2008, 2009, 2010, 2011 and 2012 onwards, respectively.

Pursuant to the new Enterprise Tax Law and the approval document Rongkai Guo Shui Zheng [2009] No.150 on 30 April 2009, Scud Electronics was recognised as an Advanced and New Technology Enterprise ("ANTE") under the PRC Enterprise Income Tax Law for a period of 3-year effective retroactively from 1 January 2008 to 31 December 2010. Under the PRC Enterprise Income Tax Law Article 28, a recognised ANTE is entitled to a reduced income tax rate of 15%. Accordingly, Scud Electronics is subject to income tax at 15% from 1 January 2008 to 31 December 2010.

On 17 January 2012, Scud Electronics was approved to continue as an ANTE for a period of 3-year effective from 1 January 2011 to 31 December 2013 according to the approval document Ming Ke Gao [2012] No. 1, and is subject to income tax at 15% accordingly.

Scud Battery started to enjoy the tax exemption from 2007 and the 50% tax relief from 2009. Scud Battery was subject to income tax rate at 10% in 2009, 11% in 2010 and 12% in 2011.

10. 稅項 (續)

於二零零七年三月十六日，第十屆全國人民代表大會第五次全體會議通過《中國企業所得稅法》(「新企業稅法」)，並於二零零八年一月一日起生效。根據新企業稅法，中國企業的法定所得稅稅率已由33%減至25%。於二零零七年十二月六日及二十六日，國務院分別頒佈《中國企業稅法實施詳細規則及法規》(「實施條例」)及《國務院關於實施企業所得稅過渡優惠政策的通知》(國發[2007]39號)(「第39號通知」)。

新企業稅法、實施條例及第39號通知規定，所有於二零零七年三月十六日前成立的實體，可享有五年的稅務優惠過渡期，自二零零八年一月一日開始，實體可按其當時生效的稅法及法規按較低的優惠所得稅率納稅，同時享有免受新法限制的兩免三減半稅務優惠。於二零零八年、二零零九年、二零一零年、二零一一年及二零一二年起的過渡稅率分別為18%、20%、22%、24%及25%。

根據新企業稅法及於二零零九年四月三十日發出的審批文件榕開國稅政[2009]150號，飛毛腿電子根據中國企業所得稅法獲認定為高新技術企業(「高新技術企業」)，有效期為三年，追溯自二零零八年一月一日起至二零一零年十二月三十一日止。根據中國企業所得稅法第二十八條，一間高新技術企業可按稅率15%繳納所得稅。因此，飛毛腿電子自二零零八年一月一日至二零一零年十二月三十一日期間則按稅率15%繳納所得稅。

於二零一二年一月十七日，飛毛腿電子根據審批文件閩科高[2012]1號繼續獲認定為高新技術企業，由二零一一年一月一日起至二零一三年十二月三十一日止，有效期為三年，故可按稅率15%繳納所得稅。

飛毛腿電池由二零零七年起開始享有稅項豁免及由二零零九年起享有減半稅務優惠。飛毛腿電池於二零零九年、二零一零年及二零一一年分別須按稅率10%、11%及12%繳納所得稅。

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10. TAXATION (Continued)

Pursuant to the PRC Law of Income Tax of Foreign Investment Enterprises and Foreign Enterprises, Detailed Rules and Regulations for the Implementation of PRC Law of Income Tax of Foreign Investment Enterprise and Foreign Enterprises and the approval documents Shen Guo Shui Long Bu Jian Mian [2008] No.4, Shen Guo Shui Bao Fu Jian Mian [2007] No.0111 and Shen Guo Shui Nan Jian Mian [2006] No.0060 issued by Shenzhen Branch Tax Bureau on 8 January 2008, 10 September 2007 and 9 March 2006, respectively, Chaolitong Technology, Scud Shenzhen and Shenzhen Hongde are entitled to an exemption from PRC Enterprise Income Tax for two years commencing from their respective first profit-making year of operation to a 50% relief from PRC Enterprise Income Tax for the next three years.

Chaolitong Technology and Scud Shenzhen started to enjoy the tax exemption from 2008 and the 50% tax relief from 2010. Shenzhen Hongde started to enjoy the tax exemption from 2007 and the 50% tax relief from 2009. Chaolitong Technology, Scud Shenzhen and Shenzhen Hongde was subject to income tax rate at 11% in 2010 and 12% in 2011.

According to the new Enterprise Tax Law, its Implementation Rules and Circular 39, the tax exemptions granted to Chaolitong Technology, Scud Shenzhen and Shenzhen Hongde can be continued until their respective expiry dates.

Pursuant to the new Enterprise Tax Law, Scud Beijing and Scud Guangzhou were subject to income tax rate at 25%.

Details of the taxation in the consolidated income statement are as follows:

10. 稅項(續)

根據中國外資企業及國外企業的所得稅法、實施中國外資企業及國外企業的所得稅法的詳細規則及規例，以及深圳稅務分局分別於二零零八年一月八日、二零零七年九月十日及二零零六年三月九日發出的審批文件深國稅龍布減免[2008]4號、深國稅寶福減免[2007]0111號及深國稅南減免[2006]0060號，超力通科技、深圳飛毛腿及深圳鴻德有權由彼等各自的首個經營獲利年度起計的兩年內獲豁免繳納中國企業所得稅，以至於未來三年享有50%的中國企業所得稅寬減。

超力通科技及深圳飛毛腿由二零零八年起享有稅項豁免，並由二零一零年起享有稅項減半優惠。深圳鴻德於二零零七年起享有稅項豁免，並由二零零九年享有稅項減半優惠。超力通科技、深圳飛毛腿及深圳鴻德於二零一零年及二零一一年分別按11%及12%繳付所得稅。

根據新企業稅法、其實施條例及第39號通知，授予超力通科技、深圳飛毛腿及深圳鴻德之稅項豁免可續期至其各自的屆滿日期為止。

根據新企業稅法，北京飛毛腿及廣州飛毛腿按稅率25%繳納所得稅。

計入綜合收益表的稅項詳情如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Current tax – PRC	即期稅項－中國		
Enterprise Income Tax	企業所得稅		
Tax for the year	本年度稅項	13,030	14,199
(Overprovision)/underprovision	以往年度(過度撥備)/		
for previous year	撥備不足	(3,328)	51
Deferred tax (Note 15)	遞延稅項(附註15)	2,606	1,788
Taxation	稅項	12,308	16,038

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10. TAXATION (Continued)

The reconciliation between profit before taxation and taxation in the consolidated income statement is as follows:

10. 稅項(續)

於綜合收益表內，年內除稅前溢利與稅項的對賬如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Profit before taxation	除稅前溢利	67,223	68,200
Tax at income tax rate of 25% (2010: 25%)	按所得稅率25%計算稅項 (二零一零年: 25%)	16,806	17,050
Tax effect of different tax rates of subsidiaries operating in other jurisdictions	在其他司法權區經營附屬公司 的不同稅率的稅務影響	(3,442)	(1,252)
Tax effect of expenses not deductible for tax purposes	不可扣稅開支的稅務影響	11,032	9,278
Tax effect of income not taxable for tax purposes	毋須課稅收入的稅務影響	(507)	(575)
Tax effect of temporary differences not previously recognised (Overprovision)/underprovision in prior years	先前未確認暫時差額的稅務影響 以前年度(過度撥備)/撥備不足	(1,587)	2
Tax effect of tax losses not recognised	未確認稅項虧損的稅務影響	(3,328)	51
Tax effect of withholding tax at 5% on the distributable profits of the Group's subsidiaries established in the PRC	本集團於中國成立的附屬公司的 可分派溢利按5% 繳納預扣稅的稅務影響	2,646	3,748
Utilisation of previously unrecognised tax losses	動用先前未確認稅項虧損	4,150	1,520
Effect of concessionary rate granted to the PRC subsidiaries	中國附屬公司獲授稅率優惠 的影響	(131)	—
		(13,331)	(13,784)
Taxation	稅項	12,308	16,038

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11. DIVIDENDS

A final dividend for the year ended 31 December 2011 of HK\$0.02 per share, amounting to a total final dividend of approximately RMB16,733,000 is to be proposed at the forthcoming annual general meeting of the Company. These financial statements do not reflect this dividend payable.

No final dividend was declared for the year ended 31 December 2010.

11. 股息

截至二零一一年十二月三十一日止年度的末期股息每股0.02港元，末期股息總額合共約人民幣16,733,000元將於本公司即將舉行的股東周年大會上提呈審議。該等財務報表並無反映有關應付股息。

截至二零一零年十二月三十一日止年度並無宣派任何末期股息。

12. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to the equity holders of the Company is based on the following data:

12. 每股盈利

本公司權益持有人應佔每股基本及攤薄盈利根據以下數據計算：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Earnings for the purposes of basic and diluted earnings per share (profit for the year attributable to the equity holders of the Company)	計算每股基本盈利及攤薄的盈利 (本公司權益持有人應佔本年度溢利)	59,492	54,350
		Number of ordinary shares 普通股數目	
		2011 二零一一年 '000 以千計	2010 二零一零年 '000 以千計
Weighted average number of ordinary shares for the purpose of basic earnings per share	計算每股基本盈利的普通股加權平均數	1,032,001	1,032,001
Effect of dilutive potential ordinary shares: – share options	具潛在攤薄效應的普通股的影響： – 購股權	–	9,105
Weighted average number of ordinary shares for the purpose of diluted earnings per share	計算每股攤薄盈利的普通股加權平均數	1,032,001	1,041,106

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13. PROPERTY, PLANT AND EQUIPMENT

13. 物業、廠房及設備

		Land under finance lease	Building	Plant and Machinery	Motor Vehicles	Electronic equipment, furniture and fixtures	Construction in progress	Leasehold Improvements	Total
		融資租賃 項下土地 RMB'000 人民幣千元	樓宇 RMB'000 人民幣千元	廠房及機器 RMB'000 人民幣千元	汽車 RMB'000 人民幣千元	電子設備、 傢俬及裝置 RMB'000 人民幣千元	在建工程 RMB'000 人民幣千元	租賃 物業裝修 RMB'000 人民幣千元	
Group Cost	本集團 成本								
1 January 2010	二零一零年一月一日	12,904	–	125,747	9,845	71,329	72,152	32,843	445,201
Additions	添置	–	927	54,862	1,322	11,185	65,662	190	163,113
Additions through acquisition of a subsidiary	因收購一間附屬公司 而產生	–	–	14,972	81	2,054	–	980	18,087
Transfer from construction in progress	轉撥自在建工程	–	105,870	3,582	–	1,776	(132,711)	21,483	–
Exchange adjustment	匯兌調整	–	–	–	–	(5)	–	–	(5)
Disposals	出售	–	–	(2,819)	(856)	(846)	–	(897)	(5,418)
31 December 2010	二零一零年十二月三十一日	12,904	106,797	196,344	10,392	85,493	5,103	33,033	620,978
Additions	添置	–	–	42,120	1,580	20,190	–	8,703	90,589
Additions through acquisition of a subsidiary	因收購一間附屬公司 而產生	–	–	9,473	109	589	–	23	10,194
Transfer from construction in progress	轉撥自在建工程	–	–	–	–	–	(5,103)	5,103	–
Exchange adjustment	匯兌調整	–	–	–	–	(8)	–	–	(8)
Disposals	出售	–	–	(380)	(307)	(11,345)	–	(8,707)	(112,485)
31 December 2011	二零一一年十二月三十一日	12,904	106,797	247,557	11,774	94,919	–	33,052	609,268
Depreciation	折舊								
1 January 2010	二零一零年一月一日	919	–	30,844	4,178	42,048	–	20,658	175,068
Charge for the year	本年度開支	258	–	13,824	1,165	11,360	–	4,178	77,910
Exchange adjustment	匯兌調整	–	–	–	–	(4)	–	–	(4)
Disposals	出售	–	–	(1,064)	(516)	(455)	–	(897)	(2,932)
31 December 2010	二零一零年十二月三十一日	1,177	–	43,604	4,827	52,949	–	24,836	250,042
Charge for the year	本年度開支	258	5,073	20,094	1,236	13,854	–	4,564	71,425
Exchange adjustment	匯兌調整	–	–	–	–	(6)	–	–	(6)
Disposals	出售	–	–	(174)	(292)	(10,778)	–	(8,272)	(111,234)
31 December 2011	二零一一年十二月三十一日	1,435	5,073	63,524	5,771	56,019	–	21,128	210,227
Net book value	賬面淨值								
31 December 2011	二零一一年十二月三十一日	11,469	101,724	184,033	6,003	38,900	–	11,924	399,041
31 December 2010	二零一零年十二月三十一日	11,727	106,797	152,740	5,565	32,544	5,103	8,197	370,936

Certain motor vehicles have been pledged by the Group in favour of a bank to secure a bank loan granted by a bank to the Group (see also Note 26 below).

本集團已將若干汽車抵押予銀行，作為一項銀行貸款的擔保(另見下文附註26)。

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14. INTANGIBLE ASSETS

14. 無形資產

		Distribution network (Note i) 分銷網絡 (附註i) RMB'000 人民幣千元	Trade names and patents (Note ii) 品牌與專利 (附註ii) RMB'000 人民幣千元	Domain names (Note iii) 域名 RMB'000 人民幣千元	Employee contracts (Note iii) 僱員合約 RMB'000 人民幣千元	Non-compete agreements (Note iii) 不競爭協議 RMB'000 人民幣千元	Goodwill (Note iii) 商譽 (附註iii) RMB'000 人民幣千元	Software (Note iii) 軟件 RMB'000 人民幣千元	Total (Note iii) 總計 RMB'000 人民幣千元
Group	本集團								
Cost	成本								
1 January 2010	二零一零年一月一日	97,664	106,182	74	58	350	12,390	3,724	220,442
Additions	增加	-	-	-	-	-	-	3,745	3,745
Acquisition through business combination	透過業務合併收購	-	-	-	-	-	-	81	81
Disposal	出售	-	-	-	-	-	-	(30)	(30)
Subsequent adjustment to the contingent consideration	或然代價的其後調整	-	(5,224)	-	-	-	(6,190)	-	(11,414)
31 December 2010	二零一零年十二月三十一日	97,664	100,958	74	58	350	6,200	7,520	212,824
Additions	增加	-	-	-	-	-	-	751	751
Acquisition through business combination	透過業務合併收購	-	-	-	-	-	-	37	37
31 December 2011	二零一一年十二月三十一日	97,664	100,958	74	58	350	6,200	8,308	213,612
Amortisation and impairment	攤銷及減值								
1 January 2010	二零一零年一月一日	14,649	10,394	37	34	263	6,200	1,288	32,865
Charge for the year	本年度開支	9,767	-	25	24	87	-	474	10,377
Disposals	出售	-	-	-	-	-	-	(30)	(30)
Impairment loss	減值虧損	-	18,217	-	-	-	-	-	18,217
31 December 2010	二零一零年十二月三十一日	24,416	28,611	62	58	350	6,200	1,732	61,429
Charge for the year	本年度開支	9,767	-	12	-	-	-	826	10,605
Impairment loss	減值虧損	21,066	-	-	-	-	-	-	21,066
31 December 2011	二零一一年十二月三十一日	55,249	28,611	74	58	350	6,200	2,558	93,100
Net carrying amount	賬面淨值								
31 December 2011	二零一一年十二月三十一日	42,415	72,347	-	-	-	-	5,750	120,512
31 December 2010	二零一零年十二月三十一日	73,248	72,347	12	-	-	-	5,788	151,395

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14. INTANGIBLE ASSETS (Continued)

Notes:

- i) Distribution network represents the sales network of the “Chaoliton 超力通” brand, covering second tier and third tier cities, towns and villages in the PRC. It is expected that Chaoliton’s distribution network will offer positive growth prospect for the Group and retrieved the present insufficiency of the Group’s distribution channel in such region. Distribution network has been allocated to the single cash generating unit (“CGU”), Chaoliton. The recoverable amount of the CGU is determined based on value in use calculations. These calculations use cash flow projections based on financial budgets approved by management covering a five-year period. The discount rates used of 17.75% reflect specific risks relating to the CGU. Management determined the budgeted gross margin based on past performance and its expectations for the market development. The cash flows beyond five years have been extrapolated using a steady 3% per annum growth rate. The growth rate used does not exceed the long-term average growth rates for the businesses in which the CGU operates. Management has calculated the value in use of the CGU which is lower than the total carrying amount and therefore has concluded that an impairment of RMB21,066,000 (2010: Nil) was necessary. The loss is included in “Administrative expenses” in the consolidated income statement.
- ii) Trade names and patents comprise 7 trade names and 3 patents held by Chaoliton. The tradename of “Chaoliton 超力通” is a popular brand which has obtained the general recognition of consumers in rural areas and second tier and third tier cities in the PRC. An impairment of trade names and patents of RMB18,217,000 was provided in the year of 2010. No further impairment of trade names and patents was made in the current year.
- iii) Goodwill arising from the acquisition of the “Chaoliton 超力通” brand is attributable to the anticipated revenue growth, profitability, future market development and anticipated future operating synergies from the combination. An impairment of goodwill of RMB6,200,000 was made in the year of 2009. No further impairment of goodwill was made in the current year.
- iv) The Group carries annual impairment tests for goodwill and trade names and patents with indefinite useful lives, or more frequently if there are indications that these intangible assets might be impaired. The acquired distribution network, non-compete agreements, employee contracts, domain names and software are amortised on a straight-line basis over their respective estimated useful lives.
- v) The amortisation charge recognised for the year is included in “Administration expenses” in the consolidated income statement.

14. 無形資產(續)

附註：

- i) 分銷網絡指「Chaoliton 超力通」品牌的涵蓋中國二、三線城市、城鎮及鄉村的強勁銷售網絡。預計超力通的分銷網絡將為本集團提供正面增長，並彌補了本集團目前在該地區分銷渠道的不足。分銷網絡已分配到單一賺取現金產生單位（「現金產生單位」），即超力通。可收回數額乃根據使用價值釐定。該計算根據管理層批准涵蓋五年期的財政預算的現金流預測。貼現率17.75%反映了該現金產生單位的特別風險。管理層根據以往業績和市場發展預期來確定預算之毛利。五年後的現金流運用3%之平穩增長率推算。增長率不超過現金產生單位所處之行業的長期平均增長率。管理層計算的現金產生單位的使用價值低於賬面值，因此，須減值人民幣21,066,000元（二零一零年：零）。該虧損乃計入綜合收益表的「行政開支」。
- ii) 品牌與專利包括超力通所持有的7個品牌與3項專利。「Chaoliton 超力通」品牌的商標為廣受歡迎的品牌，獲得中國二、三線城市鄉鎮地區消費者的普遍認可。於二零一零年就人民幣18,217,000元之品牌與專利作出減值。於本年度並無就品牌與專利作出進一步減值。
- iii) 收購「Chaoliton 超力通」品牌產生之商譽乃由於合併產生之預期收益增長、溢利能力、未來市場發展及預期未來經營整合效益所致。於二零零九年就人民幣6,200,000元之商譽作出減值。於本年度並無就商譽作出進一步減值。
- iv) 本集團對無使用期限的商譽及品牌及專利進行年度減值測試，或倘無形資產有迹象可能減值，則更加頻密地進行此測試。所收購之分銷網絡、不競爭協議、僱員合約、域名及軟件以直線法按彼等各自之估計使用年期進行攤銷。
- v) 本年度確認的攤銷開支已於綜合收益表「行政開支」項下。

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15. DEFERRED TAX ASSETS AND LIABILITIES RECOGNISED

The components of deferred tax assets/(liabilities) recognised in the consolidated statement of financial position and the movements during the year are as follows:

15. 已確認的遞延稅項資產及負債

於年內在綜合財務狀況表確認的遞延稅項資產／(負債)部分及變動如下:

		Impairment loss on property, plant and equipment	Impairment loss on trade and other receivables	Accelerated accounting depreciation	Provision of warranty costs	Undistributed profits of subsidiaries	Total
		物業、廠房及 設備減值虧損	應收貿易款項 及其他應收 款項減值虧損	加速 會計折舊	產品保修 成本準備金	附屬公司的 未分派溢利	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Group	本集團						
1 January 2010	於二零一零年一月一日	156	416	—	—	(1,900)	(1,328)
Charge to consolidated income statement	於綜合收益表中扣除	(156)	(112)	—	—	(1,520)	(1,788)
Reversal of temporary difference	撥回暫時性差額	—	—	—	—	1,250	1,250
31 December 2010	於二零一零年十二月三十一日	—	304	—	—	(2,170)	(1,866)
Charge to consolidated income statement	於綜合收益表中扣除	—	731	39	774	(4,150)	(2,606)
Reversal of temporary difference	撥回暫時性差額	—	—	—	—	3,000	3,000
31 December 2011	於二零一一年十二月三十一日	—	1,035	39	774	(3,320)	(1,472)

15. DEFERRED TAX ASSETS AND LIABILITIES RECOGNISED (Continued)

The Group's PRC subsidiaries had unused tax losses of approximately RMB29,846,000 (2010: RMB36,760,000), that can be carried forward for five years from the years in which the loss arose for offsetting against future taxable profits of those subsidiaries.

No deferred tax asset has been recognised in respect of approximately RMB29,846,000 (2010: RMB36,760,000) unused tax losses due to unpredictability of future profit streams for offsetting the unused tax losses before expiry.

According to Articles 3 and 37 of the new Enterprise Tax Law, distribution of dividends by a foreign investment enterprise in China to its non-tax resident foreign investor is subject to Enterprise Income Tax at source on a withholding basis. The standard withholding tax rate pursuant to Article 4 of the new Enterprise Income Tax Law is 20%. According to Article 27 of the Enterprise Income Tax Law and Article 91 of the Detailed Implementation Rules of the Enterprise Income Tax Law, the applicable withholding tax rate has been reduced to 10%. Under the Arrangement between the Mainland of China and Hong Kong Special Administration Region for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion, or Mainland China/HKSAR DTA, Hong Kong tax residents which hold 25% or more of a PRC enterprise are entitled to a reduced dividend withholding tax rate of 5%.

In addition, according to Cai Shui [2008] No.1, a circular jointly issued by the Ministry of Finance and State Administration of Taxation on 22 February 2008, distribution of dividends out of pre 2008 retained profits by a foreign investment enterprise to its foreign investor in or after 2008 is exempted from Enterprise Income Tax, whereas distribution of dividends out of profits generated by a foreign investment enterprise in or after 2008 shall be subjected to Enterprise Income Tax in accordance with the relevant articles of the Enterprise Income Tax Law and its Detailed Implementation Rules as described above. Accordingly, dividends receivable from certain subsidiaries in respect of profits earned since 1 January 2008 is subject to 5% withholding tax.

15. 已確認的遞延稅項資產及負債(續)

本集團的中國附屬公司有未動用的稅項虧損約人民幣29,846,000元(二零一零年：人民幣36,760,000元)，可結轉五年，而所產生的虧損可抵扣該等附屬公司之未來應課稅溢利。

由於無法預測未來溢利來源以抵扣在到期前未被動用的稅項虧損，故此並無就約人民幣29,846,000元(二零一零年：人民幣36,760,000元)的未被動用稅項虧損確認遞延稅項資產。

根據新企業稅法第三條及第三十七條，外商投資企業向非居民外國投資者分配派發之股息須以源泉扣繳方式繳納企業所得稅。根據新企業所得稅法第四條，適用之預扣稅率為20%。而根據企業所得稅法第二十七條及企業所得稅法實施條例第九十一條，上述適用預扣稅率減至10%。根據《內地和香港特別行政區關於對所得避免雙重徵稅和防止偷漏稅的安排》，凡持有中國企業25%或以上權益的香港納稅居民，可按優惠稅率5%繳納股息預扣稅。

另根據財政部及國家稅務總局於二零零八年二月二十二日聯合頒佈的《關於企業所得稅若干優惠政策的通知》(財稅[2008]1號)，二零零八年之前外商投資企業形成的累積未分配利潤，在二零零八年或以後分配給外國投資者的，可免徵企業所得稅；而二零零八年或以後年度外商投資企業的新增利潤分配，須依上述企業所得稅法有關條例及其詳細實施規則繳納企業所得稅。因此，若干附屬公司就自二零零八年一月一日開始獲得的溢利而應收股息須繳納5%的預扣稅。

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15. DEFERRED TAX ASSETS AND LIABILITIES RECOGNISED (Continued)

At 31 December 2011, the Group's share of aggregate amount of temporary differences associated with retained earnings of the Company's PRC subsidiaries was approximately RMB274,378,000 (2010: RMB241,243,000). Deferred taxation has not been provided for in the consolidated financial statements in respect of the Group's share of temporary differences attributable to retained profits of the Company's PRC subsidiaries amounting to approximately RMB230,978,000 (2010: RMB197,843,000) as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

16. DUE FROM RELATED PARTIES

The amounts due from related parties are unsecured, interest-free and repayable on demand.

The information disclosed pursuant to Section 161B of the Hong Kong Companies Ordinance is as follows:

15. 已確認的遞延稅項資產及負債(續)

於二零一一年十二月三十一日，本集團應佔與本公司中國附屬公司保留盈利有關的暫時差額合共約人民幣274,378,000元(二零一零年：人民幣241,243,000元)。由於本集團可控制撥回暫時差額之時間，且暫時差額於可見將來將不會撥回，並無就本集團應佔本公司中國附屬公司保留盈利應佔之暫時差額約人民幣230,978,000元(二零一零年：人民幣197,843,000元)於綜合財務報表作出遞延稅項撥備。

16. 應收有關連人士款項

應收有關連人士的款項為無抵押、免息及須於要求時償還。

根據香港公司條例第161B條須披露的資料如下：

		Maximum balance during the year 年內最高結餘 RMB'000 人民幣千元	Balance at 31 December 2011 於二零一一年十二月 三十一日的結餘 RMB'000 人民幣千元	Balance at 31 December 2010 於二零一零年十二月 三十一日的結餘 RMB'000 人民幣千元
Scud Stock (Fujian) Co., Ltd. (Note i)	福建飛毛腿股份有限公司(附註 i)	1,703	1,703	694
Fujian Netcom Technology Co., Ltd. (Note ii)	福建網訊科技有限公司(附註 ii)	–	–	5,194
		1,703	1,703	5,888

Notes:

- Scud Stock (Fujian) Co., Ltd. ("Scud Stock") is a company with Mr. Fang Jin and Mr. Guo Quan Zeng being common directors and shareholders. Mr. Lin Chao, substantial shareholder of the Company, has 25% shareholding interest in Scud Stock.
- Fujian Netcom Technology Co., Ltd. ("Fujian Netcom") is a company wholly owned by Mr. Fang Dong, the brother of Mr. Fang Jin.

附註：

- 福建飛毛腿股份有限公司(「飛毛腿股份」)為一間以方金先生及郭泉增先生為共同董事及股東的公司。本公司的主要股東林超先生擁有飛毛腿股份的25%股權。
- 福建網訊科技有限公司(「福建網訊」)為方東先生全資擁有的公司，而其為方金先生的胞弟。

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17. INVENTORIES

17. 存貨

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Raw materials	原材料	153,353	117,722
Work in progress	半成品	62,459	59,658
Finished goods	產成品	75,014	21,113
Goods in transit	在途貨品	56,947	14,450
		347,773	212,943

All inventories were stated at cost.

所有存貨均以成本記賬。

18. TRADE AND NOTES RECEIVABLES

18. 應收貿易款項及應收票據

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Trade receivables	應收貿易款項	498,435	335,207
Notes receivables	應收票據	20,987	49,539
		519,422	384,746
Less: Allowance for bad and doubtful debts	減：呆壞賬撥備	(8,257)	(4,237)
		511,165	380,509

As at 31 December 2011, notes receivables of approximately RMBNil (2010: RMB18,315,000) have been pledged by the Group in favour of a bank to secure notes payables (see also Note 20 below).

於二零一一年十二月三十一日，本集團已將約人民幣零元(二零一零年：人民幣18,315,000元)的應收票據抵押予銀行，作為應付票據的擔保(另見下文附註20)。

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18. TRADE AND NOTES RECEIVABLES (Continued)

An aged analysis of trade and notes receivables at the end of the reporting period, based on the invoice date and net of allowance, is as follows:

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
0 to 60 days	0至60天	308,434	272,013
61 to 180 days	61至180天	180,962	98,300
181 to 365 days	181至365天	18,746	9,234
1 to 2 years	一至兩年	2,860	927
2 to 3 years	兩至三年	163	35
		511,165	380,509

The average credit period granted on sale of goods ranged from 60 to 90 days.

給予銷售貨品的平均賒賬期為介乎60至90日。

Movements in allowance for bad and doubtful debts during the year were as follows:

年內呆壞賬撥備的變動如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
1 January	一月一日	4,237	3,890
Impairment losses recognised	已確認減值虧損	4,020	1,072
Amounts written off during the year as uncollectible	年內撇銷的不可收回金額	—	(725)
31 December	十二月三十一日	8,257	4,237

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18. TRADE AND NOTES RECEIVABLES (Continued)

The aged analysis of the trade and notes receivables that are past due but not impaired is as follows:

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Less than 6 months past due	過期不足六個月	107,748	36,925
Over 6 months past due	過期六個月以上	14,730	4,328
		122,478	41,253

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, the directors of the Company are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

18. 應收貿易款項及應收票據(續)

逾期但並未減值的應收貿易款項及應收票據的賬齡分析如下：

逾期但並未減值的應收款項代表大部份的獨立客戶而其在在本集團有良好的記錄。根據以往經驗，本公司董事認為因為其信用情況沒有重大改變，而其餘額亦應可全數收回，故不需為這些餘額進行減值撥備。

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19. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

19. 預付款項、按金及其他應收款項

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Advance to suppliers	向供應商墊款	90,903	104,006
VAT recoverable	可退回增值稅	4,288	6,648
Deposits paid for acquisition of property, plant and equipment	購置物業、廠房及設備的已付按金	11,409	123,325
Refundable deposits	可退回按金	6,538	1,269
Others	其他	3,011	2,051
		116,149	237,299
Less: Allowance for bad and doubtful debts	減：呆壞賬撥備	(1,349)	(2,084)
		114,800	235,215
Current portion	即期部份	114,800	186,812
Non-current portion	非即期部份	–	48,403
		114,800	235,215

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19. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (Continued)

Movements in allowance for bad and doubtful debts during the year were as follows:

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
1 January	一月一日	2,084	2,671
Impairment losses recognised	已確認減值虧損	37	530
Impairment losses reversed	已轉回減值虧損	(772)	(991)
Amounts written off during the year as uncollectible	年內撤銷的不可收回金額	—	(126)
31 December	十二月三十一日	1,349	2,084

None of the above assets is past due. The financial assets included in the above balances relate to receivables for which there was no recent history of default.

19. 預付款項、按金及其他應收款項 (續)

年內呆壞賬撥備的變動如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
1 January	一月一日	2,084	2,671
Impairment losses recognised	已確認減值虧損	37	530
Impairment losses reversed	已轉回減值虧損	(772)	(991)
Amounts written off during the year as uncollectible	年內撤銷的不可收回金額	—	(126)
31 December	十二月三十一日	1,349	2,084

以上資產並未到期。以上餘額所包括有關應收款項的財務資產而其過往並無違約的記錄。

20. PLEDGE OF ASSETS

At the end of the reporting period, the following assets have been pledged by the Group in favour of the banks to secure general banking facilities granted by the banks to the Group:

20. 資產抵押

於報告期間結束時，本集團已將以下資產抵押予銀行，作為批授一般銀行信貸的擔保：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Motor vehicles	汽車	879	1,956
Bank deposits	銀行存款	123,639	96,976
Notes receivables	應收票據	—	18,315
		124,518	117,247

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20. PLEDGE OF ASSETS (Continued)

The pledged bank deposits carry fixed interest rate of 3.1% per annum for the year (2010: 2.75% per annum), and will be released upon the settlement of the notes payable.

21. BANK BALANCES AND CASH

Bank balances and cash comprise cash held by the Group and short-term bank deposits with an original maturity of three months or less. The short-term bank deposits carry fixed interest rate at 0.5% per annum (2010: 1.0% per annum).

The Chinese Renminbi ("RMB") is not freely convertible into other currencies, however, under the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

22. DUE TO RELATED PARTIES

The amount due to related parties are unsecured, interest-free and repayable on demand.

Details of the balance are as follows:

20. 資產抵押(續)

年內已抵押銀行存款按3.1厘(二零一零年：每年2.75厘)的固定年利率計息，並將於償付應付票據後予以解除。

21. 銀行結餘及現金

銀行結餘及現金包括本集團持有的現金及原到期日為三個月或以下的短期銀行存款。短期銀行存款按固定年利率0.5厘(二零一零年：每年1.0厘)計息。

人民幣(「人民幣」)並不可自由兌換其他貨幣，然而，據中國外匯管理條例及結匯、付匯及售匯管理規定，本集團可經由被授權進行外幣兌換業務之銀行換算。

22. 應付有關連人士款項

應付有關連人士的金額屬無抵押、免息及須於要求時償還。

結餘的詳情如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Scud Stock	飛毛腿股份	6	3,360
Fujian Netcom	福建網訊	—	768
		6	4,128

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23. TRADE AND NOTES PAYABLES

23. 應付貿易款項及應付票據

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Trade payables	應付貿易款項	188,525	110,307
Notes payables	應付票據	195,003	215,330
		383,528	325,637

An aged analysis of trade and notes payables at the end of the reporting period, based on the invoice date, is as follows:

根據發票日，於報告期間結束時應付貿易款項及應付票據的賬齡分析如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
0 to 60 days	0至60天	214,139	231,300
61 to 180 days	61至180天	145,847	85,617
181 to 365 days	181至365天	15,725	6,483
1 to 2 years	一至兩年	6,771	1,461
2 to 3 years	兩至三年	916	770
Over 3 years	三年以上	130	6
		383,528	325,637

Trade payables principally comprise amounts outstanding for trade purchases and ongoing costs. The average credit period taken for trade purchases ranged from 30 to 90 days.

應付貿易款項主要包括貿易購貨及持續成本的未支付款項。貿易購貨的信貸期平均介乎30日至90日。

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24. PROVISION FOR WARRANTY

24. 產品保修準備金

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
1 January	一月一日	3,898	4,166
Release	撥回	(275)	(268)
31 December	十二月三十一日	3,623	3,898

The provision for warranty claims represents management's best estimate of the Group's liability under a half-year warranty program granted on the own-brand name battery, based on prior experience and industry averages for defective products.

產品保修索償準備金指管理層根據過往經驗及業內次貨平均數目，就本集團授出的自有品牌電池半年保養計劃的負債作出的最佳估計。

25. OTHER PAYABLES, RECEIPTS IN ADVANCE AND ACCRUED CHARGES

25. 其他應付款項、預收款項及應計費用

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Deposits	按金	29,549	16,167
Payroll and welfare payables	應付薪酬及福利	20,229	13,674
Accrued expenses	應計開支	4,042	2,086
Payables for acquisition of property, plant and equipment	購置物業、廠房及設備應付款項	10,395	6,556
Payables for construction in progress	應付在建工程費用	1,633	—
Other taxes payable	其他應付稅項	5,818	5,598
Withholding tax liability	預扣稅項負債	4,250	1,250
Others	其他	33,272	15,978
		109,188	61,309

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26. BANK LOANS

26. 銀行貸款

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Secured bank loans	已抵押銀行貸款	645	74
Unsecured bank loans	無抵押銀行貸款	147,169	86,357
		147,814	86,431

The terms of repayment of the bank loans are as follows:

銀行貸款還款年期如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Within 1 year or on demand	一年內或按要求	127,275	37,961
After 1 year but within 2 years	一年後但兩年內	117	—
After 2 year but within 5 years	兩年後但五年內	20,422	48,470
Over 5 years	超過五年	—	—
Non-current portion	非即期部份	20,539	48,470
		147,814	86,431

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26. BANK LOANS (Continued)

As at 31 December 2011, bank loans of approximately RMB645,000 (2010: RMB74,000) were secured by the Group's motor vehicles with a carrying amount of approximately RMB879,000 (2010: RMB1,956,000) (see also Note 20 above). There were no other borrowings other than bank loans as at 31 December 2011 and 31 December 2010.

As at 31 December 2011, the Company's director and controlling shareholder, Mr. Fang Jin, has guaranteed certain bank loans made to the subsidiaries of the Group of up to an amount of RMB50,645,000 (2010: RMB53,470,000).

The average effective interest rates per annum (which are also equal to the contractual interest rates) on the Group's bank borrowings are as follows:

		Group 本集團	
		2011 二零一一年	2010 二零一零年
Average effective interest rate on fixed-rate borrowings	固息借款之 平均實際利率	6.61%	5.22%

26. 銀行貸款(續)

於二零一一年十二月三十一日，為數約人民幣645,000元(二零一零年：人民幣74,000元)的銀行貸款以本集團賬面值約人民幣879,000元(二零一零年：人民幣1,956,000元)的汽車作為抵押(請亦參閱上文附註20)。於二零一一年十二月三十一日及二零一零年十二月三十一日，除銀行貸款外概無其他借貸。

於二零一一年十二月三十一日，本公司的董事兼控股股東方金先生就向本集團附屬公司提供金額最高達人民幣50,645,000元(二零一零年：人民幣53,470,000元)的若干銀行貸款作出擔保。

本集團的借款的平均實際年息(亦相當於合約利率)如下：

27. SHARE CAPITAL

27. 股本

		Number of ordinary shares of HK\$0.10 each in Thousands 每股0.10港元 普通股股數 千股	Amount RMB'000 金額 人民幣千元
Authorised:	法定：		
At 31 December 2010 and 2011	於二零一零年及二零一一年十二月三十一日	5,000,000	502,530
Issued and fully paid:	已發行及繳足：		
At 31 December 2010 and 2011	於二零一零年及二零一一年十二月三十一日	1,032,001	103,014

28. ACQUISITION OF SUBSIDIARIES**a) Acquisition of Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon")**

On 23 November 2011, Scud (Fujian) Electronics Co., Ltd. ("Scud Electronics") a wholly-owned subsidiary of the Company, entered into a share sale and purchase agreement ("Share Sale and Purchase Agreement") with Cao Xinggang and Shi Wei (the "Vendor") pursuant to which Scud Electronics agreed to pay a total consideration of RMB40,000,000 of which RMB21,000,000 payable to the Vendor as consideration for the 70% equity interests in Shenzhen Nalon whilst the remaining RMB19,000,000 payable to Shenzhen Nalon and should be recorded in the accounts of Shenzhen Nalon as capital reserve after the approval from competent authorities of the PRC on the share sale and purchase have been obtained. Upon completion of the Share Sale and Purchase Agreement, Shenzhen Nalon became an indirect subsidiary of the Company with Scud Electronics having a 70% equity interest in Shenzhen Nalon and Cao Xinggang remained as the beneficial owner of 30% equity interest in Shenzhen Nalon.

During the Review Period, RMB21,000,000 was paid to the Vendor as consideration for the 70% equity interests in Shenzhen Nalon and RMB19,000,000 was injected to Shenzhen Nalon and recorded as capital reserve of Shenzhen Nalon.

Pursuant to the terms of the Share Sale and Purchase Agreement, it was agreed that Scud Electronics shall be entitled to appoint over 70% of the board of directors of Shenzhen Nalon and shall have the right to appoint the president and vice-president of Shenzhen Nalon. The total consideration under the Share Sale and Purchase Agreement was arrived at after arm's length negotiations between the parties based on the net asset value of Shenzhen Nalon as at 31 July 2011 of approximately RMB30,182,000 as stated in the management accounts of Shenzhen Nalon as at 31 July 2011. Further information about this transaction is set out in the Company's announcement dated 23 November 2011.

According to the supplementary agreement, the ownership of RMB19,000,000 capital reserve of Shenzhen Nalon belongs to Scud Electronics only.

28. 收購附屬公司**a) 收購深圳市朗能電池有限公司(「深圳朗能」)**

於二零一一年十一月二十三日，本公司的全資附屬公司飛毛腿(福建)電子有限公司(「飛毛腿電子」)與曹興剛及石偉(「賣方」)訂立股份買賣協議(「股份買賣協議」)，據此，飛毛腿電子同意支付總代價人民幣40,000,000元，當中人民幣21,000,000元將支付予賣方作為深圳朗能70%股權之代價，而餘額人民幣19,000,000元將支付予深圳朗能，並於取得有關中國政府部門就股份買賣之批准後計入深圳朗能之賬目作資本儲備。於完成股份買賣協議後，深圳朗能將成為本公司之間接附屬公司，而飛毛腿電子將持有深圳朗能70%股權，而曹興剛仍為深圳朗能30%股權實益擁有人。

於回顧期間，人民幣21,000,000元已支付予賣方作為深圳朗能70%股權之代價，人民幣19,000,000元已注資予深圳朗能及計入為深圳朗能之資本儲備。

根據股份買賣協議之條款，訂約方協定飛毛腿電子可委任深圳朗能70%以上的董事會成員，亦有權委任深圳朗能之董事長及副董事長。股份買賣協議之總代價乃經訂約方參考深圳朗能於二零一一年七月三十一日之管理層報表所列深圳朗能於二零一一年七月三十一日之資產淨值約人民幣30,182,000元後公平磋商後達致。有關此交易的其他資料載於本公司日期為二零一一年十一月二十三日之公告。

根據補充協議，人民幣19,000,000元計入深圳朗能資本儲備，所有權為飛毛腿電子獨有。

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28. ACQUISITION OF SUBSIDIARIES (Continued)

a) Acquisition of Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon") (Continued)

Reason for acquisition

The purpose of the Group's investment in Shenzhen Nalon is to increase the scale and productivity of the upstream bare battery cells manufacturing business of the Group and Shenzhen Nalon is one of the leaders in mid- to high-end lithium ion bare battery cells in terms of research and development capabilities, leveraging on its professional and experienced research and development team, advanced production and inspection facilities, and strict quality assurance system. Shenzhen Nalon will enable the Group to enhance its research and development capabilities in the Group's core technologies, and further stabilize the upstream supply, maintain cost control, improve profit margin and enhance core competitiveness. As Shenzhen Nalon is primarily engaged in research and development, manufacturing and sale of mid-to high-end lithium ion bare battery cells, the investment in Shenzhen Nalon will allow the Group to apply such expertise on its rechargeable battery products with varying qualities in its future bare battery cells supply, contributing to the enhancement of "SCUD飛毛腿" brand's unique competitive strengths in the rechargeable batteries industry in China.

28. 收購附屬公司(續)

a) 收購深圳市朗能電池有限公司(「深圳朗能」)(續)

收購理由

本集團對深圳朗能之投資目的是為了增加本集團之上游電芯生產業務之規模及產能，深圳朗能具備專業及經驗豐富之研發團隊，擁有先進之生產及檢測設備以及嚴密的品質保證體系，在中端至高端鋰離子電芯方面的研發水平居國內前列。深圳朗能一方面能夠協助本集團增強核心技術研發能力，另一方面能進一步穩定上游供應、控制成本、改善產品毛利率和加強核心競爭力。深圳朗能主要從事中端至高端鋰離子電芯之研發、生產及銷售，對深圳朗能之投資使本集團在將來之電芯供應能更廣泛地應用在不同質量定位之充電電池產品上，凸顯「SCUD飛毛腿」品牌在國內充電電池行業中之獨特競爭優勢。

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28. ACQUISITION OF SUBSIDIARIES (Continued)

28. 收購附屬公司(續)

a) Acquisition of Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon") (Continued)

a) 收購深圳市朗能電池有限公司(「深圳朗能」)(續)

31 December
2011
二零一一年
十二月三十一日
Fair Value
公平值
RMB'000
人民幣千元

The assets and liabilities recognised as a result of the acquisition are as follows:	因收購事項確認的資產及負債如下：	
Property, plant and equipment	物業、廠房及設備	10,194
Intangible assets	無形資產	37
Trade and notes receivables	應收貿易款項及應收票據	51,843
Inventories	存貨	47,296
Trade and other payables	應付貿易款項及其他應付款項	(61,294)
Bank balances and cash	銀行結餘及現金	2,898
Non-controlling interest, based on their proportionate interest in the recognised amounts of the asset and liabilities of the acquiree	非控制性權益，乃按於被收購方已確認資產及負債的權益比例計算	(9,592)
Net identifiable assets acquired	已收購可識別淨資產	41,382
Gain on bargain purchase arising from acquisition	收購所產生以優惠價格購買的收益	(1,382)
Total consideration	總代價	40,000
Total consideration satisfied by cash:	總代價以現金償付：	
Consideration paid to Vendor	向支付予賣方之代價	21,000
Consideration paid credited to capital reserve of Shenzhen Nalon	已付代價撥入深圳朗能的資本公積	19,000
		40,000
Net cash outflow arising from acquisition:	因收購事項產生的現金流出淨額：	
Bank balances and cash acquired	已收購銀行結餘及現金	2,898
Cash consideration paid	已付現金代價	(21,000)
		(18,102)

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28. ACQUISITION OF SUBSIDIARIES (Continued)

a) Acquisition of Shenzhen Nalon Battery Co., Ltd. ("Shenzhen Nalon") (Continued)

The excess of the fair value of attributable net assets acquired over the cost of acquisition of RMB1,382,000 (i.e. negative goodwill) was recognised as other revenue in the Group's consolidated income statement for the year ended 31 December 2011. The Directors considered the negative goodwill resulted from a bargain purchase.

The fair value of trade and other receivables is approximately RMB51,843,000 and includes trade receivables with a fair value of approximately RMB43,273,000. The gross contractual amount for trade receivables due is approximately RMB43,273,000, of which none of them is expected to be uncollectible.

Scud Electronics nominates directors and appoints them in place of the existing directors of Shenzhen Nalon on 31 December 2011, the date from which Scud Electronics is able to govern Shenzhen Nalon's financial and operating policies. The date of acquisition is 31 December 2011.

Shenzhen Nalon contributed no revenue to the Group for the year ended 31 December 2011. If the acquisition had occurred on 1 January 2011, contributed revenue and net profit to the Group for the year ended 31 December 2011 would have been approximately RMB106,000,000 and approximately RMB3,921,000 respectively.

28. 收購附屬公司(續)

a) 收購深圳市朗能電池有限公司(「深圳朗能」)(續)

所收購資產淨值應佔公平價值超出收購所產生收購成本之金額人民幣1,382,000元(即負商譽)，已於截至二零一一年十二月三十一日止年度之綜合收益表確認為其他收益。董事認為負商譽源於所收購之公司物超所值。

應收貿易及其他款項公平值約為人民幣51,843,000元，並包括公平值約人民幣43,273,000元的應收貿易款項。應收貿易款項的合約毛額約人民幣43,273,000元，其中並無預計為不可收回。

於二零一一年十二月三十一日，飛毛腿電子提名及委任董事取代深圳朗能現任董事，並自該日起取得深圳朗能財務和經營決策權。收購日為二零一一年十二月三十一日。

於截至二零一一年十二月三十一日止年度，深圳朗能對集團收入未有貢獻。若收購事項於二零一一年一月一日發生，截至二零一一年十二月三十一日止年度對本集團所貢獻的收入及溢利淨額將分別約人民幣106,000,000元及約人民幣3,921,000元。

28. ACQUISITION OF SUBSIDIARIES (Continued)**b) Acquisition of Shenzhen Hongde Battery Company Limited ("Shenzhen Hongde")**

On 20 April 2010, Scud Electronics, a wholly-owned subsidiary of the Company, entered into a Capital Injection Agreement with Shenzhen Ruide Electronic Industrial Co., Ltd. ("RuiDe Electronics"), Hua Wei, Liu Bai, Ji Fulin and Zhang Wei (together the "Vendors") pursuant to which Scud Electronics agreed to pay a total consideration of RMB50,000,000 whereby upon completion of the Capital Injection Agreement, Shenzhen Hongde became an indirect subsidiary of the Company and Shenzhen Hongde is ultimately owned by Scud Electronics as to 70%, RuiDe Electronics as to 6%, Hua Wei as to 13%, Liu Bai as to 5%, Ji Fulin as to 3% and Zhang Wei as to 3%.

Pursuant to the terms of the Capital Injection Agreement, the total consideration payable by Scud Electronics is RMB50,000,000. During the year ended 31 December 2010, RMB35,000,000 have been injected into Shenzhen Hongde as contributions to its registered capital whilst the remaining RMB15,000,000 have been recorded by Shenzhen Hongde as capital surplus.

Pursuant to the terms of the Capital Injection Agreement, it was agreed that Shenzhen Hongde shall distribute dividends on an annual basis which shall not be less than 30% of the relevant year's profits after tax. Further it was agreed that the Vendors shall be entitled to the undistributed profits of Shenzhen Hongde in the form of dividends which amount to RMB6,000,000 for the period up to 31 December 2009, whilst the remaining undistributed profits shall be for the benefit of the equity holders pro-rata of their equity interests in Shenzhen Hongde post capital injection. Scud Electronics shall also be entitled to appoint over 70% of the board of directors of Shenzhen Hongde and shall have the right to appoint the president and vice-president of Shenzhen Hongde. The total consideration under the Capital Injection Agreement was arrived at after arm's length negotiations between the parties based on the net asset value of Shenzhen Hongde as at 31 March 2010 of approximately RMB29,668,000 as stated in the unaudited management accounts of Shenzhen Hongde.

28. 收購附屬公司(續)**b) 收購深圳市鴻德電池有限公司(「深圳鴻德」)**

於二零一零年四月二十日，本公司全資附屬公司飛毛腿電子與深圳市睿德電子實業有限公司(「睿德電子」)、華維、劉柏、季甫林及章煒(統稱為「賣方」)訂立注資協議，據此，飛毛腿電子同意支付總代價人民幣50,000,000元，致使於注資協議完成後，深圳鴻德成為本公司間接附屬公司，而飛毛腿電子及睿德電子、華維、劉柏、季甫林及章煒，分別最終擁有深圳鴻德股權70%、6%、13%、5%、3%及3%。

根據注資協議之條款，飛毛腿電子應付之總代價為人民幣50,000,000元。於二零一零年十二月三十一日止年度，人民幣35,000,000元已注入深圳鴻德作為其註冊資本的出資，而餘額人民幣15,000,000元已記錄為深圳鴻德之資本公積。

根據注資協議之條款，同意深圳鴻德按年分派股息，金額不得少於有關年度除稅後溢利之30%。另外亦同意賣方可從深圳鴻德截至二零零九年十二月三十一日止之未分配利潤中分配相當於人民幣6,000,000元之股息，而餘下未分配利潤將按注資後權益持有人所持深圳鴻德股權比例獲分配。飛毛腿電子亦可委任深圳鴻德70%以上的董事會成員，亦有權委任深圳鴻德之董事長及副董事長。根據注資協議之總代價乃參考深圳鴻德之未經審核管理賬目所列深圳鴻德於二零一零年三月三十一日之資產淨值約人民幣29,668,000元後經訂約方公平磋商後達致。

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For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

28. ACQUISITION OF SUBSIDIARIES (Continued)

b) Acquisition of Shenzhen Hongde Battery Company Limited ("Shenzhen Hongde") (Continued)

Reason for acquisition

The purpose of the Group's investment in Shenzhen Hongde is to coordinate with the upstream bare battery cells manufacturing business of the Group and Shenzhen Hongde is one of the leaders in high-end bare battery cells in terms of research and development capabilities, leveraging on its professional and experienced research and development team, advanced production and inspection facilities, and strict quality assurance system. Shenzhen Hongde will enable the Group to enhance its research and development capabilities in the Group's core technologies, and further stabilize the upstream supply, maintain cost control, improve profit margin and enhance core competitiveness. Besides, as Shenzhen Hongde is primarily engaged in research and development, production and sale of high-end lithiumion bare battery cells, the investment in Shenzhen Hongde will allow the Group to apply such expertise on its rechargeable battery products with varying qualities in its future bare battery cells supply, contributing to the enhancement of "SCUD飛毛腿" brand's unique competitive strengths in the rechargeable batteries industry in China.

28. 收購附屬公司(續)

b) 收購深圳市鴻德電池有限公司(「深圳鴻德」)(續)

收購理由

本集團對深圳鴻德之投資目的是為了配合本集團之上游電芯生產業務，深圳鴻德具備專業及經驗豐富之研發團隊，擁有先進之生產及檢測設備以及嚴密的品質保證體系，在高端電芯方面的研發水平居國內前列。深圳鴻德一方面能夠協助本集團增強核心技術研發能力，另一方面能進一步穩定上游供應、控制成本、改善產品毛利率和加強核心競爭力。而深圳鴻德主要從事高端鋰離子電芯之研發、生產及銷售，對深圳鴻德之投資使本集團在將來之電芯供應能更廣泛地應用在不同質量定位之充電電池產品上，凸顯「SCUD飛毛腿」品牌在國內充電電池行業中之獨特競爭優勢。

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28. ACQUISITION OF SUBSIDIARIES (Continued)

28. 收購附屬公司(續)

b) Acquisition of Shenzhen Hongde Battery Company Limited ("Shenzhen Hongde") (Continued)

b) 收購深圳市鴻德電池有限公司(「深圳鴻德」)(續)

20 April 2010

二零一零年

四月二十日

Fair Value

公平值

RMB'000

人民幣千元

The assets and liabilities recognised as a result of the acquisition are as follows:	因收購事項確認的資產及負債如下：	
Property, plant and equipment	物業、廠房及設備	18,087
Intangible assets	無形資產	81
Trade and other receivables	應收貿易及其他款項	22,977
Inventories	存貨	53,283
Trade and other payables	應付貿易及其他款項	(63,102)
Bank balances and cash	銀行結餘及現金	52,725
Short-term bank loans	短期銀行貸款	(6,500)
Non-controlling interest, based on their proportionate interest in the recognised amounts of the asset and liabilities of the acquiree	非控制性權益，乃按於被收購方已確認資產及負債的權益比例計算	(23,265)
Net identifiable assets acquired	已收購可識別淨資產	54,286
Gain on bargain purchase arising from acquisition	收購所產生以優惠價格購買的收益	(4,286)
Total consideration	總代價	50,000
Total consideration satisfied by cash:	總代價以現金償付：	
Contribution to registered capital of Shenzhen Hongde	對深圳鴻德註冊資本的出資	35,000
Consideration paid credited to capital reserve of Shenzhen Hongde	已付代價撥入深圳鴻德的資本公積	15,000
		50,000
Net cash inflow arising from acquisition:	因收購事項產生的現金流入淨額：	
Bank balances and cash acquired	已收購銀行結餘及現金	52,725
Cash consideration paid	已付現金代價	(50,000)
		2,725

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28. ACQUISITION OF SUBSIDIARIES (Continued)

b) Acquisition of Shenzhen Hongde Battery Company Limited ("Shenzhen Hongde") (Continued)

The excess of the fair value of attributable net assets acquired over the cost of acquisition of RMB4,286,000 (i.e. negative goodwill) was recognised as other revenue in the Group's consolidated income statement for the year ended 31 December 2010. The Directors considered the negative goodwill was resulted from a bargain purchase.

The fair value of trade and other receivables is approximately RMB22,977,000 and includes trade receivables with a fair value of approximately RMB21,208,000. The gross contractual amount for trade receivables due is approximately RMB21,208,000, of which none of them is expected to be uncollectible.

Shenzhen Hongde contributed revenue of approximately RMB143,577,000 and net profit of approximately RMB12,923,000 to the Group for the period from 20 April 2010 to 31 December 2010. If the acquisition had occurred on 1 January 2010, contributed revenue and net profit to the Group for the year ended 31 December 2010 would have been approximately RMB180,439,000 and approximately RMB16,575,000 respectively.

28. 收購附屬公司(續)

b) 收購深圳市鴻德電池有限公司(「深圳鴻德」)(續)

所收購資產淨值應佔公平價值超出收購所產生收購成本之金額人民幣4,286,000元(即負商譽)，已於截至二零一零年十二月三十一日止年度之綜合收益表確認為其他收益。董事認為負商譽源於所收購之公司物超所值。

應收貿易及其他款項公平值約為人民幣22,977,000元，並包括公平值約人民幣21,208,000元的應收貿易款項。應收貿易款項的合約毛額約人民幣21,208,000元，其中並無預計為不可收回。

由二零一零年四月二十日至二零一零年十二月三十一日期間，深圳鴻德對集團所貢獻的收入及溢利淨額分別約人民幣143,577,000元及約人民幣12,923,000元。若收購事項於二零一零年一月一日發生，截至二零一零年十二月三十一日止年度對集團所貢獻的收入及溢利淨額將分別約人民幣180,439,000元及約人民幣16,575,000元。

29. SHARE-BASED PAYMENT TRANSACTIONS

The Company's share option scheme (the "Scheme") was adopted pursuant to a resolution passed on 3 December 2006 for the primary purpose of providing incentives to directors and eligible employees. Under the Scheme, the board of directors of the Company may grant options to eligible employees, including directors of the Company and its subsidiaries, to subscribe for shares in the Company. The Scheme was adopted for a period of 10 years and the Company by ordinary resolution in general meeting or the board of directors of the Company may at anytime terminate the Scheme without prejudice to the options granted during the life of the Scheme and which remain unexpired immediately prior to such termination.

As at 31 December 2011 and 2010, all options granted under the Pre-IPO Share Option Scheme have expired.

No options have been granted under the Post-IPO Share Option Scheme as at 31 December 2011 and 2010.

29. 以股份為基礎之付款交易

本公司之購股權計劃(「該計劃」)為根據二零零六年十二月三日就主要目的是為董事及僱員提供獎勵而通過之決議採納。根據該計劃，本公司董事會可向合資格僱員(包括本公司及其附屬公司董事)授出可認購本公司股份之購股權。該計劃採納年期為十年，在毋損該計劃年期內所授出購股權及於緊隨終止後尚未屆滿購股權之權益下，本公司可藉股東大會上之普通決議案或本公司董事會可於任何時間終止該計劃。

於二零一一年及二零一零年十二月三十一日，根據首次公開發售前購股權計劃授出的所有購股權已到期。

於二零一一年及二零一零年十二月三十一日，概無根據首次公開發售後購股權計劃授出購股權。

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29. SHARE-BASED PAYMENT TRANSACTIONS

(Continued)

Movements of the share options held by directors and employees during the year were as follows:

29. 以股份為基礎之付款交易 (續)

董事及僱員於年內所持有購股權之變動如下：

		Group 本集團	
		2011 二零一一年 Number of options outstanding 尚未行使 購股權數目	2010 二零一零年 Number of options outstanding 尚未行使 購股權數目
Directors	董事		
1 January	一月一日	—	6,200,000
Reclassify from employees category during the year	於年內自僱員類別重新分類	—	80,000
Expired during the year	於年內到期	—	(6,280,000)
31 December	十二月三十一日	—	—

		Group 本集團	
		2011 二零一一年 Number of options outstanding 尚未行使 購股權數目	2010 二零一零年 Number of options outstanding 尚未行使 購股權數目
Employees	僱員		
1 January	一月一日	—	3,188,000
Reclassify to directors category during the year	於年內重新分類至董事類別	—	(80,000)
Expired during the year	於年內到期	—	(3,108,000)
31 December	十二月三十一日	—	—

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30. RELATED PARTY TRANSACTIONS

30. 有關連人士交易

a) The name of and the relationship with related parties are as follows:

a) 有關連公司名稱及與其關係如下：

Name 名稱	Relationship 關係
Fang Jin 方金	Director and controlling shareholder of the Company 董事兼本公司控股股東
Guo Quan Zeng 郭泉增	Director 董事
Lin Chao 林超	Substantial shareholder of the Company 本公司主要股東
Scud Electronics 飛毛腿電子	Scud (Fujian) Electronics Co. Ltd., a wholly-owned subsidiary indirectly held by the Company with Mr. Fang Jin being common director 飛毛腿(福建)電子有限公司，方金先生為共同董事的本公司間接全資附屬公司
Scud Stock 飛毛腿股份	Scud Stock (Fujian) Co., Ltd., a company with Mr. Fang Jin and Mr. Guo Quan Zeng being common directors who have shareholding interest in this company as to 67% and 3%, respectively. Mr. Lin Chao has 25% shareholding interest in Scud Stock 福建飛毛腿股份有限公司，方金先生及郭泉增先生為共同董事的公司，並分別擁有該公司67%及3%股權。林超先生擁有飛毛腿股份25%股權
Chaoliton Electronic 超力通電子	Chaoliton Electronic Company Limited, Mr. Ma Jie and Mr. Zheng Wei are directors and shareholders of both Chaoliton Electronic and Chaoliton Technology 超力通電子有限公司，馬杰先生及鄭偉先生為超力通電子及超力通科技的董事及股東
Chaoliton Technology 超力通科技	Chaoliton Technology Company Limited, a 70% owned subsidiary indirectly held by the Company with Mr. Ma Jie and Mr. Zheng Wei being directors of both Chaoliton Electronic and Chaoliton Technology 深圳市超力通科技有限公司，馬杰先生及鄭偉先生為超力通電子及超力通科技的共同董事的本公司間接擁有70%的附屬公司
Scud Shenzhen 深圳飛毛腿	Scud Electronics (Shenzhen) Co., Ltd., a wholly-owned subsidiary indirectly held by the Company with Mr. Fang Jin being common director 飛毛腿電子(深圳)有限公司，方金先生為共同董事的本公司間接全資附屬公司
Fujian Netcom 福建網訊	Fujian Netcom Technology Co., Ltd., a company indirectly wholly-owned by Mr. Fang Dong, the brother of Mr. Fang Jin 福建網訊科技有限公司，方東先生全資擁有的公司，而其為方金先生的胞弟。

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30. RELATED PARTY TRANSACTIONS (Continued)

- b) Transactions with related companies during the year not disclosed elsewhere in the financial statements are summarised as follows:

30. 有關連人士交易 (續)

- b) 並無於財務報表其他部分披露的年內有關連公司交易概述如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Rental expenses paid to:	租金開支：		
– Scud Stock (Note i)	– 飛毛腿股份(附註i)	12,192	4,078
– Chaolitong Electronic (Note ii)	– 超力通電子(附註ii)	3,600	3,600
Sales to Fujian Netcom (Note iii)	向福建網訊作出之銷售(附註iii)	–	4,273

The above transactions were made at prices and terms as agreed between the parties in the normal course of business.

上述交易乃於一般業務過程中按有關各方協定的價格及條款進行。

Notes:

附註：

- i) The Company has disclosed in its prospectus dated 11 December 2006 that Scud Electronics had entered into a lease agreement with Scud Stock on 20 June 2004 (the "Lease Agreement"), pursuant to which Scud Electronics had agreed to lease from Scud Stock certain factory premises in Fuzhou, Fujian Province, the PRC, for the Group's production use for a term of three years commencing 1 July 2004 and ending on 30 June 2007 (the "Lease Agreement"). The Lease Agreement was later extended to 30 June 2024.

- i) 本公司已於日期為二零零六年十二月十一日的招股章程中披露，飛毛腿電子已於二零零四年六月二十日與飛毛腿股份訂立租賃協議(「租賃協議」)，據此飛毛腿電子已同意向飛毛腿股份租賃於中國福建省福州的若干工廠物業作本集團生產用途，由二零零四年七月一日起至二零零七年六月三十日止為期三年(「租賃協議」)。租賃協議其後延展至二零二四年六月三十日。

The annual rental payable under the Lease Agreement constitute continuing connected transactions as defined in Chapter 14A of the Listing Rules. The Company has set its initial annual caps for each of the three years ending 31 December 2008 to be RMB2,700,000 each.

租賃協議項下的每年應付租金構成上市規則第14A章定義的持續關連交易。本公司已設定截至二零零八年十二月三十一日止三個年度各自的初步每年上限為人民幣2,700,000元。

On 15 November 2007, Scud Electronics entered into a new lease agreement for leasing another premises in Fuzhou, Fujian Province, the PRC, from Scud Stock for the Group's administrative use for a term of 3 years (the "New Lease Agreement").

於二零零七年十一月十五日，飛毛腿電子訂立新租賃協議，向飛毛腿股份租賃於中國福建省福州的其他物業作本集團行政用途(「新租賃協議」)，為期三年。

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30. RELATED PARTY TRANSACTIONS (Continued)

b) (Continued)

Notes: (Continued)

i) (Continued)

The annual caps have been revised following the signing of the New Lease Agreement. The new annual caps for the aggregate rental payable by Scud Electronics to Scud Stock under all the leases for the years ended 31 December 2007, 2008 and 2009 have been determined to be RMB3,000,000, RMB4,100,000 and RMB4,100,000, respectively.

On 8 January 2010, Scud Electronics and Scud Stock entered into a lease renewal agreement (the "Renewal Agreement") and agreed to terminate the New Lease Agreement with effect from 1 January 2010. The terms of the lease under the Renewal Agreement is the same as that set out in the New Lease Agreement and is effective commencing from 1 January 2010 and its tenure ending on 31 December 2012. Further details of the Renewal Agreement are set out in the Company's announcement dated 8 January 2010.

The new annual caps for the aggregate rental payable by Scud Electronics to Scud Stock under all the leases for each of the years ending 31 December 2010, 2011 and 2012 have been determined to be RMB4,100,000 each.

The rent payable under the Lease Agreement, the New Lease Agreement and the Renewal Agreement were determined after arms' length negotiations between Scud Electronics and Scud Stock with reference to the prevailing market rental for the comparable premises.

On 1 January 2011, Scud Electronics and Scud Stock agreed to terminate the Main Lease Agreement and the Renewal Agreement with effect from 1 January 2011 and entered into a lease agreement (the "First Lease Agreement") for the period commencing from 1 January 2011 and ending on 31 December 2013. The annual rental was RMB5,461,866 and payable by cash on a monthly basis.

On 1 January 2011, Scud Battery and Scud Stock entered into a lease agreement (the "Second Lease Agreement") for the period commencing from 1 January 2011 and ending on 31 December 2013. The annual rental was RMB6,729,777 and payable by cash on a monthly basis.

30. 有關連人士交易 (續)

b) (續)

附註：(續)

i) (續)

於訂立新租賃協議後，已就每年上限作出修訂。截至二零零七年、二零零八年及二零零九年十二月三十一日止年度，根據所有租賃，飛毛腿電子應付飛毛腿股份總租金的新每年上限已分別定為人民幣3,000,000元、人民幣4,100,000元及人民幣4,100,000元。

於二零一零年一月八日，飛毛腿電子及飛毛腿股份訂立續租協議（「續租協議」），並同意自二零一零年一月一日起終止新租賃協議。續租協議項下的租賃條款與新租賃協議所載者相同，自二零一零年一月一日起開始生效，其年期於二零一二年十二月三十一日屆滿。有關續租協議的詳情載於本公司日期為二零一零年一月八日的公告。

截至二零一零年、二零一一年及二零一二年十二月三十一日止年度各年，根據所有租賃，飛毛腿電子應付飛毛腿股份總租金的新每年上限已各定為人民幣4,100,000元。

租賃協議、新租賃協議及續租協議項下的應付租金乃飛毛腿電子與飛毛腿股份之間經公平磋商後參照同類物業的當時市值租金而釐訂。

於二零一一年一月一日，飛毛腿電子與飛毛腿股份協定自二零一一年一月一日起終止主租賃協議及續租協議並訂立租賃協議（「第一份租賃協議」），租期自二零一一年一月一日起至二零一三年十二月三十一日止。年度租金為人民幣5,461,866元，須每月以現金支付。

於二零一一年一月一日，飛毛腿電池與飛毛腿股份訂立租賃協議（「第二份租賃協議」），租期自二零一一年一月一日起至二零一三年十二月三十一日止。年度租金為人民幣6,729,777元，須每月以現金支付。

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30. RELATED PARTY TRANSACTIONS (Continued)

b) (Continued)

Notes: (Continued)

- ii) On 17 January 2008, Chaolitong Electronic and Chaolitong Technology entered into a lease agreement ("CLT Lease Agreement") whereby Chaolitong Technology will lease the factory and dormitory premises from Chaolitong Electronic in Shenzhen. The Vendor is a connected person of the Company by way of its 30% interest in the Purchaser. As of 2 June 2008 whereby the Company receives all relevant approvals required from Chinese regulators in relation to the acquisition of Chaolitong Technology, Chaolitong Technology became an indirect non-wholly owned subsidiary of the Company and the CLT Lease Agreement therefore constitutes a continuing connected transaction of the Company.

The annual caps with respect to the rental payable by Chaolitong Technology for the years ended 31 December 2008, 2009 and 2010 have been determined to be RMB3,600,000 per annum.

Further details of the CLT Lease Agreement are set out in the Company's announcement dated 17 January 2008.

The CLT Lease Agreement has been renewed on 4 January 2011 based on the same terms. Based on the annual rental pursuant to the renewed agreement, as the highest of the relevant percentage ratios as defined under Rule 14.07 of the Listing Rules (other than the profits ratio) in respect of the annual caps of such transactions is, on an annual basis, less than 1%, such transaction constitute de minimis transactions for the Company under Rule 14A.33(3)(b) of the Listing Rules and are therefore exempt from the reporting, annual review, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules following amendments to the Listing Rules effective 3 June 2010.

- iii) On 14 May 2010, 21 June 2010 and 15 July 2010, Scud Shenzhen entered into the 3 sale and purchase agreements (together "Sale and Purchase Agreements") respectively, with Fujian Netcom. Fujian Netcom is therefore an associated (as defined in the Listing Rules) of Mr. Fang Jin. Pursuant to the Sale and Purchase Agreements, Scud Shenzhen agreed to sell and Fujian Netcom agreed to purchase various types of batteries for a total consideration of RMB4,999,225 (inclusive of the PRC value added tax) payable after receipt of the batteries. Further details of the Sale and Purchase Agreements are set out in the Company's announcement dated 14 March 2011.

30. 有關連人士交易 (續)

b) (續)

附註：(續)

- ii) 於二零零八年一月十七日，超力通電子及超力通科技訂立一項租賃協議（「超力通租賃協議」），據此，超力通科技將租賃超力通電子於深圳之工廠及宿舍物業。賣方透過其擁有買方30%之權益而為本公司之關連人士。於二零零八年六月二日，本公司從中國監管當局就有關收購超力通科技取得所有有關所需批准，超力通科技成為本公司間接非全資附屬公司，而超力通租賃協議因而構成本公司持續關連交易。

超力通科技於截至二零零八年、二零零九年及二零一零年十二月三十一日止各個年度應付租金的年度上限已被釐定為每年人民幣3,600,000元。

超力通租賃協議的其他詳情載列於本公司於二零零八年一月十七日刊發的公佈。

超力通租賃協議已於二零一一年一月四日按相同條款續期。根據二零一零年六月三日生效的對上市規則的修改，按續租協議下的年度租金計，由於上市規則第14.07條界定的關於該等交易年度上限按年計最高相關百分比率（溢利比率除外）少於1%，故根據上市規則第14A.33(3)(b)條，該等交易構成本公司的符合最低豁免水平的交易，因此獲豁免遵守上市規則第14A章有關申報、年度審閱、公告及獲取獨立股東批准的規定。

- iii) 於二零一零年五月十四日、二零一零年六月二十一日及二零一零年七月十五日，深圳飛毛腿與福建網訊，訂立三份買賣協議（統稱「該等買賣協議」）。因此，福建網訊為方金先生的聯繫人（定義見上市規則）。根據買賣協議，深圳飛毛腿同意出售而福建網訊同意購買多種電池，總代價為人民幣4,999,225元（含中國增值稅），於收取電池後應付。買賣協議的其他詳情載於本公司日期為二零一一年三月十四日的公告內。

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30. RELATED PARTY TRANSACTIONS (Continued)

b) (Continued)

Notes: (Continued)

iv) The directors of the Company have confirmed that the Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules for the continuing connected transactions and connected transaction stated in Notes i), ii) and iii) above.

c) Other transaction with related party:

As at 31 December 2011, Mr. Fang Jin, has guaranteed certain bank loans made to the subsidiaries of the Group of up to an amount of RMB50,645,000 (2010: RMB53,470,000).

d) Remuneration for key management personnel, including amounts paid to the Company's directors as disclosed in Note 8, is as follows:

30. 有關連人士交易 (續)

b) (續)

附註：(續)

iv) 本公司董事確認，本公司已遵守上文附註i)、ii)及iii)所載上市規則第14A章有關持續關連交易及關連交易的披露規定。

c) 與有關連人士的其他交易：

於二零一一年十二月三十一日，方金先生就向本集團附屬公司提供金額最高達人民幣50,645,000元(二零一零年：人民幣53,470,000元)的若干銀行貸款作出擔保。

d) 主要管理人士的酬金(包括如附註8內披露的已支付本公司董事酬金)如下：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Salaries, bonus, allowance and other benefits	薪金、獎金、津貼 及其他福利	958	1,090
Retirement benefits scheme contributions	退休福利計劃供款	24	20
		982	1,110

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31. COMMITMENTS

a) Capital commitments

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Contracted but not accounted for, in respect of acquisition of property, plant and equipment	已就購置物業、廠房及設備訂約但未入賬	5,810	72,591

b) Operating lease commitments

At the end of the reporting period, the Group had outstanding minimum commitments under non-cancellable operating leases in respect of land and buildings which fall due as follows:

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Within one year	一年內	10,087	8,669
In the second and fifth years inclusive	兩至五年(首尾兩年包括在內)	19,793	15,301
More than 5 years	超過五年	—	12,368
		29,880	36,338

None of the leases includes contingent rentals. The Group does not have an option to purchase the leased land and buildings at the expiry of the lease periods.

31. 承擔

a) 資本承擔

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Contracted but not accounted for, in respect of acquisition of property, plant and equipment	已就購置物業、廠房及設備訂約但未入賬	5,810	72,591

b) 經營租約承擔

於報告期間結束時，本集團根據不可撤銷經營租約就土地及樓宇的尚欠最低承擔將於以下期間到期：

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Within one year	一年內	10,087	8,669
In the second and fifth years inclusive	兩至五年(首尾兩年包括在內)	19,793	15,301
More than 5 years	超過五年	—	12,368
		29,880	36,338

有關租約並不包括或然租金。本集團於租約期屆滿時並無購置土地及樓宇的購股權。

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32. PROFIT ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The consolidated profit for the year attributable to equity holders of the Company includes a profit of approximately RMB54,707,000 (2010: profit of approximately RMB23,205,000), which has been dealt with in the financial statements of the Company.

32. 本公司權益持有人應佔溢利

本公司權益持有人應佔本年度綜合溢利包括溢利約人民幣54,707,000元(二零一零年：溢利約人民幣23,205,000元)，乃已於本公司財務報表中處理。

33. SUBSIDIARIES

Details of the subsidiaries of the Company at the end of the reporting period are as follows. The class of shares held is ordinary unless otherwise stated:

33. 附屬公司

於報告期間結束時本公司附屬公司詳情如下。除非另行說明，持有的股份類別為普通股：

Name of company	Place of incorporation/ establishment and operation	Issued and paid-up share/ registered capital	Group's effective ownership interest 本集團有效 擁有權益	Principal activities	
公司名稱	註冊成立及 經營地點	已發行及實繳／ 登記股本	2011 二零一一年	2010 二零一零年	主要業務
Great Speed Enterprises Limited 宏迅企業有限公司	British Virgin Islands 英屬處女群島	US\$50,000 50,000美元	100%	100%	Investment holding 投資控股
Scud Group (Hong Kong) Company Limited 飛毛腿集團(香港)有限公司	Hong Kong 香港	HK\$1 1港元	100% *	100% *	Provision of corporate management services 提供公司管理服務
Keen Power Holdings Limited 銳能集團有限公司	Hong Kong 香港	HK\$1,000 1,000港元	100% *	100% *	Investment holding 投資控股
Joint Smart Holdings Limited 聯俊集團有限公司	Hong Kong 香港	HK\$10,000 10,000港元	70% *	70% *	Investment holding 投資控股

* Interest indirectly held through Great Speed Enterprises Limited

* 透過宏迅企業有限公司間接持有權益

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33. SUBSIDIARIES (Continued)

33. 附屬公司(續)

Name of company	Place of incorporation/ establishment/ and operation	Issued and paid-up share/ registered capital	Group's effective ownership interest 本集團有效擁有權益		Principal activities
公司名稱	註冊成立及經營地點	已發行及實繳／登記股本	2011 二零一一年	2010 二零一零年	主要業務
Scud Electronics (Shenzhen) Co., Ltd. 飛毛腿電子(深圳)有限公司 (Note i) (附註i)	PRC 中國	US\$3,000,000 3,000,000美元	100%*	100%*	Manufacturing and sale of rechargeable battery packs, chargers and related accessories for mobile phones, digital cameras and other electrical appliances 製造及銷售應用於移動電話、數碼相機及其他電子產品的二次充電電池組、充電器及有關配件
Scud (Fujian) Electronics Co., Ltd. 飛毛腿(福建)電子有限公司 (Note ii) (附註ii)	PRC 中國	US\$27,000,000 27,000,000美元	100%#	100%#	Manufacturing and sale of rechargeable battery packs, chargers and related accessories for mobile phones, notebook computers, digital cameras and other electrical appliances 製造及銷售應用於移動電話、筆記本電腦、數碼相機及其他電子產品的二次充電電池組、充電器及有關配件

* Interest indirectly held through Great Speed Enterprises Limited

* 透過宏迅企業有限公司間接持有權益

Interest indirectly held through Keen Power Holdings Limited

透過銳能集團有限公司間接持有權益

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33. SUBSIDIARIES (Continued)

33. 附屬公司(續)

Name of company 公司名稱	Place of incorporation/ establishment and operation 註冊成立及 經營地點	Issued and paid-up share/ registered capital 已發行及實繳/ 登記股本	Group's effective ownership interest 本集團有效擁有權益		Principal activities 主要業務
			2011 二零一一年	2010 二零一零年	
Scud Battery Co., Ltd. 飛毛腿電池有限公司 (Note iii) (附註iii)	PRC 中國	US\$30,000,000 30,000,000美元	100%#	100%#	Manufacturing and sale of rechargeable battery packs, chargers and related accessories for mobile phones, notebook computers, digital cameras and other electrical appliances 製造及銷售應用於移動電話、筆記本電腦、數碼相機及其他電子產品的二次充電電池組、充電器及有關配件
Shenzhen Hongde Battery Co. Ltd. 深圳市鴻德電池有限公司 (Note iv) (附註iv)	PRC 中國	RMB50,000,000 人民幣 50,000,000元	70%▼	70%▼	Research and development, manufacturing and sale of lithium bare battery cells 鋰電芯之研發、生產及銷售
Dongguan Hongde Battery Co., Ltd. 東莞市鴻德電池有限公司 (Note x) (附註x)	PRC 中國	RMB30,000,000 人民幣 30,000,000元	100%■	N/A 不適用	Research and development, manufacturing and sale of lithium bare battery cells 鋰電芯之研發、生產及銷售
Scud (Guangzhou) Digital Technology Co. Ltd. 廣州飛毛腿數碼技術有限公司 (Note v) (附註v)	PRC 中國	RMB6,215,000 人民幣 6,215,000元	70%▼	51%▼	Research and development, manufacturing and sales of bluetooth earphones and other digital telecommunication appliances 藍芽耳筒、數碼及通信器材之研發、生產及銷售

- # Interest indirectly held through Keen Power Holdings Limited
- ▼ Interest indirectly held through Scud (Fujian) Electronics Co., Ltd.
- Interest indirectly held through Shenzhen Hongde Battery Co., Ltd.

- # 透過銳能集團有限公司間接持有權益
- ▼ 透過飛毛腿(福建)電子有限公司間接持有權益
- 透過深圳市鴻德電池有限公司間接持有權益

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33. SUBSIDIARIES (Continued)

33. 附屬公司(續)

Name of company	Place of incorporation/ establishment and operation	Issued and paid-up share/ registered capital	Group's effective ownership interest 本集團有效擁有權益	Principal activities
公司名稱	註冊成立及經營地點	已發行及實繳／登記股本	2011 二零一一年	二零一零年 主要業務
Scud (Beijing) Electronics Co., Ltd. 飛毛腿(北京)電子有限公司 (Note vi) (附註vi)	PRC 中國	RMB1,000,000 人民幣 1,000,000元	40% ▼	40% ▼ Sale of rechargeable battery packs, chargers and related accessories for mobile phones and other electrical appliances 銷售應用於移動電話及其他電子產品的二次充電電池組、充電器及有關配件
Fujian Chaolitong Battery Co., Ltd. 福建超力通電池有限公司 (Note vii) (附註vii)	PRC 中國	RMB5,000,000 人民幣 5,000,000元	100% ▼	100% ▼ Not yet commenced business 尚未開始營業
Great Power Enterprises Limited 泓量企業有限公司	Hong Kong 香港	HK\$1,000 1,000港元	100% *	100% * Not yet commenced business 尚未開始營業
▼ Interest indirectly held through Scud (Fujian) Electronics Co., Ltd.			▼	透過飛毛腿(福建)電子有限公司間接持有權益
* Interest indirectly held through Great Speed Enterprises Limited			*	透過宏迅企業有限公司間接持有權益

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33. SUBSIDIARIES (Continued)

33. 附屬公司(續)

Name of company	Place of incorporation/ establishment and operation	Issued and paid-up share/ registered capital	Group's effective ownership interest		Principal activities
			本集團有效 擁有權益		
公司名稱	註冊成立及 經營地點	已發行及實繳／ 登記股本	2011 二零一一年	2010 二零一零年	主要業務
Chaolitong Technology Company Limited 深圳市超力通科技 有限公司 (Note viii) (附註viii)	PRC 中國	RMB37,000,000 人民幣 37,000,000元	70%▲	70%▲	Manufacturing and sale of rechargeable battery packs, chargers and related accessories for mobile phones, digital cameras and other electrical appliances 製造及銷售應用於移動 電話、數碼相機及 其他電子 產品的二次充電電 池組、充電器及 有關配件
Patriots Group (China) Company Limited 愛國者集團(中國) 有限公司	Hong Kong 香港	HK\$10,000 10,000港元	100%*	100%*	Not yet commenced business 尚未開始營業
Patriots (Hong Kong) Power Sources Company Limited 愛國者(香港) 能源有限公司	Hong Kong 香港	HK\$10,000 10,000港元	100%*	100%*	Not yet commenced business 尚未開始營業
Shenzhen Nalon Battery Company Limited (Note ix) 深圳市朗能電池 有限公司 (附注 ix)	PRC 中國	RMB30,000,000 人民幣30,000,000元	70%▼	N/A 不適用	Research and development, manufacturing and sale of lithium bare battery cells 鋰電芯之研發、 生產及銷售

[▲] Interest indirectly held through Joint Smart Holdings Limited

^{*} Interest indirectly held through Great Speed Enterprises Limited

[▼] Interest indirectly held through Scud (Fujian) Electronics Co., Ltd.

[▲] 透過聯俊集團有限公司間接持有權益

^{*} 透過宏迅企業有限公司間接持有權益

[▼] 透過飛毛腿(福建)電子有限公司間接持有權益

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33. SUBSIDIARIES (Continued)

Notes:

- i) Wholly-foreign owned enterprise for a term of 50 years commencing 26 October 2006.
- ii) Wholly-foreign owned enterprise for a term of 50 years commencing 31 October 1997.
- iii) Wholly-foreign owned enterprise for a term of 50 years commencing 6 December 2005.
- iv) Limited liability company for a term of 20 years commencing 21 January 2005.
- v) Limited liability company for a term of 6 years commencing 23 July 2010.
- vi) Limited liability company for a term of 20 years commencing 3 August 2010.
- vii) Limited liability company for a term of 20 years commencing 21 October 2010.
- viii) Wholly-foreign owned enterprise for a term of 10 years commencing 2 June 2008.
- ix) Limited liability company for a term of 10 years commencing 4 July 2007.
- x) Limited liability company commencing 11 April 2011.

33. 附屬公司(續)

附註：

- i) 外商獨資企業，二零零六年十月二十六日起計為期五十年。
- ii) 外商獨資企業，一九九七年十月三十一日起計為期五十年。
- iii) 外商獨資企業，二零零五年十二月六日起計為期五十年。
- iv) 有限責任公司，二零零五年一月二十一日起計為期二十年。
- v) 有限責任公司，二零一零年七月二十三日起計為期六年。
- vi) 有限責任公司，二零一零年八月三日起計為期二十年。
- vii) 有限責任公司，二零一零年十月二十一日起計為期二十年。
- viii) 外商獨資企業，二零零八年六月二日起計為期十年。
- ix) 有限責任公司，二零零七年七月四日起計為期十年。
- x) 有限責任公司，二零一一年四月十一日起。

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For the year ended 31 December 2011 截至二零一一年十二月三十一日止年度

34. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments at the end of the reporting period are as follows:

34. 按類別劃分之財務工具

於報告期間結束時，各類別財務工具的賬面值如下：

		Group 本集團	
		2011 二零一一年 Loans and receivables 貸款及應收款項 RMB'000 人民幣千元	2010 二零一零年 Loans and receivables 貸款及應收款項 RMB'000 人民幣千元
Financial assets	財務資產		
Due from related parties	應收有關連人士款項	1,703	5,888
Trade and notes receivables	應收貿易款項及應收票據	511,165	380,509
Financial assets included in prepayments, deposits and other receivables	預付款項、按金及其他應收款項所包括的財務資產	13,358	9,888
Pledged bank deposits	已抵押銀行存款	123,639	96,976
Bank balances and cash	銀行結餘及現金	375,326	317,234
		1,025,191	810,495

		Group 本集團	
		2011 二零一一年 Financial liabilities at amortised costs 按攤銷成本入賬 的財務負債 RMB'000 人民幣千元	2010 二零一零年 Financial liabilities at amortised costs 按攤銷成本入賬 的財務負債 RMB'000 人民幣千元
Financial liabilities	財務負債		
Due to related parties	應付有關連人士款項	6	4,128
Trade and notes payables	應付貿易款項及應付票據	383,528	325,637
Financial liabilities included in other payables, receipts in advance and accrued charges	其他應付款項、預收款項及應計費用所包括的財務負債	79,639	45,142
Bank loans	銀行貸款	147,814	86,431
		610,987	461,338

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35. FINANCIAL RISK AND CAPITAL MANAGEMENT AND ESTIMATION OF FAIR VALUES

a) Financial risk management

The Group's activities expose it to a variety of financial risks, which include market risk (including foreign currency risk, interest rate risk and price risk), credit risk and liquidity risk. Details of the policies on how to mitigate these risks are set out below. The directors manage and monitor these exposures to ensure appropriate measures are implemented on a timely and effective manner.

i) Interest rate risk management

Interest-bearing financial assets are mainly pledged bank deposits and bank balances which are all short-term in nature and carry fixed interest rates. Interest-bearing financial liabilities are mainly bank loans with fixed interest rates; therefore, the Group is not exposed to significant fair value interest rate risk due to the short maturity of the items. The Group currently does not have an interest rate hedging policy and will consider enter into interest rate hedging should the need arise.

35. 財務風險及資本管理及估計公平值

a) 財務風險管理

本集團的活動會承受各類財務風險包括市場風險(包括外匯風險、利率風險及價格風險)信貸風險及流動性風險。有關減低該等風險的政策之詳情載於下文。董事管理及監督該等風險，以確保及時並以有效方式實施適當的措施。

i) 利率風險管理

附息財務資產主要是短期性質的已抵押銀行存款及銀行結餘，並按固定利率計息。附息財務負債主要為按固定利率計息的銀行貸款。因此，本集團因若干項目的到期日短，故此並不須承受重大的公平值利率風險。本集團現時並無任何利率對沖政策及將考慮於有需要時訂立利率對沖。

35. FINANCIAL RISK AND CAPITAL MANAGEMENT AND ESTIMATION OF FAIR VALUES (Continued)**a) Financial risk management (Continued)****i) Interest rate risk management (Continued)****Interest rate sensitivity analysis**

The sensitivity analysis below has been determined assuming that a change in interest rates had occurred at the and if the reporting period and had been applied to the exposure to interest rates for financial instruments in existence at that date. A 1% increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 1% higher/lower and all other variables were held constant, the Group's profit for the year ended 31 December 2011 and the accumulated profits as of 31 December 2011 would decrease/ increase by approximately RMB2,804,498 (2010: decrease/increase by approximately RMB2,794,386). This is mainly attributable to the Group's exposure to interest rates on its variable rate bank and cash balance and pledged bank deposit.

The Group's sensitivity to interest rates has not changed significantly from prior year.

ii) Foreign currency risk management

Foreign currency risk refers to the risk that movements in foreign currency exchange rates which will affect the Group's financial results and its cash flows. Although the Group has certain bank balances and bank loans denominated in United States dollars, Japanese Yen and Hong Kong dollars, the proportion of these foreign currency balances to the Group's total assets is insignificant. Furthermore, the Group carries out majority of its transactions in Chinese Renminbi. Accordingly, in the opinion of the directors, the Group is not exposed to any significant foreign currency risk.

iii) Price risk management

In the opinion of the directors, the Group does not have significant exposure to price risk.

35. 財務風險及資本管理及估計公平值(續)**a) 財務風險管理(續)****i) 利率風險管理(續)****利率敏感度分析**

以下的敏感度分析已假設利率變動已於報告期間結束時發生而釐訂，並已應用於就於該日所面對來財務工具之利率風險。於向主要管理人士作利率風險的內部報告時使用1%增加或減少指管理層對利率可能合理變動之評估。

倘利率增加／減少1%而所有其他變數維持不變，本集團截至二零一一年十二月三十一日止年度的溢利及於二零一一年十二月三十一日的累計溢利將減少／增加約人民幣2,804,498元（二零一零年：減少／增加約人民幣2,794,386元）。此乃主要來自本集團浮息銀行及現金結餘及已抵押銀行存款的利率風險。

本集團的利率敏感度與去年相比並無重大轉變。

ii) 外匯風險管理

外匯風險指外幣匯率變動將影響本集團的財務業績及其現金流量的風險。儘管本集團擁有若干以美元、日圓及港元為單位的銀行結餘及短期銀行貸款，然而，該等外幣的結餘佔本集團的資產比例並不重大。此外，本集團以人民幣進行其大多數交易，因此，董事認為本集團並無承受任何重大的外幣風險。

iii) 價格風險管理

董事認為本集團並無面對重大價格風險。

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35. FINANCIAL RISK AND CAPITAL MANAGEMENT AND ESTIMATION OF FAIR VALUES (Continued)

a) Financial risk management (Continued)

iv) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group's credit risk primarily relates to the Group's bank balances and cash, trade and notes receivables, and other receivables. The maximum exposure to credit risk in the event that the counterparties fail to perform their obligations as at end of the financial year in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the statement of financial position. In order to minimise the risk, management of the Group closely monitors overdue debts. The recoverable amount of each individual debt is reviewed at each of the reporting period and adequate allowance for doubtful debts has been made for irrecoverable amounts. In this regard, the directors of the Company consider that credit risk associated with the Group's trade and notes receivables, and other receivables is significantly reduced.

At the end of the reporting period, the Company has a certain level of concentration of credit risk as approximately 11.1% (2010: 5.4%) and approximately 32.8% (2010: 18.6%) of the total trade and notes receivables, arising from the Company's largest customer and the five largest customers, respectively.

The credit risk on bank balances is minimal because the counterparties are banks with high credit-rating.

The Group's concentration of credit risk by geographical location is mainly in the PRC.

v) Liquidity risk management

The ultimate responsibility for liquidity risk management rests with the board of directors, which has built an appropriate liquidity risk management framework for the management of the Group's short, medium and long term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

35. 財務風險及資本管理及估計公平值(續)

a) 財務風險管理(續)

iv) 信貸風險管理

信貸風險指對手不履行合約責任而引致本集團財務虧損的風險。本集團的信貸風險主要與本集團的銀行結餘及現金、應收貿易款項及應收票據、以及其他應收款項有關。倘對手方於財政年度底未能履行彼等就各類已確認財務資產的責任，信貸風險的最高風險為財務狀況表所述該等資產的賬面值。為了盡量減低風險，本集團的管理層密切監察任何逾期債項。各獨立債項的可收回數額於各報告期間審閱，並已就不可收回的數額作出足夠的呆賬準備。就此而言，本集團的董事認為，與本集團的應收貿易款項及應收票據以及其他應收款項有關的信貸風險已大幅減少。

於報告期間結束時，本公司的應收貿易款項及應收票據已有若干集中水平的信貸風險分別約11.1%（二零一零年：5.4%）及約32.8%（二零一零年：18.6%），乃來自本公司最大客戶及五大客戶。

由於對手方是高信貸評級的銀行，故此銀行結餘的信貸風險不大。

本集團按地區劃分的信貸風險集中主要位於中國。

v) 流動性風險管理

為管理本集團的短期、中期及長期資金及符合流動性管理的要求，董事會已建立一套合理的流動資金風險管理制度，並對流動性風險管理負最終責任。本集團透過維持充足的現金儲備及銀行額度，同時持續監控未來及實際現金流量，並保持財務資產與負債的到期均衡藉以管理流動性風險。

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35. FINANCIAL RISK AND CAPITAL MANAGEMENT AND ESTIMATION OF FAIR VALUES (Continued)

a) Financial risk management (Continued)

v) Liquidity risk management (Continued)

The maturity profile of the Group's financial liabilities as at 31 December 2011 and 2010, based on the contractual undiscounted payments, was as follows:–

		2011 二零一一年				Total undiscounted cash flows 未貼現	Total carrying amount
		On demand	Less than 6 months	6 months to 1 year	1-3 years		
		按要求 RMB' 000 人民幣千元	六個月內 RMB' 000 人民幣千元	六個月至一年 RMB' 000 人民幣千元	一至三年 RMB' 000 人民幣千元	現金流總額 RMB' 000 人民幣千元	賬面總額 RMB' 000 人民幣千元
Due to related parties	應付有關連人士款項	6	–	–	–	6	6
Trade and notes payables	應付貿易款項及應付票據	164,188	217,787	1,440	113	383,528	383,528
Financial liabilities included in other payables, receipts in advance and accrued charges	計入其他應付款項、預收款項及應計費用的財務負債	41,019	36,620	2,000	–	79,639	79,639
Bank loans	銀行貸款	5,027	104,899	19,859	26,014	155,799	147,814
		210,240	359,306	23,299	26,127	618,972	610,987

		2010 二零一零年				Total undiscounted cash flows 未貼現	Total carrying amount
		On demand	Less than 6 months	6 months to 1 year	1-3 years		
		按要求 RMB' 000 人民幣千元	六個月內 RMB' 000 人民幣千元	六個月至一年 RMB' 000 人民幣千元	一至三年 RMB' 000 人民幣千元	現金流總額 RMB' 000 人民幣千元	賬面總額 RMB' 000 人民幣千元
Due to related parties	應付有關連人士款項	4,128	–	–	–	4,128	4,128
Trade and notes payables	應付貿易款項及應付票據	110,307	215,330	–	–	325,637	325,637
Financial liabilities included in other payables, receipts in advance and accrued charges	計入其他應付款項、預收款項及應計費用的財務負債	10,369	34,773	–	–	45,142	45,142
Bank loans	銀行貸款	–	5,215	33,942	58,736	97,893	86,431
		124,804	255,318	33,942	58,736	472,800	461,338

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35. FINANCIAL RISK AND CAPITAL MANAGEMENT AND ESTIMATION OF FAIR VALUES (Continued)

b) Management of capital

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes during the years ended 31 December 2011 and 31 December 2010.

The Group monitors capital using a gearing ratio, which is net debt divided by the total capital plus net debt. The Group's policy is to maintain the gearing ratio below 50%. Net debt includes interest-bearing bank borrowings. Capital includes equity attributable to equity holders of the Company and the non-controlling interests. The gearing ratios as at the year end dates were as follows:

35. 財務風險及資本管理及估計公平值(續)

b) 資本管理

本集團的主要資本管理目標為保障本集團持續經營的能力，維持穩健的資本比率，以支持業務及繼續為股東取得回報。

本集團管理其資本架構，並就經濟環境的轉變及有關資產的風險性質對資本架構進行調整。為維持或調整資本架構，本集團可調整派付股東的股息、向股東發回資本或發行新股。本集團不受任何外來實施的資本規定所限制。截至二零一一年十二月三十一日及二零一零年十二月三十一日止年度，並無對目標、政策或程序作出轉變。以在維持較高借貸水平可能帶來較高股東回報與取得充裕資金狀況所帶來的裨益及保障之間的平衡。

本集團使用資產負債比率監控股本即淨負債除以總資本加淨負債。本集團的政策是維持資產負債比率於50%以下。淨負債包括付息銀行貸款。資本包括本公司權益持有人應佔股本及非控制性權益。於年結日，資產負債比率如下：

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35. FINANCIAL RISK AND CAPITAL MANAGEMENT AND ESTIMATION OF FAIR VALUES (Continued)

b) Management of capital (Continued)

		Group 本集團	
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元
Interest-bearing bank borrowings	付息銀行貸款	147,814	86,431
Equity attributable to equity holders of the Company	本公司股本持有人應佔股本	1,233,034	1,179,646
Non-controlling interests	非控制性權益	114,646	106,867
Total capital	總資本	1,347,680	1,286,513
Gearing ratio	資產負債比率	11.0%	6.7%

c) Estimation of fair values

The notional amounts of financial assets and liabilities with a maturity of less than one year are assumed to approximate their fair values.

The fair value of balances with related parties has not been determined as the timing of the expected cash flows of these balances cannot be reasonably determined because of the relationship.

c) 公平值估計

年期少於一年的財務資產及負債的名義金額均假設為與公平值相若。

由於有關連人士結餘的預期現金流的時間因兩者的關係而無法合理地釐定，故並無釐定該等結餘的公平值。

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36. RECENT ACCOUNTING AND FINANCIAL REPORTING PRONOUNCEMENTS

The Group has not adopted earlier or applied the following amendments, new standards and interpretations which are not yet effective for the year ended 31 December 2011:-

36. 近期會計及財務報告公告

本集團並無提早採納或應用下列於截至二零一一年十二月三十一日止年度尚未生效之修訂本、新準則及詮釋：—

		Effective for annual reporting periods beginning on or after 於以下日期或其後開始之年度報告期間生效
IAS 1 Amendment 國際會計準則第1號(修訂本)	Presentation of Items of Other Comprehensive Income 呈列其他全面收益項目	1 July 2012 二零一二年七月一日
IAS 12 Amendment 國際會計準則第12號(修訂本)	Deferred Tax: Recovery of Underlying Assets 遞延稅項：相關資產可回收性	1 January 2012 二零一二年一月一日
IAS 19 (2011) 國際會計準則第19號(二零一一年)	Employee Benefits 僱員福利	1 January 2013 二零一三年一月一日
IAS 27 (2011) 國際會計準則第27號(二零一一年)	Separate Financial Statements 獨立財務報表	1 January 2013 二零一三年一月一日
IAS 28 (2011) 國際會計準則第28號(二零一一年)	Investments in Associates and Joint Ventures 於聯營公司及合資公司之投資	1 January 2013 二零一三年一月一日
IAS 32 Amendment 國際會計準則第32號(修訂本)	Presentation – Offsetting Financial Assets and Financial Liabilities 呈列－抵銷財務資產及財務負債	1 January 2014 二零一四年一月一日
IFRS 1 Amendment 國際財務報告準則第1號(修訂本)	Severe Hyperinflation and Removal of Fixed Dates for First-time Adopters 嚴重高通脹及剔除首次採納者之固定日期	1 July 2011 二零一一年七月一日
IFRS 7 Amendment 國際財務報告準則第7號(修訂本)	Disclosures – Transfers of Financial Assets 披露－轉讓金融資產	1 July 2011 二零一一年七月一日
IFRS 7 Amendment 國際財務報告準則第7號(修訂本)	Disclosures – Offsetting Financial Assets and Financial Liabilities 披露－抵銷財務資產及財務負債	1 January 2013 二零一三年一月一日
IFRS 9 國際財務報告準則第9號	Financial Instruments 金融工具	1 January 2015 二零一五年一月一日
IFRS 10 國際財務報告準則第10號	Consolidated Financial Statements 綜合財務報表	1 January 2013 二零一三年一月一日

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36. RECENT ACCOUNTING AND FINANCIAL REPORTING PRONOUNCEMENTS (Continued)

36. 近期會計及財務報告公告(續)

Effective for annual reporting periods beginning on or after 於以下日期或其後開始之年度報告期間生效

IFRS 11 國際財務報告準則第11號	Joint Arrangements 共同安排	1 January 2013 二零一三年一月一日
IFRS 12 國際財務報告準則第12號	Disclosure of Interests in Other Entities 披露於其他實體之權益	1 January 2013 二零一三年一月一日
IFRS 13 國際財務報告準則第13號	Fair Value Measurement 公平值計量	1 January 2013 二零一三年一月一日
IFRIC 20 國際財務報告詮釋委員會 — 詮釋第20號	Stripping Costs in the Production Phase of a Surface Mine 露天礦場生產階段之剝採成本	1 January 2013 二零一三年一月一日

The Group has already commenced an assessment of the related impact of adopting the above new standards and amendments to standards in the period of initial application. So far, it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements of the Group.

本集團已開始評估在初始應用期間採納以上新訂準則及修訂準則的相關影響。目前認為採納該等新訂及修訂準則不大可能對本集團的綜合財務報表造成重大影響。

37. ULTIMATE CONTROLLING PARTY

At 31 December 2011, the directors consider the ultimate controlling party to be Mr. Fang Jin.

37. 最終控制人士

於二零一一年十二月三十一日，董事認為最終控制人士為方金先生。

38. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the board of directors of the Company on 26 March 2012.

38. 批准綜合財務報表

本公司董事會已於二零一二年三月二十六日通過及授權發出綜合財務報表。

FIVE-YEAR FINANCIAL SUMMARY

五年財務摘要

The following consolidated financial information is extracted from the consolidated financial statements of the Group, prepared under International Financial Reporting Standards:

下列綜合財務資料摘錄自本集團之綜合財務報表，該等財務報表乃根據國際財務報告準則編製：

		Year ended 31st December, 截至十二月三十一日止年度				
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元	2009 二零零九年 RMB'000 人民幣千元	2008 二零零八年 RMB'000 人民幣千元	2007 二零零七年 RMB'000 人民幣千元
RESULTS	業績					
Turnover	營業額	1,653,011	1,527,445	1,264,869	1,252,693	960,921
Profit before taxation	除稅前溢利	67,223	68,200	54,914	142,357	15,946
Taxation	稅項	(12,308)	(16,038)	(8,996)	(72)	(429)
Profit for the year	本年度溢利	54,915	52,162	45,918	142,285	15,517
Attributable to:	下列人士應佔：					
Equity holders of the Company	本公司權益持有人	59,492	54,350	46,837	131,954	15,513
Non-controlling interests	非控制性權益	(4,577)	(2,188)	(919)	10,331	4
		54,915	52,162	45,918	142,285	15,517
		As at 31st December, 於十二月三十一日				
		2011 二零一一年 RMB'000 人民幣千元	2010 二零一零年 RMB'000 人民幣千元	2009 二零零九年 RMB'000 人民幣千元	2008 二零零八年 RMB'000 人民幣千元	2007 二零零七年 RMB'000 人民幣千元
ASSETS AND LIABILITIES	資產及負債					
Total assets	總資產	1,998,181	1,771,730	1,498,639	1,537,865	1,153,070
Total liabilities	總負債	(650,501)	(485,217)	(260,507)	(317,183)	(180,774)
Equity attributable to:	下列人士應佔權益：	1,347,680	1,286,513	1,238,132	1,220,682	972,296
Equity holders of the Company	本公司權益持有人	1,233,034	1,179,646	1,156,194	1,137,844	972,289
Non-controlling interests	非控制性權益	114,646	106,867	81,938	82,838	7
		1,347,680	1,286,513	1,238,132	1,220,682	972,296



SCUD GROUP LIMITED
飛毛腿集團有限公司*

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REVIEW OF ANNUAL RESULTS

The audit committee of the Company (“Audit Committee”) has reviewed with the senior management of the Company the accounting principles and practices adopted by the Group, discussed auditing and financial reporting matters and reviewed the consolidated financial statements of the Company for the year ended 31 December 2011 before they presented the same to the Board for approval.

CLOSURE OF REGISTER OF MEMBERS

Shareholders whose name appear on the Company’s register of members on Wednesday, 9 May 2012, will be eligible for attending and voting at the Company’s annual general meeting (“AGM”). The Company’s register of members will be closed from Monday, 7 May 2012 to Wednesday, 9 May 2012, both days inclusive, during which no transfer of Shares will be registered. In order to be eligible for attending and voting at the AGM, all transfer forms accompanied by the relevant Share certificates must be lodged with the Company’s branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited, located at 26/F, Tesbury Centre, 28 Queen’s Road East, Wanchai, Hong Kong by 4:30 p.m. on Friday, 4 May 2012. Shareholders whose name appears on the Company’s register of members on Friday, 18 May 2012, will be eligible to the proposed final dividend. The register of members of the Company will be closed from Tuesday, 15 May 2012 to Friday, 18 May 2012, both days inclusive, during which no transfer of Shares will be registered. In order to qualify for the proposed final dividend (subject to the approval by shareholders at the forthcoming AGM), all transfer forms accompanied by the relevant Share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Tricor Investor Services Limited at the above mentioned address for registration before 4:30 p.m. on Monday, 14 May 2012. The proposed final dividend (the payment of which is subject to the Shareholders’ approval at the AGM) is to be payable on or about Wednesday, 30 May 2012 to Shareholders whose name appear on the register of members of the Company on Friday, 18 May 2012. The Shares will trade ex-dividend on Friday, 11 May 2012.

ANNUAL GENERAL MEETING

The AGM of the Company will be held in Hong Kong on Wednesday, 9 May 2012. Notice of the AGM will be issued and disseminated to Shareholders in due course.

ACKNOWLEDGEMENT

I would like to thank the Board, management and all members of our staff for their dedication and loyalty. I would also like to thank our Shareholders and business associates for their strong support to the Group.

On behalf of the Board of
SCUD Group Limited
Fang Jin
Chairman

Hong Kong, 26 March 2012

As at the date of this announcement, the Board comprises Messrs. Fang Jin, Guo Quan Zeng, Zhang Li and Ms. Huang Yan being the executive Directors, Dr. Loke Yu, Mr. Wang Jing Zhong and Mr. Wang Jian Zhang being the independent non-executive Directors